

From: Baker, Tania Director of Communications Tania.Baker@habc.org 
Subject: Re: FOIA Request (BC-BH-18-0407)
Date: August 15, 2018 at 3:54 PM
To: American Oversight FOIA foia@americanoversight.org
Cc: tania.baker@baltimorecity.gov



Mr. McGrath,

In response to your request from August 2, 2018, these materials are being provided to you under the guidelines of the Maryland Public Information Act which you have referenced in your letter to the Housing Authority of Baltimore City (HABC). These materials have been redacted in accordance with Maryland and Federal law and regulations. HABC is granting your fee waiver request and will not be charging you for the materials. Gregory Rothwell is the attorney who processed the information. His name appears at the top of the documents as he is the individual who processed and printed the documents. Any questions pertaining to the documents should be referred to Gregory R. Rothwell at gregory.rothwell@habc.org.

Sincerely,

Tania

Tania Baker
Director of Communications
417 E. Fayette Street, Suite 1340
Baltimore MD 21202
(410) 396-4564
Tania.Baker@habc.org



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From: American Oversight FOIA <foia@americanoversight.org>
Date: Thursday, August 2, 2018 at 3:03 PM
To: Tania Baker <Tania.Baker@habc.org>
Cc: "taniam.baker@baltimorecity.gov" <taniam.baker@baltimorecity.gov>

Subject: Re: FOIA Request (BC-BH-18-0407)

Ms. Baker,

Thank you for your response. Please excuse the error, I should have identified Baltimore Housing Authority as the appropriate entity. I've reattached an amended request for the Baltimore Housing Authority.

Daniel McGrath
Staff Attorney
American Oversight
foia@americanoversight.org | 202.897.4213
www.americanoversight.org | @weareoversight



MPIO-
Carson...ted.pdf



MPIO-Sun
reporte...ted.pdf



MPIO-Sun
reporte...on.pdf

Berube, Leslie

11:30 AM

From: Smith, Jim T.
Sent: Tuesday, June 20, 2017 10:16 AM
To: Berube, Leslie
Subject: Fwd: Center Club Lunch Follow Up

*Talk to
Pete + Michael
w: follow up*

Sent from my iPhone

Begin forwarded message:

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. ~~HUD Tour~~: Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights**: Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights; ✓
3. **Shift Gig**: Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently; *Afra*
4. **Baltimore RE Development Fund**: It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees**: I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

- Follow up with Pete on CD Strategy & form
- Send Jim / Colleen two follow-up email to Ben Carson, Jr
- Send Jim the opinion on MAD Park w



AGENDA FOR TRAVEL *Draft*
US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
SECRETARY BEN CARSON

Wednesday, June 28, 2017
Baltimore, Maryland

*Not to be
distributed*

Lynne Patton, Senior Advisor & Director of Public Engagement
Mason Alexander, SOHUD Advance Staff
Nelson Bregon, Assistant Deputy Secretary, Policy & Management
Raffi Williams, Press Secretary
Austin Browning, Special Assistant to the Secretary

Cell:
Cell:
Cell:
Cell:
Cell:



Wednesday, June 28, 2017
Attire: Business

8:10am-8:50am (TBD)
Arrive in Baltimore via Acela Express

10:00am-11:30am / CLOSED PRESS
SOHUD Meet and greet at Field Office in Baltimore with HUD Managers and Staff
Location: Baltimore Field Office, City Crescent Building, 10 South Howard Street, 5th Floor, Baltimore, MD 21201
Contact: Cell:

Attendees: Approximately 80. Carol Payne (Field Office Director), senior managers and staff.

Summary: Meet and greet with 7 senior staff members for 30 minutes followed with remarks by the Secretary to the entire field staff. Awards and certificates may be presented. This visit ends with Photo Ops.

11:30am-12:30pm / CLOSED PRESS
Lunch with Mayor Catherine Pugh (D)
Location: Possible redevelopment area restaurant in Cherry Hill or Patterson Park (TBD)
Contact: Cell:

Attendees: Mayor Catherine Pugh, SOHUD, Candy Carson, Ben Carson Jr, Merlynn

1:00pm-2:00pm / CLOSED PRESS

Listening Session with the Baltimore Housing Authority
Location: 1225 West Pratt Street, Baltimore, Maryland 21223
Contact: Cell:

Draft

Attendees: Mike Braverman, Mayor Pugh & Senior Leadership of BHA

Summary: Hold listening session with BHA leadership to identify best practices, areas of need & improvement

2:30pm-3:30pm/ OPEN PRESS

Tour of Developments by East Baltimore Development, Inc. (EBDI)
Location: 1731 East Chase Street, Baltimore MD 21213
Contact: Cell:

Attendees: Ray Skinner (CEO of EBDI) EBDI staff and public and private funders of EBDI including; State of MD, City of Baltimore, Annie E Casey Foundation, Johns Hopkins Institution, the Harry and Jeanette Weinberg Foundation, the Atlantic Philanthropies. Approximately 25 attendees

Summary: Tour of new row houses built by Ryan Homes as part of the larger effort to revitalize the East Baltimore neighborhood. Tour of Eager Park, a new green space designed to draw the East Baltimore neighborhood together. Tour of Harry and Jeanette Weinberg Early Childhood Center.

3:30pm-5:30pm/ CLOSED PRESS

Listening Session with EBDI and Johns Hopkins
Location: Henderson-Hopkins, 2100 Ashland Ave, Baltimore MD 21205
Contact: Cell:

Attendees: EBDI and Johns Hopkins senior managers and funders. Approximately 20-25 attendees.

Summary: Hold listening session with EBDI & Johns Hopkins leadership to discuss importance of public-private partnership for housing-related health, safety concerns & neighborhood redevelopment.

Health and Housing Community:

- Aml Ghadhia, Assistant Director of Federal Affairs, American Academy of Pediatrics
- Seema Verma, Director, Centers for Medicaid Services
- Redonda Miller, MD President, Johns Hopkins Hospital
- Shannon MacMahon, Director, Maryland Medicaid
- Ron Daniel, President of Johns Hopkins University
- Catherine Anderson, United Health Care
- Leana Wen, Commissioner Baltimore Health Department
- Michael Braverman, Acting Commissioner, Baltimore Housing
- Ben Grumbles, MD Secretary of the Environment
- Ken Holt, MD Secretary of Housing
- Frank Lesh, Executive Director, American Society of Home Inspectors
- Orlando Velez, Director of Housing Programs and Community Advocacy, Habitat for Humanity
- Caroline Blakely, President and CEO, Rebuilding Together

Draft

6:30pm- 8:30pm / CLOSED PRESS

Dinner with Governor Larry Hogan (R)

Location: Maybe Sagamore waterfront Development Area (TBD)

Contact: Cell:

Attendees: Governor Hogan, Spouse, SOHUD, Candy Carson, Ben Carson Jr., Merlynn



AGENDA FOR TRAVEL
US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
SECRETARY BEN CARSON

Draft

Thursday, June 29, 2017
Baltimore, Maryland

Lynne Patton, Senior Advisor & Director of Public Engagement
Mason Alexander, SOHUD Advance Staff:
Nelson Bregon, Assistant Deputy Secretary, Policy & Management
Austin Browning, Special Assistant to the Secretary
Raffi Williams, Press Secretary

Cell: [REDACTED]
Cell: [REDACTED]
Cell: [REDACTED]
Cell: [REDACTED]
Cell: [REDACTED]

Thursday, June 29, 2017
Attire: Business

8:00am- 9:30am / OPEN PRESS

Tour of 2 Homes that has been assisted with HUD Lead Hazard Control Grant
Location: (TBD)
Contact: Cell:

Attendees: Homeowner, tenants, and grantees. Approximately 5-10 attendees per home.

Summary: Tour 2 homes of families that has been assisted with HUD Lead Hazard Control grant funds that has had lead hazards controlled and housing-related health and safety hazards mitigated under an OLHCHH Lead Hazard Control grant that has Healthy Homes Supplemental funding.

9:30am-10:30am / CLOSED PRESS

Listening Sessions with Health and Housing Community members
Location: Coppin State University, 2500 W North Ave, Baltimore MD 21216
Contact: Cell:

Attendees: Approximately 20-25 attendees.

Summary: Hold listening session to discuss importance of eliminating childhood lead poisoning and other housing-related health and safety hazards.

Community Voices:

- *Ken Strong, Baltimore City, Green & Health Homes Program*
- *Cynthia Anderson, Department of Energy, HBCE Solar Energy*
- *Diann Bell McCoy, Associated Black Charities*
- *Tessa Hill, President Baltimore Chapter NAACP*
- *Howard Henderson, President Baltimore Urban League*
- *Roscoe Johnson, Executive Director, Druid Heights CDC*

DRAFT

- Wanda Best, Executive Director, Upton Planning Committee
- Talib Horne Bon Secours Community Works
- Raymond Skinner, Executive Director EDBI
- Gerard Joab, Executive Director, St. Ambrose Housing
- Terrell Williams, Community Organizer, BUILD One Baltimore Ministers Glenn Smith
- Dr. Maria Thompson, President Coppin State University
- Dr. David Wilson, President, Morgan State University

11:00am- 12:30pm / CLOSED PRESS

Lunch with Former Mayor Kurt Schmoke (and Patricia Schmoke)

Location: (TBD)

Contact: Cell:

Attendees: Former Mayor Kurt Schmoke, Patricia Schmoke, SOHUD, Candy Carson, Ben Carson Jr., Merlynn

1:00pm- 2:30pm / CLOSED PRESS

Abell Foundation Listening Session with Non-Profit & Corporate Leaders re: Public/Private Partnerships

Location: Morgan State University, 1700 E Cold Spring Ln, Baltimore MD 21251

Contact: Cell:

Summary: Listening session with Corporate & Non-Profit Funders and Corporate Leaders.

Corporate and Non-Profit Community

- Bob Embry, Abell Foundation
- Kevin Plank, Under Armour
- Dan Hirschfeld, Genesis Rehab Services
- Calvin Butler, Baltimore Gas & Electric
- Paterakis Family
- Teresa Carlson, Amazon Web Services
- YMCA of Maryland
- JP Morgan, Baltimore
- Bart Harvey, former chair of the Enterprise Foundation, Fannie Mae Board Member, Chair of the Calvert Foundation
- Ruth Ann Norton, President, Green & Healthy Homes Initiative
- Terri Ludwig, President, Enterprise Community Partners
- Nancy Rockett Eldridge, Executive Director, National Center for Healthy Housing
- Rebecca Morley, Director of Health Impact and Government Performance, Pew Charitable Trusts
- Dr. Richard Besser, incoming President, Robert Wood Johnson Foundation
- Patrick McCarthy, President, Annie E. Casey Foundation
- Rip Rapson, President, Kresge Foundation
- La June Montgomery Tabron, President, W. K. Kellogg Foundation
- Tomi Hiers, Director of Baltimore Civic Site, Annie E. Casey Foundation
- Ralph Smith, CEO, Grade Level Reading Campaign
- Joe Jones, Center for Urban Families
- Clarence Anthony, CEO/Executive Director, National League of Cities
- Tracey Ross, Associate Director, Center for American Progress
- Stephanie Powers, Federal Liaison, Council on Foundations
- Angela Rohs, Relationship Manager, Neighborworks America

DRAFT

3:00pm-5:00pm / OPEN PRESS

HUD & Secretary Carson's National Healthy Homes Community Family Fair

Location/Partner: Kaiser Permanente (TBD)

Contact: Cell:

Attendees: State and local elected officials; Community members.

Summary: Quick meet and greet with any elected officials or local VIPs. Interact with attendees and observe the activities included in the event such as blood lead testing. Option – Provide brief remarks on stage to the attendees.

Plus Invite the Following Congressional Delegation

- *Rep. Elijah Cummings (D)*
- *Rep. Anthony Brown (D)*
- *Rep. John Delaney (D)*
- *Rep. Andrew Harris (R)*
- *Rep. Steny Hoyer (D)*
- *Rep. Jamie Raskin (D)*
- *Rep. Dutch Ruppersberger (D)*
- *Rep. John Sarbanes (D)*

Rothwell, Gregory

From: Mara.D'Angelo@baltimorecity.gov
Sent: Wednesday, November 22, 2017 1:37 PM
To: peter.hammen@baltimorecity.gov; Jim.Smith@baltimorecity.gov;
julia.day@baltimorecity.gov; Colin.Tarbert@baltimorecity.gov
Cc: Michael.Braverman@baltimorecity.gov
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'herry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.

- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680 | Office (410) 396-3232 | Fax (410) 545-7771
Jeannine.Dunn@habc.org

Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Sent: Wednesday, November 22, 2017 1:13 PM
To: Mara.D'Angelo@baltimorecity.gov
Subject: RE: follow up message to Ben Carson Jr.

Follow Up Flag: Follow up
Flag Status: Flagged

Pete, Jim Smith, Julie, Colin.

From: D'Angelo, Mara
Sent: Wednesday, November 22, 2017 10:08 AM
To: Braverman, Michael "DHCD Commissioner"
Subject: Re: follow up message to Ben Carson Jr.

Yes but I don't recall - who did it need to go to?

On Nov 22, 2017, at 9:59 AM, Braverman, Michael DHCD Commissioner <Michael.Braverman@baltimorecity.gov> wrote:

Will u close out?

----- Forwarded message -----

From: "Dunn, Jeannine" <Jeannine.Dunn@habc.org>
Date: Nov 22, 2017 9:47 AM
Subject: follow up message to Ben Carson Jr.
To: "Braverman, Michael DHCD Commissioner" <Michael.Braverman@baltimorecity.gov>
Cc: "D'Angelo, Mara" <Mara.D'Angelo@baltimorecity.gov>

Michael,
Mara asked that I forward you the follow up message sent on your behalf to Ben Carson Jr.'s team below.

Jeannine Dunn
Senior Director of Policy, Programs and Strategic Initiatives
Executive Director's Office
417 E. Fayette Street,
Baltimore MD 21202
(410) 545-1680
Jeannine.Dunn@habc.org

<image001.png>



<image004.png>

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From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"
Sent: Thursday, June 22, 2017 6:57 AM
To: Dunn, Jeannine
Subject: RE: follow up from meeting with Michael Braverman/Baltimore Housing

Thank you!!

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

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- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
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- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680 | Office (410) 396-3232 | Fax (410) 545-7771
Jeannine.Dunn@habc.org

Rothwell, Gregory

From: D'Angelo, Mara <Mara.D'Angelo@baltimorecity.gov>
Sent: Wednesday, November 22, 2017 10:36 AM
To: Dunn, Jeannine
Subject: Re: ben carson jr follow up
Attachments: image001.png; image002.png; image003.png; image004.png

Thanks for sending!

On Nov 22, 2017, at 9:47 AM, Dunn, Jeannine <Jeannine.Dunn@habc.org> wrote:

Thanks for the reminder!

Jeannine Dunn
Senior Director of Policy, Programs and Strategic Initiatives
Executive Director's Office
417 E. Fayette Street,
Baltimore MD 21202
(410) 545-1680
Jeannine.Dunn@habc.org

<image001.png>
<image002.png> <image003.png> <image004.png>

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From: D'Angelo, Mara [<mailto:Mara.D'Angelo@baltimorecity.gov>]
Sent: Tuesday, November 21, 2017 3:38 PM
To: Dunn, Jeannine
Subject: ben carson jr follow up

Did you ever forward your email to Michael? Sending a reminder if not!

Rothwell, Gregory

From: Dunn, Jeannine <Jeannine.Dunn@habc.org>
Sent: Wednesday, November 22, 2017 9:48 AM
To: D'Angelo, Mara
Subject: RE: ben carson jr follow up

Follow Up Flag: Follow up
Flag Status: Flagged

Thanks for the reminder!

Jeannine Dunn
Senior Director of Policy, Programs and Strategic Initiatives
Executive Director's Office
417 E. Fayette Street,
Baltimore MD 21202
(410) 545-1680
Jeannine.Dunn@habc.org

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From: D'Angelo, Mara [mailto:Mara.D'Angelo@baltimorecity.gov]
Sent: Tuesday, November 21, 2017 3:38 PM
To: Dunn, Jeannine
Subject: ben carson jr follow up

Did you ever forward your email to Michael? Sending a reminder if not!

Rothwell, Gregory

From: Eilperin, Juliet <Juliet.Eilperin@washpost.com>
Sent: Tuesday, January 30, 2018 11:21 AM
To: Baker, Tania "Director of Communications"
Subject: time-sensitive question from The Washington Post

Follow Up Flag: Follow up
Flag Status: Flagged

Dear Tania,

I know it's been a while, but can you give me a call as soon as you get a chance? I need to run over one item related to our conversation in November. Work is 202-334-7774, cell is 202-302-3663 if I'm not at my desk.

Best, Juliet

From: Baker, Tania "Director of Communications" [<mailto:Tania.Baker@habc.org>]
Sent: Friday, November 17, 2017 2:04 PM
To: Eilperin, Juliet <Juliet.Eilperin@washpost.com>
Subject: Re: a question from The Washington Post

We're finishing up another meeting and will call you in a few minutes.

Tania Baker
Director of Communications
Baltimore Housing
410-396-4564
www.baltimorehousing.org [baltimorehousing.org]

On Nov 16, 2017, at 3:55 PM, Eilperin, Juliet <Juliet.Eilperin@washpost.com> wrote:

Sure, I will be at 202-334-7774.
Best, Juliet

From: Baker, Tania "Director of Communications" [<mailto:Tania.Baker@habc.org>]
Sent: Thursday, November 16, 2017 3:55 PM
To: Eilperin, Juliet <Juliet.Eilperin@washpost.com>
Subject: Re: a question from The Washington Post

Hi Juliet,
Are you available at 2pm tomorrow for a phone call? If so, let me know what the best number is to reach you.

Thanks,
Tania
--

Tania Baker • DHCD Director of Communications

410.396.4564 • Follow us on social media @bmore_housing

Building on our strengths, investing in our future

From: "Eilperin, Juliet" <Juliet.Eilperin@washpost.com>
Date: Thursday, November 16, 2017 at 12:36 PM
To: Tania Baker <tania.baker@habc.org>
Subject: RE: a question from The Washington Post

Dear Tania,
Sure thing, and if he's not free today, tomorrow is fine.

Basically, we are looking into the role that Secretary Carson's wife and son are playing in the department, since it's an unusual one. We know that Ben Carson Jr. has accompanied his father on a couple of trips to Baltimore, including one last month to the Helping Up Mission. It appears that Ben Carson Jr. has been taking part in discussions about affordable housing developments in the area, and so I was just wondering if Commissioner Braverman has any insights into what's going on in this area. I don't need to quote him, but rather, I am interested in what he knows about this issue.
Thanks, Juliet

From: Baker, Tania "Director of Communications" [<mailto:Tania.Baker@habc.org>]
Sent: Thursday, November 16, 2017 12:23 PM
To: Eilperin, Juliet <Juliet.Eilperin@washpost.com>
Subject: a question from The Washington Post
Importance: High

Good afternoon Juliet,
I am following up on your request to Commissioner Braverman regarding your story on Ben Carson, Jr., and affordable housing. Commissioner Braverman would be happy to speak with you on background. I'm checking his availability for this afternoon. In the meantime, can you tell me a little more about your story. Are you seeking information on anything in particular? If so, can you please send me your questions.

Best regards,

Tania
--

Tania Baker • DHCD Director of Communications

410.396.4564 • Follow us on social media @bmore_housing

Building on our strengths, investing in our future

From: Eilperin, Juliet [<mailto:Juliet.Eilperin@washpost.com>]
Sent: Tuesday, November 14, 2017 1:32 PM
To: Braverman, Michael "DHCD Commissioner"
Subject: a question from The Washington Post

Dear Mr. Braverman,

Harriet Tregonig, who's a friend of mine, suggested I contact you. I'm working on a story that involves Ben Carson Jr.'s involvement in affordable housing issues, and I was wondering

if I could talk to you by phone this week. It could be on background or off the record, if it's a problem to talk on the record. Please let me know if this is something you'd be open to discussing—all my information is below.

Best, Juliet

Juliet Eilperin

Senior National Affairs Correspondent

Washington Post

Juliet.eilperin@washpost.com

(O) 202-334-7774

(C) 202-302-3663

@eilperin

Rothwell, Gregory

From: Tanika Davis <Tanika@thehatchergroup.com>
Sent: Thursday, November 16, 2017 6:01 PM
To: Baker, Tania "Director of Communications"; D'Angelo, Mara; Braverman, Michael "DHCD Commissioner"
Cc: Tom Waldron; Day, Julia "Acting Chief of Staff"
Subject: RE: a question from The Washington Post

Follow Up Flag: Follow up
Flag Status: Flagged

I see this has been arranged!

Awesome. This is a great opportunity. Don't let her off the phone until she agrees to come to Baltimore and meet you in your office for a meeting/tour etc. ☺

Tanika Davis
Vice President

The Hatcher Group
Inspiring Change for Good
Office: 410.962.5707 | Mobile: 410.926.6330

From: Baker, Tania "Director of Communications" [mailto:Tania.Baker@habc.org]
Sent: Thursday, November 16, 2017 3:57 PM
To: D'Angelo, Mara <Mara.D'Angelo@baltimorecity.gov>; Braverman, Michael "DHCD Commissioner" <Michael.Braverman@baltimorecity.gov>
Cc: Tom Waldron <tom@thehatchergroup.com>; Tanika Davis <Tanika@thehatchergroup.com>; Day, Julia "Acting Chief of Staff" <julia.day@baltimorecity.gov>
Subject: Re: a question from The Washington Post

Juliet is available for a phone call at 2pm tomorrow. I will send a calendar invite.
-Tania

From: "D'Angelo, Mara" <Mara.D'Angelo@baltimorecity.gov>
Date: Thursday, November 16, 2017 at 2:50 PM
To: Tania Baker <tania.baker@habc.org>, "Braverman, Michael \"DHCD Commissioner\"<Michael.Braverman@baltimorecity.gov>
Cc: Tom Waldron <tom@thehatchergroup.com>, 'Tanika Davis' <Tanika@thehatchergroup.com>, "Day, Julia \"Acting Chief of Staff\"<julia.day@baltimorecity.gov>
Subject: RE: a question from The Washington Post

I don't see any availability except 2 PM before he leaves for the airport.

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Sent: Thursday, November 16, 2017 2:49 PM

To: D'Angelo, Mara <Mara.D'Angelo@baltimorecity.gov>; Braverman, Michael "DHCD Commissioner" <Michael.Braverman@baltimorecity.gov>

Cc: Tom Waldron <tom@thehatchergroup.com>; 'Tanika Davis' <Tanika@thehatchergroup.com>; Day, Julia "Acting Chief of Staff" <julia.day@baltimorecity.gov>

Subject: Re: a question from The Washington Post

Importance: High

Mara,

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Thanks,

Tania

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410.396.4564 • Follow us on social media @bmore_housing

Building on our strengths, investing in our future

From: Tania Baker <tania.baker@habc.org>

Date: Thursday, November 16, 2017 at 1:20 PM

To: "D'Angelo, Mara" <Mara.D'Angelo@baltimorecity.gov>, "Braverman, Michael \"DHCD Commissioner\" \" <Michael.Braverman@baltimorecity.gov>

Cc: Tom Waldron <tom@thehatchergroup.com>, 'Tanika Davis' <Tanika@thehatchergroup.com>

Subject: Re: a question from The Washington Post

Mara and Michael,

Per Juliet Eilperin, they are "looking into the role that Secretary Carson's wife and son are playing in the department, since it's an unusual one. We know that Ben Carson Jr. has accompanied his father on a couple of trips to Baltimore, including one last month to the Helping Up Mission. It appears that Ben Carson Jr. has been taking part in discussions about affordable housing developments in the area."

Juliet wants to know if Michael has any insights into what is going on in this area. She's not looking to quote him, but is interested in finding out what he knows about this issue. Is this something that Michael can speak about? Let me know if you want to proceed with the discussion.

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Ok, I will reach out to Juliet and let you know her availability.

Tania

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Date: Thursday, November 16, 2017 at 10:30 AM
To: Tania Baker <tania.baker@habc.org>
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On Nov 14, 2017, at 10:01 PM, Braverman, Michael DHCD Commissioner <Michael.Braverman@baltimorecity.gov> wrote:

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What do you think? I think maybe off the record only, perhaps just to build a relationship that may be helpful to us.

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Sent: Tuesday, November 14, 2017 1:32 PM
To: Braverman, Michael "DHCD Commissioner"
Subject: a question from The Washington Post

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Senior National Affairs Correspondent
Washington Post
Juliet.eilperin@washpost.com
(O) 202-334-7774
(C) 202-302-3663

@eilperin

Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Sent: Thursday, November 16, 2017 3:51 PM
To: Tanika@thehatchergroup.com
Cc: tom@thehatchergroup.com; Mara.D'Angelo@baltimorecity.gov; Tania.Baker@habc.org
Subject: RE: a question from The Washington Post

Thank you Tanika. This has been great advice.

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Sent: Wednesday, November 15, 2017 11:27 AM
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Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Sent: Thursday, November 16, 2017 3:01 PM
To: lisadkane@gmail.com
Subject: FW: a question from The Washington Post

Importance: High

Need to discuss tonight

From: D'Angelo, Mara
Sent: Thursday, November 16, 2017 10:31 AM
To: Baker, Tania "Director of Communications"
Cc: Tom Waldron; 'Tanika Davis'; Braverman, Michael "DHCD Commissioner"
Subject: RE: a question from The Washington Post
Importance: High

Tania,
Michael asked if you could reach back out to Juliet to schedule with her. She asked to talk this week – could you check her availability for this afternoon? I think he could do either 3 PM or 5 PM. I can also suggest some times for early next week if she has time.
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Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Sent: Thursday, November 16, 2017 2:51 PM
To: julia.day@baltimorecity.gov
Subject: FW: a question from The Washington Post

Importance: High

Good messaging Do you agree?

From: D'Angelo, Mara
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Subject: Re: a question from The Washington Post

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Building on our strengths, investing in our future

From: "Eilperin, Juliet" <Juliet.Eilperin@washpost.com>
Date: Thursday, November 16, 2017 at 12:36 PM
To: Tania Baker <vania.baker@habc.org>
Subject: RE: a question from The Washington Post

Dear Tania,
Sure thing, and if he's not free today, tomorrow is fine.

Basically, we are looking into the role that Secretary Carson's wife and son are playing in the department, since it's an unusual one. We know that Ben Carson Jr. has accompanied his father on a couple of trips to Baltimore, including one last month to the Helping Up Mission. It appears that Ben Carson Jr. has been taking part in discussions about affordable housing developments in the area, and so I was just wondering if Commissioner Braverman has any insights into what's going on in this area. I don't need to quote him, but rather, I am interested in what he knows about this issue.
Thanks, Juliet

From: Baker, Tania "Director of Communications" [mailto:Tania.Baker@habc.org]
Sent: Thursday, November 16, 2017 12:23 PM
To: Eilperin, Juliet <Juliet.Eilperin@washpost.com>
Subject: a question from The Washington Post
Importance: High

Good afternoon Juliet,
I am following up on your request to Commissioner Braverman regarding your story on Ben Carson, Jr., and affordable housing. Commissioner Braverman would be happy to speak with you on background. I'm checking his availability for this afternoon. In the meantime, can you tell me a little more about your story. Are you seeking information on anything in particular? If so, can you please send me your questions.

Best regards,

Tania

Tania Baker • DHCD Director of Communications

410.396.4564 • Follow us on social media @bmore_housing

Building on our strengths, investing in our future

From: Eilperin, Juliet [<mailto:Juliet.Eilperin@washpost.com>]

Sent: Tuesday, November 14, 2017 1:32 PM

To: Braverman, Michael "DHCD Commissioner"

Subject: a question from The Washington Post

Dear Mr. Braverman,

Harriet Tregonig, who's a friend of mine, suggested I contact you. I'm working on a story that involves Ben Carson Jr.'s involvement in affordable housing issues, and I was wondering if I could talk to you by phone this week. It could be on background or off the record, if it's a problem to talk on the record. Please let me know if this is something you'd be open to discussing—all my information is below.

Best, Juliet

Juliet Eilperin

Senior National Affairs Correspondent

Washington Post

Juliet.eilperin@washpost.com

(O) 202-334-7774

(C) 202-302-3663

@eilperin

Rothwell, Gregory

From: Mara.D'Angelo@baltimorecity.gov
Sent: Thursday, November 16, 2017 10:31 AM
To: Tania.Baker@habc.org
Cc: tom@thehatchergroup.com; Tanika@thehatchergroup.com; Michael.Braverman@baltimorecity.gov
Subject: RE: a question from The Washington Post

Importance: High

Tania,
Michael asked if you could reach back out to Juliet to schedule with her. She asked to talk this week – could you check her availability for this afternoon? I think he could do either 3 PM or 5 PM. I can also suggest some times for early next week if she has time.
Mara

From: Tanika Davis [mailto:Tanika@thehatchergroup.com]
Sent: Wednesday, November 15, 2017 11:27 AM
To: Braverman, Michael "DHCD Commissioner" <Michael.Braverman@baltimorecity.gov>
Cc: Tom Waldron <tom@thehatchergroup.com>; D'Angelo, Mara <Mara.D'Angelo@baltimorecity.gov>; Baker, Tania "Director of Communications" <Tania.Baker@habc.org>
Subject: RE: a question from The Washington Post

I honestly think the most important message – which we should be sharing with all audiences – is your department's vision for and renewed energy around changing the narrative that Baltimore is two cities (one white/wealthy; the other poor and black). I think we should be getting out the message that this department, under your direction, is all about equitable growth and revitalization in Baltimore – through housing. You can pinpoint which initiatives or strategies you think are most relevant to share with reporters, but as long as they support this overarching idea, I think you are on the right track.

Ultimately, I'd love to see a big story in the Sun or the Post about how many have tried to fix what ails our urban centers, but **this** Commissioner, **this** department of housing and community development has the answer!!

Tanika Davis
Vice President

The Hatcher Group
Inspiring Change for Good
Office: 410.962.5707 | Mobile: 410.926.6330

From: Braverman, Michael "DHCD Commissioner" [mailto:Michael.Braverman@baltimorecity.gov]
Sent: Wednesday, November 15, 2017 6:38 AM
To: Tanika Davis <Tanika@thehatchergroup.com>
Cc: Tom Waldron <tom@thehatchergroup.com>; D'Angelo, Mara <Mara.D'Angelo@baltimorecity.gov>; Baker, Tania

"Director of Communications" <Tania.Baker@habc.org>

Subject: RE: a question from The Washington Post

Thank you. Any message points come to mind?

From: Tanika Davis [<mailto:Tanika@thehatchergroup.com>]

Sent: Wednesday, November 15, 2017 6:33 AM

To: Braverman, Michael "DHCD Commissioner"

Cc: Tom Waldron; D'Angelo, Mara; Baker, Tania "Director of Communications"

Subject: Re: a question from The Washington Post

I think either or is fine, off-the-record or on background. But I'd ask her first to give you just a little bit more information about what the angle of her story is. A "story that involves Ben Carson Jr.'s involvement in affordable housing issues" could mean so many things. Just ask her for a little more clarification first, but let her know you're happy to help.

I'd also come armed with one or two key message points you'd like her to know about Baltimore for a potential future article, and don't let her off the phone without setting a date for her to come meet you for lunch/coffee etc.

Sent from my iPhone

On Nov 14, 2017, at 10:01 PM, Braverman, Michael DHCD Commissioner <Michael.Braverman@baltimorecity.gov> wrote:

Tanika/Tom,

What do you think? I think maybe off the record only, perhaps just to build a relationship that may be helpful to us.

From: Eilperin, Juliet [<mailto:Juliet.Eilperin@washpost.com>]

Sent: Tuesday, November 14, 2017 1:32 PM

To: Braverman, Michael "DHCD Commissioner"

Subject: a question from The Washington Post

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Senior National Affairs Correspondent

Washington Post

Juliet.eilperin@washpost.com

(O) 202-334-7774

(C) 202-302-3663

@eilperin

Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Sent: Tuesday, November 14, 2017 10:02 PM
To: tanika@thehatchergroup.com; tom@thehatchergroup.com
Cc: Mara.D'Angelo@baltimorecity.gov; Tania.Baker@habc.org
Subject: FW: a question from The Washington Post

Tanika/Tom,

What do you think? I think maybe off the record only, perhaps just to build a relationship that may be helpful to us.

From: Eilperin, Juliet [<mailto:Juliet.Eilperin@washpost.com>]
Sent: Tuesday, November 14, 2017 1:32 PM
To: Braverman, Michael "DHCD Commissioner"
Subject: a question from The Washington Post

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Juliet Eilperin
Senior National Affairs Correspondent
Washington Post
Juliet.eilperin@washpost.com
(O) 202-334-7774
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Rothwell, Gregory

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Sent: Wednesday, November 15, 2017 6:33 AM
To: Braverman, Michael DHCD Commissioner
Cc: Tom Waldron; D'Angelo, Mara; Baker, Tania Director of Communications
Subject: Re: a question from The Washington Post

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Sent from my iPhone

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Best, Juliet

Juliet Eilperin
Senior National Affairs Correspondent
Washington Post
Juliet.eilperin@washpost.com
(O) 202-334-7774
(C) 202-302-3663
@eilperin

Rothwell, Gregory

From: Leslie.Berube@baltimorecity.gov on behalf of Jim.Smith@baltimorecity.gov
Sent: Friday, October 27, 2017 11:30 AM
To: Mara.D'Angelo@baltimorecity.gov; Katie.Benden@baltimorecity.gov
Subject: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items
Attachments: attachment.ics

Items:

1. Park Heights
2. Development Fund
3. Committees
- 4.

Rothwell, Gregory

Subject: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items

Location: City Hall, 2nd floor, Conference Room TBD

Start: Mon 11/13/2017 11:30 AM

End: Mon 11/13/2017 12:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Smith, Jim T. - (Baltimore City)

Items:

- 1) Park Heights
- 2) Development Fund
- 3) Committees

Rothwell, Gregory

From: Katie.Benden@baltimorecity.gov on behalf of Michael.Braverman@baltimorecity.gov
Sent: Friday, October 27, 2017 11:35 AM
To: Jim.Smith@baltimorecity.gov
Subject: Accepted: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items
Attachments: attachment.ics

Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Subject: Accepted: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items

Rothwell, Gregory

From: Leslie.Berube@baltimorecity.gov on behalf of Jim.Smith@baltimorecity.gov
Sent: Friday, October 27, 2017 12:09 PM
To: Colin.Tarbert@baltimorecity.gov; peter.hammen@baltimorecity.gov;
Michael.Braverman@baltimorecity.gov
Cc: Leslie.Berube@baltimorecity.gov
Subject: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items
Attachments: attachment.ics

Items:

1. Park Heights
2. Development Fund
3. Committees
- 4.

Rothwell, Gregory

Subject: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items

Location: City Hall, 2nd floor, Conference Room 2

Start: Mon 11/13/2017 11:30 AM

End: Mon 11/13/2017 12:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Smith, Jim T. - (Baltimore City)

Items:

- 1) Park Heights
- 2) Development Fund
- 3) Committees

Rothwell, Gregory

From: Michael.Braverman@baltimorecity.gov
Sent: Thursday, October 26, 2017 9:41 PM
To: Katie.Benden@baltimorecity.gov
Subject: FW: Center Club Lunch Follow Up

Katie,
Later the better.
Thx

From: Berube, Leslie [<mailto:Leslie.Berube@baltimorecity.gov>]
Sent: Thursday, October 26, 2017 11:16 AM
To: Hammen, Peter - (Baltimore City); Jackson, Sharon J. - (Baltimore City); Braverman, Michael "DHCD Commissioner"; Benden, Katie
Cc: Tarbert, Colin - (Baltimore City)
Subject: FW: Center Club Lunch Follow Up

Hello everyone,

Jim would like to have an internal discussion on the items below prior to following up with Ben Carson Jr. Please let me know your availability on the dates/time below. The meeting will be one hour and held in City Hall.

Tuesday, October 31st at 3:30 pm
Monday, November 13th at 11:30 am

Thank you.
Leslie



Office of
Mayor Catherine Pugh

**Leslie A. Berube, Assistant to
James T. Smith, Jr., Chief of Strategic Alliances
Mayor's Office**

100 N. Holliday Street
Baltimore, MD 21202
leslie.berube@baltimorecity.gov
410-396-4725 (Office)

Connect with Catherine Pugh

[@MayorPugh50](#)

[Mayor Catherine Pugh](#)

From: Smith, Jim T.
Sent: Tuesday, June 20, 2017 10:16 AM
To: Berube, Leslie <Leslie.Berube@baltimorecity.gov>
Subject: Fwd: Center Club Lunch Follow Up

Sent from my iPhone

Begin forwarded message:

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently; (Demo was held on July 13th)
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

Rothwell, Gregory

From: Leslie.Berube@baltimorecity.gov
Sent: Friday, October 27, 2017 11:24 AM
To: Katie.Benden@baltimorecity.gov
Subject: RE: Center Club Lunch Follow Up

Thank you. Will be sending a meeting invite shortly.



Office of
Mayor Catherine Pugh

**Leslie A. Berube, Assistant to
James T. Smith, Jr., Chief of Strategic Alliances
Mayor's Office**

100 N. Holliday Street
Baltimore, MD 21202
leslie.berube@baltimorecity.gov
410-396-4725 (Office)

Connect with Catherine Pugh

 [@MayorPugh50](https://twitter.com/MayorPugh50)

 [Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benden, Katie [mailto:Katie.Benden@baltimorecity.gov]
Sent: Friday, October 27, 2017 11:03 AM
To: Berube, Leslie <Leslie.Berube@baltimorecity.gov>
Subject: RE: Center Club Lunch Follow Up

Good Morning
Commissioner Braverman is available on November 13 @ 1130am

Thank you
Katie

From: Berube, Leslie [mailto:Leslie.Berube@baltimorecity.gov]
Sent: Thursday, October 26, 2017 11:16 AM
To: Hammen, Peter - (Baltimore City); Jackson, Sharon J. - (Baltimore City); Braverman, Michael "DHCD Commissioner"; Benden, Katie
Cc: Tarbert, Colin - (Baltimore City)
Subject: FW: Center Club Lunch Follow Up

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Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

Rothwell, Gregory

From: steve.janes@baltimorecity.gov
Sent: Monday, June 26, 2017 11:28 AM
To: Michael.Braverman@habc.org
Subject: RE: Carson/park heights

So, my experience with HUD TA has been that for it to be of value the request should be a specific one on a technical matter. They do not do the abstract very well. As concerns Park Heights, one TA possibility would be to have HUD ask its pool of TA providers - their TA system uses the stable of experts approach - to evaluate and update, as needed, the Park Heights Master Plan that is now almost fifteen years old. The specific charge could be an evaluation of capital financing mechanisms with an eye toward attracting capital and/or developers to move the project forward.

A related ask could be for some sort of loan reserve/credit enhancement/back stop insurance for development projects which would help attract capital and/or a developer by lowering the risk associated with undertaking the project. HUD used to provide, in conjunction with 108 loans for commercial/industrial projects, BEDI (Brown Fields Economic Development Initiative) grant to projects as repayment insurance. (The Casino and Montgomery Wards 108s each have a \$1M BEDI reserves that, when the projects are paid out will come to DHCD.) Structuring and funding loan reserves might be beyond HUD's current interests but it could be worth exploring with them.

As concerns Poppleton, I do not know enough about what is currently going on there to usefully opine about it but, given the unusual way it went about getting HUD financing support, find the interest in it somewhat disconcerting.

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"
Sent: Saturday, June 24, 2017 5:10 PM
To: Janes, Stephen "Asst. Commissioner Strategic Plng & Resources"
Subject: FW: Carson/park heights

Steve,

What would be the HUD ask for Park Heights? I'm not clear on Poppleton either. Is it technical assistance? Do they have some free consultants to send us? Any advice would be appreciated.

From: Cole, William H. [<mailto:wcole@baltimoredevelopment.com>]
Sent: Friday, June 23, 2017 3:08 PM
To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Hammen, Peter - (Baltimore City)
Subject: Carson/park heights

Ben Jr. Is trying to get both Park Heights and Poppleton moved into the tour for next week. He's been actively working on it.

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

Rothwell, Gregory

From: wcole@baltimoredevelopment.com
Sent: Thursday, June 22, 2017 9:48 AM
To: Michael.Braverman@habc.org; Colin.Tarbert@baltimorecity.gov
Subject: RE: follow up from meeting with Michael Braverman/Baltimore Housing

Edit: I met with Ben Jr., not Mr. Perry.

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [mailto:Michael.Braverman@habc.org]
Sent: Thursday, June 22, 2017 6:57 AM
To: Tarbert, Colin; Cole, William H.
Subject: FW: follow up from meeting with Michael Braverman/Baltimore Housing

Here's my follow-up to Ben Carson's group. Let me know if you think I should add anything.
-Michael

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.

- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680 | Office (410) 396-3232 | Fax (410) 545-7771
Jeannine.Dunn@habc.org

Rothwell, Gregory

From: Michael.Braverman@habc.org
Sent: Sunday, June 18, 2017 1:56 PM
To: Michael.Braverman@habc.org
Subject: FW: Agenda and Active Projects

Follow Up Flag: Follow up
Flag Status: Flagged

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"
Sent: Monday, May 22, 2017 7:07 AM
To: Hammen, Peter (peter.hammen@baltimorecity.gov)
Subject: Agenda and Active Projects

Pete,

A few items to discuss this morning (we may not get to all and some will take less time than others). In addition, at the bottom is a short likely incomplete list of some of the projects I'm working on.

Discussion Topics

[REDACTED]

3. June meeting w Sec'y Carson

[REDACTED]

Community Development Efforts

[REDACTED]

[REDACTED]

- Working w Ben Carson, Jr's investment group to identify opportunities

[REDACTED]

[REDACTED]

Rothwell, Gregory

From: Jeannine.Dunn@habc.org
Sent: Friday, June 16, 2017 12:51 PM
To: Michael.Braverman@habc.org
Subject: follow up with Ben Carson Jr.'s people

Follow Up Flag: Follow up
Flag Status: Flagged

Hi Michael,

See below for a message about follow up recommendations you can send along. I wasn't able to reach Kim Clark by phone or email so I just suggested speaking to someone from BDC about other investment opportunities. Let me know if you want me to beef it up a little bit or leave it as is. Thanks.

My team and I enjoyed meeting with you recently and we appreciate your interest in Baltimore. I'm confident that you will find worthwhile investment opportunities throughout the City. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. I can put you in touch with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- I also suggest contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as neighborhood corridors. <http://baltimoredevelopment.com/>

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202

Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

From: Microsoft Outlook
<MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@habc.org>
Sent: Thursday, June 15, 2017 12:17 PM
To: Jeannine.Dunn@habc.org
Subject: Undeliverable: question regarding investment opportunities - follow up from Michael Braverman meeting with Ben Carson Jr.
Attachments: question regarding investment opportunities - follow up from Michael Braverman meeting with Ben Carson Jr.

The e-mail address you entered couldn't be found. Please check the recipient's e-mail address and try to resend the message. If the problem continues, please contact your helpdesk.

Received: from ATEXCH02.habc.org ([fe80::dd5c:f142:ba06:584c]) by
atclientaccess1.habc.org (:::1) with mapi id 14.03.0319.002; Thu, 15 Jun
2017 12:17:03 -0400
Content-Type: application/ms-tnef; name="winmail.dat"
Content-Transfer-Encoding: binary
From: "Dunn, Jeannine" <Jeannine.Dunn@habc.org>
To: "Clark, Kimberly - (Baltimore City)" <Kimberly.Clark@baltimorecity.gov>
Subject: question regarding investment opportunities - follow up from
Michael Braverman meeting with Ben Carson Jr.
Thread-Topic: question regarding investment opportunities - follow up from
Michael Braverman meeting with Ben Carson Jr.
Thread-Index: AdLl8cLkjjEAApzzrScylrlkiULkssw==
Date: Thu, 15 Jun 2017 12:17:02 -0400
Message-ID: <78B4A5B109AE6840A8D096940FDDE93B39416597@ATEXCH02.habc.org>
Accept-Language: en-US
Content-Language: en-US
X-MS-Has-Attach:
X-MS-TNEF-Correlator: <78B4A5B109AE6840A8D096940FDDE93B39416597@ATEXCH02.habc.org>
MIME-Version: 1.0
X-Originating-IP: [172.16.13.42]

Rothwell, Gregory

From: hperry@interprisepartners.com
Subject: Accepted: Introduction - Moshe Rosenbaum

Rothwell, Gregory

From: hperry@enterprisepartners.com
Sent: Tuesday, May 23, 2017 3:54 PM
To: Mara.D'Angelo@baltimorecity.gov; Katie.Benden@baltimorecity.gov
Subject: Accepted: Introduction - Moshe Rosenbaum
Attachments: attachment.ics

Follow Up Flag: Follow up
Flag Status: Flagged

Rothwell, Gregory

From: Andrea.Holtman@habc.org on behalf of Michael.Braverman@habc.org
Sent: Tuesday, May 23, 2017 3:43 PM
To: mrosenbaum@mfrequency.com; hperry@interprisepartners.com;
bc@interprisepartners.com
Subject: Introduction - Moshe Rosenbaum
Attachments: attachment.ics

Follow Up Flag: Follow up
Flag Status: Flagged

Meet w/ Moshe Rosenbaum re: investment opportunities in Baltimore

Rothwell, Gregory

Subject: Introduction - Moshe Rosenbaum
Location: 417 E. Fayette St, 13th Floor, Commissioner's Conference Room

Start: Wed 5/24/2017 10:15 AM
End: Wed 5/24/2017 11:15 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Braverman, Michael "DHCD Commissioner"

Meet w/ Moshe Rosenbaum re: investment opportunities in Baltimore

Rothwell, Gregory

From: Andrea.Holtman@habc.org
Sent: Tuesday, May 23, 2017 9:49 AM
To: hperry@interprisepartners.com
Subject: RE: City and HABC Property

Follow Up Flag: Follow up
Flag Status: Flagged

Good morning Mr. Perry,

I spoke with Michael. He said that he will skip his 9am meeting tomorrow morning to make this work. So he could meet from 9am-9:30am/9:45am tomorrow morning.
Would you all be available at that time?

Thank you,
Andrea

From: Harrison Perry [mailto:hperry@interprisepartners.com]
Sent: Monday, May 22, 2017 4:35 PM
To: Holtman, Andrea
Subject: RE: City and HABC Property

Thursday morning could potentially work, but is meaningfully less convenient . If he's not available Wednesday, but has availability Thursday morning, then we could potentially go with Thursday morning.

Best, Harrison

From: Holtman, Andrea [mailto:Andrea.Holtman@habc.org]
Sent: Monday, May 22, 2017 1:50 PM
To: Harrison Perry <hperry@interprisepartners.com>
Subject: RE: City and HABC Property

Right now he doesn't have any time available on Wednesday. Is Wednesday the only day that would work?

From: Harrison Perry [mailto:hperry@interprisepartners.com]
Sent: Monday, May 22, 2017 11:34 AM
To: Holtman, Andrea
Subject: RE: City and HABC Property

We could do earlier in the day on Wednesday also if that is better.

From: Holtman, Andrea [mailto:Andrea.Holtman@habc.org]
Sent: Monday, May 22, 2017 10:20 AM
To: Harrison Perry <hperry@interprisepartners.com>
Subject: RE: City and HABC Property

Good morning Mr. Perry,

I will follow up shortly, my apologies! Right now, he is not available Wed afternoon but I want to speak with him first and I will get back with you.

Thank you,
Andrea

Andrea J. Holtman

Administrative Coordinator
Office of the Commissioner
417 E. Fayette Street
Baltimore, MD 21202
Office: 410-396-5504
andrea.holtman@habc.org

From: Harrison Perry [<mailto:herry@interprisepartners.com>]
Sent: Monday, May 22, 2017 10:09 AM
To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Holtman, Andrea
Cc: Benjamin Carson; Veronika Gugel
Subject: RE: City and HABC Property

Michael,

I wanted to follow-up to see if you have availability to meet with me and Moshe Rosenbaum on Wednesday afternoon.

Best,

Harrison

From: Harrison Perry
Sent: Friday, May 19, 2017 12:17 PM
To: 'Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"' <Michael.Braverman@habc.org>; 'Andrea.Holtman@habc.org' <Andrea.Holtman@habc.org>
Cc: Benjamin Carson <bc@interprisepartners.com>; Veronika Gugel <VG@interprisepartners.com>
Subject: RE: City and HABC Property

Michael,

Thank you again for the meeting on Wednesday. I look forward to getting connected to some of the organizations around town, and reviewing the list of opportunities that your team is pulling together. As I had mentioned, Moshe Rosenbaum is in town next week and is interested in learning more about opportunities to invest in Baltimore. His family's company already has a couple larger projects in-process in Baltimore and they own a significant amount of real estate throughout the US and Canada. He has more of a focus on multi-family, but they own a lot of different asset classes of real estate.

Would next Wednesday afternoon work for him to meet with you and Wendy. He might bring his partner, and I might bring someone else that's local as well, like Fred Lewis or Eugene Povernì.

Best,

Harrison

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"

[mailto:Michael.Braverman@habc.org]

Sent: Friday, May 12, 2017 6:19 AM

To: Harrison Perry <hperry@interprisepartners.com>; Engel, Peter "Deputy Commissioner - Project & Development" <Peter.Engel@habc.org>; Holtman, Andrea <Andrea.Holtman@habc.org>

Cc: Benjamin Carson <bc@interprisepartners.com>; Veronika Gugel <VG@interprisepartners.com>

Subject: RE: City and HABC Property

Let's meet at noon in the same room we met last time. That will give us access to the mapping tools. Looking forward to it.

-Michael

Andrea,

Can you get us on Outlook?

Thx

From: Harrison Perry [mailto:hperry@interprisepartners.com]

Sent: Thursday, May 11, 2017 10:39 PM

To: Engel, Peter "Deputy Commissioner - Project & Development"; Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"

Cc: Benjamin Carson; Veronika Gugel

Subject: RE: City and HABC Property

Peter and Michael,

How about 12pm on Wednesday for a meeting at your office?

Best,

Harrison

From: Engel, Peter "Deputy Commissioner - Project & Development" [mailto:Peter.Engel@habc.org]

Sent: Wednesday, May 10, 2017 11:13 PM

To: Harrison Perry <hperry@interprisepartners.com>

Subject: RE: City and HABC Property

Unfortunately I am out of town on Monday and Tuesday. I do have some time on Wednesday. Best for me would be afternoon before 4:00. Thanks.

Peter

From: Harrison Perry [hperry@interprisepartners.com]

Sent: Wednesday, May 10, 2017 10:45 PM

To: Engel, Peter "Deputy Commissioner - Project & Development"

Subject: RE: City and HABC Property

Peter,

The real estate team out of Miami will be back in Baltimore next week. I wanted to schedule a time to introduce them to you at your office, and it will also give Ben and I an opportunity to meet you as well. Monday or Tuesday would probably be best. If you have a couple time slots, then I can coordinate with them. I look forward to it.

Best,

Harrison Perry
Interprise Partners
6711 Columbia Gateway Drive, Suite 475
Columbia, MD 21046
Mobile: 847-404-5913
Email: hperry@interprisepartners.com
Website: www.interprisepartners.com

From: Engel, Peter "Deputy Commissioner - Project & Development" [<mailto:Peter.Engel@habc.org>]
Sent: Monday, May 1, 2017 12:28 PM
To: Harrison Perry <hperry@interprisepartners.com>
Subject: RE: City and HABC Property

Sounds good. Hope your travels are productive and I'll look forward to hearing from you on your return.

Peter

From: Harrison Perry [<mailto:hperry@interprisepartners.com>]
Sent: Monday, May 01, 2017 12:12 PM
To: Engel, Peter "Deputy Commissioner - Project & Development" <Peter.Engel@habc.org>
Subject: RE: City and HABC Property

Peter,

Thank you for the note and the quick follow-up. We have heard good things and are looking forward to meeting with you. We are traveling a bit and wanting to advance a few things on our end in the interim. Once we return, I will revert with some possible dates.

Best,

Harrison Perry
Interprise Partners
6711 Columbia Gateway Drive, Suite 475
Columbia, MD 21046
Mobile: 847-404-5913
Email: hperry@interprisepartners.com
Website: www.interprisepartners.com

From: Engel, Peter "Deputy Commissioner - Project & Development" [<mailto:Peter.Engel@habc.org>]
Sent: Friday, April 28, 2017 5:24 PM
To: Harrison Perry <herry@enterprisepartners.com>
Subject: City and HABC Property

Michael Braverman asked that I follow up with you regarding development opportunities in the City of Baltimore. I work on large housing development sites with both the City and the Housing Authority (two separate entities with differing interests) and would be happy to discuss options, land and development. I can be reached at this email or at 410-396-5003. I'm looking forward to speaking with you.

Peter Engel
Deputy Commissioner for Project Finance
And Development

Rothwell, Gregory

From: Benjamin Carson <bc@interprisepartners.com>
Sent: Wednesday, May 17, 2017 10:30 AM
To: Braverman, Michael Acting DHCD Commissioner-HABC Executive Director
Subject: Tentative: City and HABC Property
Attachments: attachment.ics

When: May 17, 2017 12:30:00 PM

Where: 417 E. Fayette St, 13th Floor, Baltimore MD 21202

--
Michael Braverman asked that I follow up with you regarding development opportunities in the City of Baltimore. I work on large housing development sites with both the City and the Housing Authority (two separate entities with differing interests) and would be happy to discuss options, land and development.

Peter Engel
Deputy Commissioner for Project Finance
And Development

Rothwell, Gregory

From: Benjamin Carson <bc@interprisepartners.com>
Subject: Tentative: City and HABC Property

Rothwell, Gregory

From: Michael.Braverman@habc.org
Sent: Monday, May 22, 2017 7:07 AM
To: bravka@aol.com
Subject: FW: Agenda and Active Projects

Follow Up Flag: Follow up
Flag Status: Flagged

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"
Sent: Monday, May 22, 2017 7:07 AM
To: Hammen, Peter (peter.hammen@baltimorecity.gov)
Subject: Agenda and Active Projects

Pete,

A few items to discuss this morning (we may not get to all and some will take less time than others). In addition, at the bottom is a short likely incomplete list of some of the projects I'm working on.

Discussion Topics

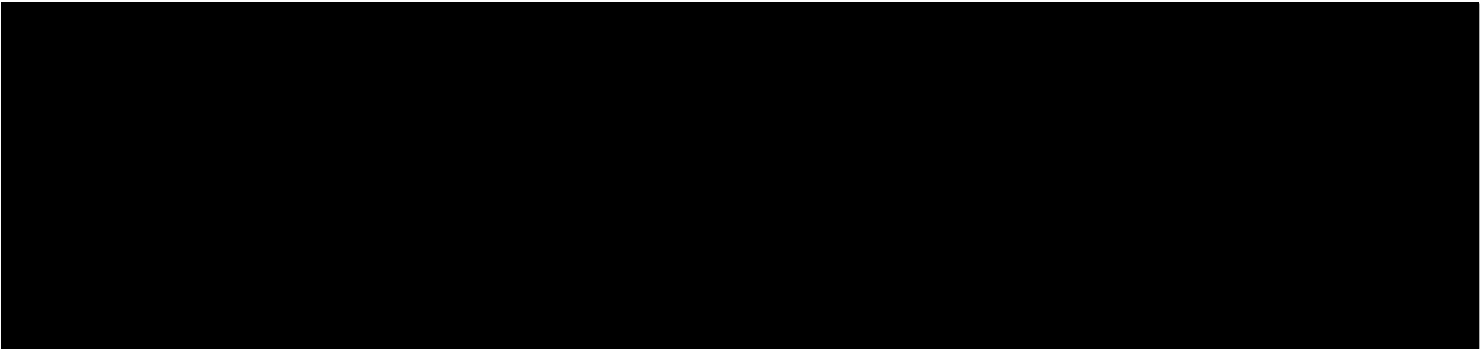
[REDACTED]

3. June meeting w Sec'y Carson

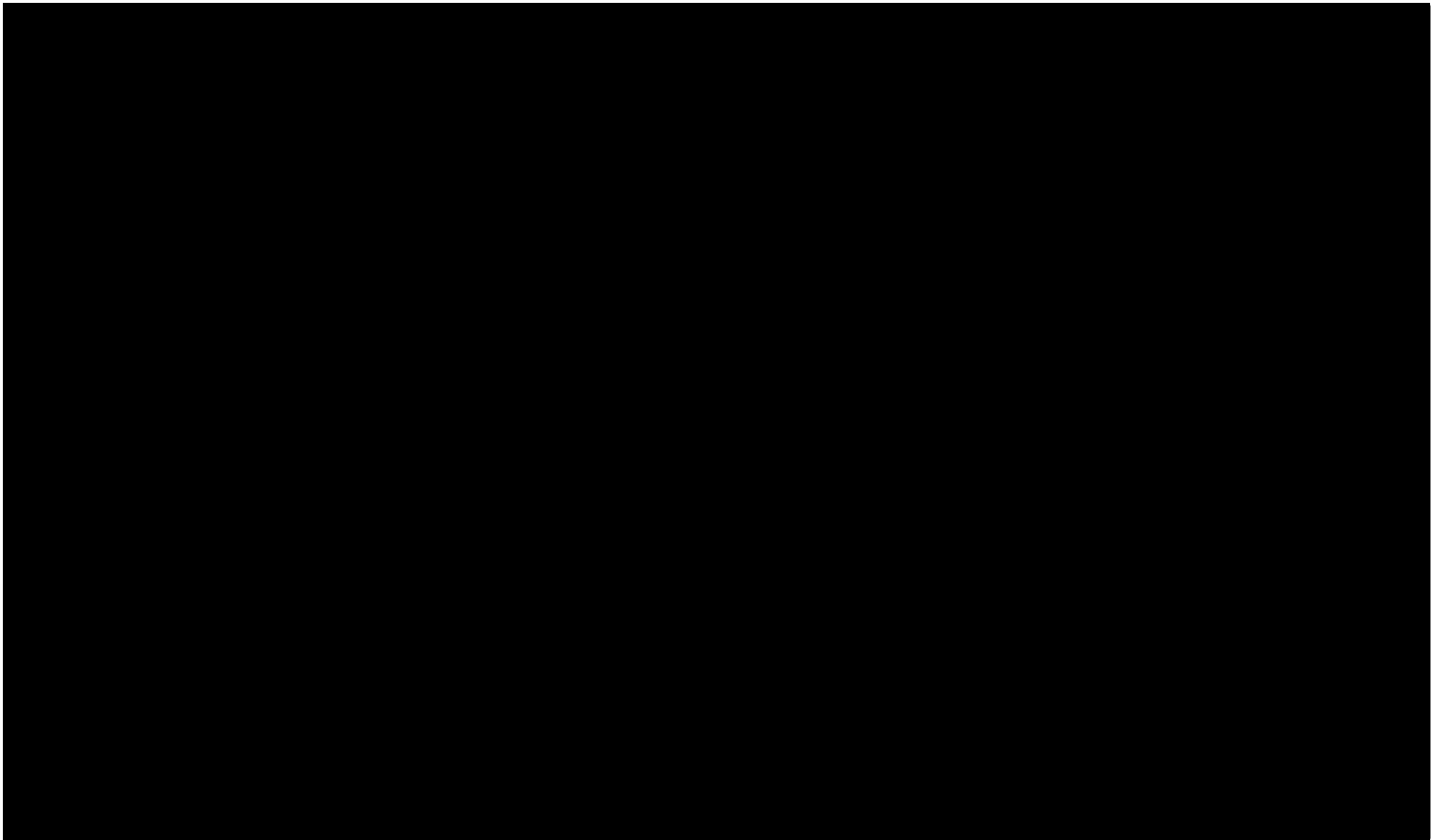
[REDACTED]

Community Development Efforts

[REDACTED]



- Working w Ben Carson, Jr's investment group to identify opportunities



Rothwell, Gregory

From: hperry@interprisepartners.com
Sent: Monday, May 15, 2017 10:24 AM
To: Mara.D'Angelo@baltimorecity.gov; Katie.Benden@baltimorecity.gov
Subject: Accepted: City and HABC Property
Attachments: attachment.ics

Follow Up Flag: Follow up
Flag Status: Flagged

Rothwell, Gregory

From: hperry@interprisepartners.com
Subject: Accepted: City and HABC Property

Rothwell, Gregory

From: Harrison Perry <hperry@interprisepartners.com>
Sent: Monday, May 15, 2017 10:24 AM
To: Braverman, Michael Acting DHCD Commissioner-HABC Executive Director
Subject: Accepted: City and HABC Property
Attachments: attachment.ics

Follow Up Flag: Follow up
Flag Status: Flagged

Rothwell, Gregory

From: Harrison Perry <hperry@interprisepartners.com>
Subject: Accepted: City and HABC Property

Rothwell, Gregory

From: julia.day@baltimorecity.gov
Sent: Friday, April 28, 2017 7:23 AM
To: Michael.Braverman@habc.org
Subject: Ben Carson, Jr & company
Attachments: attachment.ics

When: Friday, April 28, 2017 8:30 AM-9:30 AM. (UTC-05:00) Eastern Time (US & Canada)

Where: conference room

~~*~*~*~*~*~*~*

Rothwell, Gregory

Subject: Ben Carson, Jr & company
Location: conference room

Start: Fri 4/28/2017 8:30 AM
End: Fri 4/28/2017 9:30 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: julia.day@baltimorecity.gov

When: Friday, April 28, 2017 8:30 AM-9:30 AM. (UTC-05:00) Eastern Time (US & Canada)

Where: conference room

~~*~*~*~*~*~*~*

Rothwell, Gregory

From: Michael.Braverman@habc.org
Sent: Monday, May 01, 2017 6:19 PM
To: herry@interprisepartners.com
Subject: RE: follow-up

Thank you! I look forward to a productive partnership.
-Michael

From: Harrison Perry [mailto:herry@interprisepartners.com]
Sent: Monday, May 01, 2017 12:50 PM
To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"
Subject: RE: follow-up

Michael,

Thank you again for meeting with us and for the quick follow-up. It was a productive meeting and we are excited about the opportunities to invest in Baltimore. We are looking forward to digging-in on some of the specific neighborhoods and projects that were highlighted. Bobby and the team out of Florida do see significant opportunity in Baltimore and following the trip are considering deploying even more capital in the city.

We will continue to look to advance with Bobby and we are bringing in a couple additional parties with complementary skill-sets that could also be impactful in Baltimore. I did receive a note from Peter and I responded to him. We are traveling currently, but will revert with some availability to meet with him once we return.

Best,

Harrison Perry
Interprise Partners
6711 Columbia Gateway Drive, Suite 475
Columbia, MD 21046
Mobile: 847-404-5913
Email: herry@interprisepartners.com
Website: www.interprisepartners.com

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"
[mailto:Michael.Braverman@habc.org]
Sent: Friday, April 28, 2017 5:24 PM
To: Harrison Perry <herry@interprisepartners.com>
Cc: Engel, Peter "Deputy Commissioner - Project & Development" <Peter.Engel@habc.org>; Hammen, Peter - (Baltimore City) <peter.hammen@baltimorecity.gov>
Subject: follow-up

Harrison,

It was a pleasure meeting with you and your team this morning. As promised, Peter Engel, copied here, will follow up with you regarding Perkins, other large sites, and RAD. After you and Peter speak, I'll reach out to you again to see what types of locations we should highlight for you. With regard to data/mapping, the public version of the link that we were using is below. We're excited to have you and your team investing in Baltimore.

-Michael

Michael Braverman

Acting DHCD Commissioner-HABC Executive Director

417 E Fayette Street

Baltimore, Maryland 21210

410-396-3232

<http://cels.baltimorehousing.org/codeMap/codeMapExternal.html>

Rothwell, Gregory

From: Peter.Engel@habc.org
Sent: Monday, May 01, 2017 12:28 PM
To: hperry@interprisepartners.com
Subject: RE: City and HABC Property

Sounds good. Hope your travels are productive and I'll look forward to hearing from you on your return.

Peter

From: Harrison Perry [mailto:hperry@interprisepartners.com]
Sent: Monday, May 01, 2017 12:12 PM
To: Engel, Peter "Deputy Commissioner - Project & Development" <Peter.Engel@habc.org>
Subject: RE: City and HABC Property

Peter,

Thank you for the note and the quick follow-up. We have heard good things and are looking forward to meeting with you. We are traveling a bit and wanting to advance a few things on our end in the interim. Once we return, I will revert with some possible dates.

Best,

Harrison Perry
Interprise Partners
6711 Columbia Gateway Drive, Suite 475
Columbia, MD 21046
Mobile: 847-404-5913
Email: hperry@interprisepartners.com
Website: www.interprisepartners.com

From: Engel, Peter "Deputy Commissioner - Project & Development" [mailto:Peter.Engel@habc.org]
Sent: Friday, April 28, 2017 5:24 PM
To: Harrison Perry <hperry@interprisepartners.com>
Subject: City and HABC Property

Michael Braverman asked that I follow up with you regarding development opportunities in the City of Baltimore. I work on large housing development sites with both the City and the Housing Authority (two separate entities with differing interests) and would be happy to discuss options, land and development. I can be reached at this email or at 410-396-5003. I'm looking forward to speaking with you.

Peter Engel
Deputy Commissioner for Project Finance
And Development

Rothwell, Gregory

From: KAHN, STUART <sk5618@att.com>
Sent: Thursday, March 09, 2017 4:18 PM
To: Penson, Tyrone "Ty"; ra@interprisepartners.com
Subject: RE: Introduction
Attachments: AT&T and Current, powered by GE,Strike...efine Smart Cities for the Dig....pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Hi Ty

Thanks for the introduction!

Hi Ryan

I understand that you are in contact with the Mayor's office. I would love to partner with you in helping bring our technology portfolio to the attention of the Mayor. Lots of people still view us as primarily a smartphone provider but we do so much more in the areas of Vehicle Tracking, Smart Metering, Network connectivity, Cloud, Hosting, Security, and more.

In wireless our biggest initiative has been in the Smart City space. Locally we have a relationship with Montgomery County with Smart City solutions. Baltimore was originally a high value target city but with the elections last year we postponed our efforts in Baltimore. I would like to engaged now and ahead of any potential initiatives the Mayor's office might pursue. I attached a PR for your review.

I would appreciate any way that you could help us with getting visibility of our solutions portfolio.

I'd like to schedule some time to chat or meet in person. Let me know what might work for you.

Thanks,
Stuart

Stuart Kahn
Government Client Solutions Executive
AT&T – Government, Higher Education Market
Cell: 410-322-6850 / Fax: 678-393-6811 / Email: Stuart.Kahn@ATT.com or SK5618@ATT.com

AT&T Business Solutions (click this link to discover more)
Mobility Services / Network Services / Internet of Things / Voice Services
Network Security / Cloud Services / Hosting Services / Unified Communications

From: Penson, Tyrone "Ty" [<mailto:Tyrone.Penson@habc.org>]
Sent: Thursday, March 09, 2017 2:04 PM
To: ra@interprisepartners.com; KAHN, STUART <sk5618@att.com>
Subject: Introduction

Hey I wanted to bring you guys together Ryan is a good guy to know Stuart and I count him as a friend . Ryan Stuart has been able to do some pretty crazy things for me at my agency. Hopefully you guys can do some good things together.

Ty Penson
Deputy Asst. Chief of Admin. Services
Housing Authority of Baltimore City
417 E. Fayette St., Suite 248
Baltimore, MD 21202
tyrone.penson@habc.org
Office: 410-396-4074
Cell: 443-310-4433

AT&T and Current, powered by GE, Strike Historic Deal to Redefine Smart Cities for the Digital Age

- AT&T named exclusive reseller of Current's intelligent sensor nodes in the U.S. and Mexico
- Utilizing the AT&T Smart Cities framework, Current brings end-to-end software and hardware solutions to connect cities to the Industrial Internet
- Agreement builds on AT&T's long-standing relationships with municipalities, highly secure network connectivity and innovative IoT platforms
- AT&T and Current are already working with San Diego and Atlanta to transform existing street lighting into a connected digital infrastructure



NEWS PROVIDED BY
AT&T Inc. →
Feb 27, 2017, 02:00 ET

BARCELONA, Spain, Feb. 27, 2017 /PRNewswire/ -- Two companies with extensive history in infrastructure and communications technology are teaming up to help accelerate the digital era of urban development. AT&T* (NYSE: T) and Current, powered by GE (NYSE: GE), have announced an exclusive agreement to connect cities across the United States and Mexico to the Internet of Things (IoT). Together, the companies will unlock a realm of possibilities to improve the way cities operate, communicate and meet the needs of citizens.

Since launching its Smart Cities organization in 2015, AT&T has been using its resources and IoT expertise to create impactful solutions for cities. With its smart cities framework as the foundation, for the past year AT&T has been helping cities develop and implement a holistic smart cities strategy to address their current and future needs. The agreement with Current significantly extends AT&T's smart city services, plus opens new revenue opportunities for the company. By introducing GE's Predix-powered IoT platform, AT&T can use outdoor LED lighting in a city to create a digital infrastructure that helps address issues like traffic flow and parking optimization, gunshot detection on city streets, air quality monitoring and weather emergency alerts.

"Intelligent lighting plays a huge role in a smart city," said Chris Penrose, president, Internet of Things Solutions, AT&T. "Our collaboration with Current will enable us to use a city's existing lighting infrastructure to more securely connect sensor-enabled networks. This will put them on the path to becoming a smarter, more sustainable city."

The two companies have collaborated before. Current, GE's digital industrial startup business, recently announced a deal with the City of San Diego to upgrade thousands of the city's outdoor light fixtures to sensor-enabled LED technology, making it the world's largest smart city IoT platform. AT&T will act as the data carrier and provide highly secure connectivity for the San Diego deployment, which is expected to save the city approximately \$2.4 million in annual energy costs. In addition, the deal builds on AT&T's membership in GE's Digital Alliance program, where it serves as a connectivity-as-a-service collaborator for GE's Predix platform.

"We are thrilled to expand Current's relationship with AT&T to help cities redefine the civic engagement model—our digital network is based on an open platform, which allows entrepreneurs, incubators and students to get involved in the future development smart city applications," said John Gordon, Chief Digital Officer of Current, powered by GE. "AT&T has a long history of working commercially with municipalities, and our technology will be a perfect fit toward helping more cities unleash the limitless potential of the Industrial Internet."

For more than 100 years, AT&T has formed strong relationships with cities across the United States. The company's Smart Cities initiative is bringing connectivity to spotlight cities across the nation—helping these cities become cleaner, safer and more efficient. And secure AT&T network connectivity and IoT platforms like AT&T M2X and AT&T Flow Designer continue to foster IoT innovation around the globe.

"Innovation is at the core of who we are—and what we do," said Mike Zeto, general manager, AT&T Smart Cities. "AT&T and GE are the companies that modernized the telephone and light bulb. Together, we will usher in a new digital frontier, giving cities and citizens alike the benefits of a connected city."

Current, which combines energy technology like LED and solar with sensors and software, aims to help customers like cities, commercial buildings and industrial facilities slash energy costs and create intelligent environments. Its platform enables a wide variety of developers to create new applications that could improve safety, productivity, energy efficiency and other issues that impact municipal, commercial and industrial customers.

"Our goal is to bring the combined power of GE and AT&T to municipalities in a way that pulls from the best of both worlds," Current's Gordon said. "We are two companies with more than a century of success in solving big problems, and we believe our combined innovation can help build a better world."

*AT&T products and services are provided or offered by subsidiaries and affiliates of AT&T Inc. under the AT&T brand and not by AT&T Inc.

About AT&T

AT&T Inc. (NYSE: T) helps millions around the globe connect with leading entertainment, business, mobile and high speed internet services. We offer the nation's best data network* and the best global coverage of any U.S. wireless provider.** We're one of the world's largest providers of pay TV. We have TV customers in the U.S. and 11 Latin American countries. Nearly 3.5 million companies, from small to large businesses around the globe, turn to AT&T for our highly secure smart solutions.

Additional information about AT&T products and services is available at about.att.com. Follow our news on Twitter at @ATT, on Facebook at facebook.com/att and YouTube at youtube.com/att.

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*Claim based on the Nielsen Certified Data Network Score. Score includes data reported by wireless consumers in the Nielsen Mobile Insights survey, network measurements from Nielsen Mobile Performance and Nielsen Drive Test Benchmarks for Q3+Q4 2016 across 121 markets.

**Global coverage claim based on offering discounted voice and data roaming; LTE roaming; and voice roaming in more countries than any other U.S. based carrier. International service required. Coverage not available in all areas. Coverage may vary per country and be limited/restricted in some countries.

About GE

GE (NYSE: GE) is the world's Digital Industrial Company, transforming industry with software-defined machines and solutions that are connected, responsive and predictive. GE is organized around a global exchange of knowledge, the "GE Store," through which each business shares and accesses the same technology, markets, structure and intellect. Each invention further fuels innovation and application across our industrial sectors. With people, services, technology and scale, GE delivers better outcomes for customers by speaking the language of industry. www.ge.com

SOURCE AT&T Inc.

Related Links

<http://www.att.com>

Rothwell, Gregory

From: Ryan Allison <ra@intersepartners.com>
Sent: Thursday, March 09, 2017 2:18 PM
To: Penson, Tyrone "Ty"
Subject: FW: here is what was submitted for CATS +

Follow Up Flag: Follow up
Flag Status: Flagged

Ty,

See below: this is our direct submission in the proposal. Never had it happen where they couldn't reach anyone: so odd.

--

Ryan Allison
CIO | Interse Partners
410.344.2855 : Desk
202.309.1141 : Mobile
ra@intersepartners.com

From: Merlynn Carson <mcarson@myriddian.com>
Date: Wednesday, March 8, 2017 at 3:05 PM
To: Ryan Allison <ra@intersepartners.com>
Subject: here is what was submitted for CATS +

Description	Past Performance Detail
Client Type	Private Sector
Client Organization	McKesson
POC Name	(404) 338-6000
POC Title	SVP Technology Operations
POC Phone Number	(404) 338-6000
Contract Value	\$300,000.00
Period of Performance	2012-2013
Project Name	IT Transformation Strategy to Private Cloud
Goals & Objectives	McKesson requested assistance in creating strategic and architectural roadmaps to highlight key areas for IT transformation and highlighting key staff and skill requirements needed to support this roadmap at specific intervals. In addition, financial and architectural modeling was required to assist McKesson in quantifying the financial impact associated with the IT transformation cloud initiative and identifying relevant cost considerations around the IT procurement and customer onboarding process.
Service Description	McKesson was undergoing an IT services transformation via the Solutions Lifecycle Environment Services initiative. McKesson wanted to centralize management and deliver IT as a service via a cloud model for all IT services from inception to production. During this consulting engagement, we

	<p>collaborated with McKesson executives and business unit stakeholders to accelerate this transformation process.</p> <p>The first phase of this engagement encompassed a prioritized, transformational roadmap that presented key, high level factors for success, technology solutions adoption and business unit solution consumption over time. This plan served as a foundation McKesson was able to leverage to faster recognize the deployment of a true end-to-end cloud delivery mechanism, understand dependencies at each phase of end-customer adoption and target appropriate business units in these phases via service catalogue evolution and maturity. McKesson IT skillsets were also heavily analyzed and skillsets required of staff at each phase of transformation were defined and indicated in the roadmap, assisting McKesson in developing a high level skills development strategy based on this framework.</p> <p>As one component of Operational Readiness for cloud delivery, the skillset analysis served as a first step in benchmarking McKesson's organizational capabilities. Identifying the appropriate skillsets required for McKesson to deliver in this new model was critical to meeting new end-customer needs, choosing investments accordingly in training and development plans and understanding future employee assignment and utilization.</p> <p>Financial value modeling was also provided, focused on the potential business impact moving to a cloud delivery model will have for McKesson as well as the associated cost with customer onboarding in this delivery model. These cost models allowed McKesson to make more efficient decisions around populating the initial service catalogue and targeted business unit adoption of the cloud.</p> <p>Financial milestones were then being considered at each phase of the transformation roadmap for investments in people, process and technology according to solution and delivery requirements. These models, when combined with the roadmap, also enabled McKesson to consider a "show back" and "chargeback" maturity level at each roadmap phase, gradually moving the organization to an efficient, transparent and consumption-based billing mechanism for IT service delivery.</p> <p>All findings and work products were summarized in an executive report that was delivered and presented in person for the executive sponsors, IT and business executives and stakeholders at the end of the engagement.</p>
Project Disposition	Project was completed on time and within budget

Application Services & Content Management

2.3.2 - A broad range of business solutions and support using the capabilities of the web and Internet; design, develop, test, implement and maintain web sites, portals, web applications and web services and the associated hardware, software, network and security components that comprise these solutions.

2.3.5 - Service to provide full life cycle of a software system development. Process definition; requirements management (project planning, quality assurance, project tracking and oversight, organizational process focus); software metrics; software process assessments; software capability evaluations; software project management; software certification; software validation and verification; open systems; software architecture; software

reengineering; software reuse; component based software; software security; supervising software configuration management; and CASE tools.

2.3.8 - Combination of software, hardware and networking technologies to offer hosted service-based applications.

2.3.16 - Services to support multi-media and education centers including, but not limited to: planning, analysis, troubleshooting, integration, acquisition, installation, operations, maintenance, training, documentation, and administration; professional training expertise, including instructional systems design capabilities to improve job performance of employees utilizing the learning/media center.

Description	Past Performance Detail
Client Type	Private Sector
Client Organization	Blackboard
POC Name	Al DeGregeorio
POC Title	VP Enterprise IT
POC Phone Number	(202) 463-4860
Contract Value	\$200,000.00
Period of Performance	2013
Project Name	IT Transformation Strategy to Private Cloud
Goals & Objectives	Blackboard requested assistance in creating a strategic, architectural roadmap to highlight key areas for IT transformation and highlighting key staff and skill requirements needed to support this roadmap at specific intervals. Blackboard was undergoing an IT services transformation to deliver IT as a Service and sought to centralize management, improve automation, achieve degrees of self service and deliver IT as a service via a cloud model for all IT services from inception to production. The impetus of this project was to optimize Blackboard application performance to service the end user community.
Service Description	<p>A high-level roadmap was produced outlining a strategic transformation roadmap covering solutions adoption and implementation and organizational maturity. Architects and consultants conducted a series of interviews with Blackboard stakeholders around IT organizational capabilities, processes and technology and consolidate this information into a maturity benchmark and transformation and architectural roadmap.</p> <p>A high level assessment was then conducted of Blackboard's current IT staff skillset to identify gaps, team and individual development areas Blackboard may consider throughout the course of the IT transformation process. Staff profiles and skill sets required by Blackboard were highlighted to deliver a mature IT as a service model and support underlying cloud delivery solutions and technology. This assessment was based on processes and functions from ITIL V3 best practices and ISO/IEC 20000 quality standards for IT Service Management. These best practices and standards were specifically applied to the delivery and operation of virtual infrastructure and cloud services.</p> <p>The following process areas were assessed and scored from a staff and skill set perspective:</p> <ul style="list-style-type: none"> • Service Catalogue Management • Service Level Management • Continuity Management • Change/Config/Release Management • Event/Incident/Problem

	<ul style="list-style-type: none"> • Availability Management • Capacity Management 	<ul style="list-style-type: none"> Management • Operations and Support Functions
	<p>Financial and value modeling was then conducted to identify the current financial state of IT and construct a custom business case around the benefits of transitioning to IT as a service delivery. This business case model assisted Blackboard in quantifying the financial impact associated with the transformation to IT as a service and identified procurement cost considerations associated with onboarding an end-customer in this delivery model.</p> <p>This allowed Blackboard to be able to perform additional scenario analysis, make upfront decisions on solutions adoption and investment, target initial end-users for onboarding and make economic decisions around service catalogue population and maturity. The data was specifically presented in a format that Blackboard could socialize and personalize forecasted business impacts and triggers that may drive critical business decisions around the transformation efforts. From the financial data and analysis generated Blackboard was also able to derive total cost of ownership categorized by cost and adoption phases identified in the transformation roadmap.</p>	
Project Disposition	Project was completed on time and within budget	

Electronic Document Services

2.3.3 - Service to establish or maintain electronic document imaging, document management, document workflow, and associated technologies.

2.3.15 - Services to provide intra-agency technical infrastructure components to create a new or update an existing EBT system.

2.3.17 - Develop and/or maintain the following types of documentation: system documentation; user manuals; computer operations and program maintenance manuals; plans for training, testing, quality assurance, and contingency operations; and backup, recovery and restart procedures; technical writing for proposals, presentations, standard operating procedures (SOP), policies and procedures.

Description	Past Performance Detail
Client Type	Public Sector
Client Organization	Federal Reserve Bank Information Technology (FRIT)
POC Name	Doug Sampson
POC Title	ACIO
POC Phone Number	(214) 922-5875
Contract Value	\$9,000,000.00 principle, \$6,000,000.00 overall renewal \$3,200,000.00 ongoing change orders
Period of Performance	2005 - 2015
Project Name	Datacenter Virtualization Architecture and Transformation
Goals & Objectives	The Federal Reserve Bank Department of Information Technology requested assistance for all aspects of a transformation of their datacenter architecture from a physical to virtual environment. This effort increased access and transferal of all electronic documents and associated information. The performance covered their three core datacenters in Richmond, Dallas and Minneapolis followed by pilots in two tier-2

	datacenters with all architecture, processes and deployment to eventually be standardized to the entire Federal Reserve Infrastructure.
Service Description	<p>During the course of this engagement, the efforts were extensive. Work ranged from interacting with FRIT executives and assisting FRIT in gaining buy-in across the organization, financial analysis and purchase and migration timeframe planning to architecture development, hardware decisions, infrastructure deployment, tier-1 application migration and training of both management and staff.</p> <p>Because virtualization was not as widely accepted at the time as it is today, efforts went as far as to host several interactive sessions amongst various stakeholders within the Federal Reserve, discuss and educate various teams on new elements of costs and chargeback mechanisms that will be implemented and produce several videos that were in use for many years internally at the Federal Reserve on working with the new infrastructure.</p> <p>The architectural, deployment and process standards set forth by this project are still in use today by FRIT and set the pace for a change that revolutionized the way the Federal Reserve handled IT and the immense reductions of time and cost required to continually adapt to needs and changes moving forward.</p>
Project Disposition	Migrating tier 1 and legacy workloads were of great concern to certain departments within FRIT. After holding a series of live-feed and in person seminars for various constituents throughout the federal reserve, we designed, piloted and then fully deployed a new lab-to-production workflow and infrastructure that demonstrated in-stream functionality in parallel to production with a seamless "flip the switch" process to move the workloads into production and decommission the physical workload provider.



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Rothwell, Gregory

From: Tyrone.Penson@habc.org
Sent: Thursday, March 09, 2017 2:15 PM
To: ra@interprisepartners.com
Subject: Accepted: Ty @ Interprise Office
Attachments: attachment.ics

Follow Up Flag: Follow up
Flag Status: Flagged

Rothwell, Gregory

From: Penson, Tyrone "Ty"
Subject: Accepted: Ty @ Interprise Office

Rothwell, Gregory

From: Tyrone.Penson@habc.org
Sent: Thursday, March 09, 2017 2:04 PM
To: ra@interprisepartners.com; sk5618@att.com
Subject: Introduction

Hey I wanted to bring you guys together Ryan is a good guy to know Stuart and I count him as a friend . Ryan Stuart has been able to do some pretty crazy things for me at my agency. Hopefully you guys can do some good things together.

Ty Penson
Deputy Asst. Chief of Admin. Services
Housing Authority of Baltimore City
417 E. Fayette St., Suite 248
Baltimore, MD 21202
tyrone.penson@habc.org
Office: 410-396-4074
Cell: 443-310-4433

Rothwell, Gregory

From: Tyrone.Penson@habc.org
Sent: Thursday, March 09, 2017 1:59 PM
To: ra@interprisepartners.com
Subject: FW: Introduction

Follow Up Flag: Follow up
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Cell: 443-310-4433

From: Penson, Tyrone "Ty"
Sent: Thursday, March 02, 2017 5:36 PM
To: 'ra@interprisepartners.com' <ra@interprisepartners.com>
Subject: FW: Introduction

Here is his reply

Ty Penson
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tyrone.penson@habc.org
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From: Thomas, Jimmy "CIO"
Sent: Thursday, March 02, 2017 1:24 PM
To: Penson, Tyrone "Ty" <Tyrone.Penson@habc.org>
Cc: ra@interprise.com
Subject: Re: Introduction

Thanks, we should be wrapping up our conference call at 1:30, then I have another appointment with MOIT to do a walk-through of our computers Center.

Thanks



Jimmy Thomas, CIO
Baltimore Housing
417 E Fayette St Room 1204
Baltimore, MD 21202
410-361-9667 (voice)
410-625-0517 (fax)

Sent from my Exchange iPhone 6

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On Mar 2, 2017, at 1:21 PM, Penson, Tyrone Ty <Tyrone.Penson@habc.org> wrote:

Hey Jimmy I would like to introduce you to Ryan Allison he is the CIO at Interprise Partners and the head of a group called Strategy and Associates. He was also one of the head guys for VM Ware. I wanted to make the introduction as I think he can be a good source for the things you were looking at in cloud and such as I am not an IT guy I will leave it at that lol.

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Rothwell, Gregory

From: Tyrone.Penson@habc.org
Sent: Thursday, March 02, 2017 5:35 PM
To: ra@interprisepartners.com
Subject: FW: Introduction

Follow Up Flag: Follow up
Flag Status: Flagged

Sorry I thought you got this

Ty Penson
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Baltimore, MD 21202
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From: Penson, Tyrone "Ty"
Sent: Thursday, March 02, 2017 1:22 PM
To: Thomas, Jimmy "CIO" <Jimmy.Thomas@habc.org>; 'ra@enterprise.com' <ra@enterprise.com>
Subject: Introduction

Hey Jimmy I would like to introduce you to Ryan Allison he is the CIO at Interprise Partners and the head of a group called Strategy and Associates. He was also one of the head guys for VM Ware. I wanted to make the introduction as I think he can be a good source for the things you were looking at in cloud and such as I am not an IT guy I will leave it at that lol.

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Rothwell, Gregory

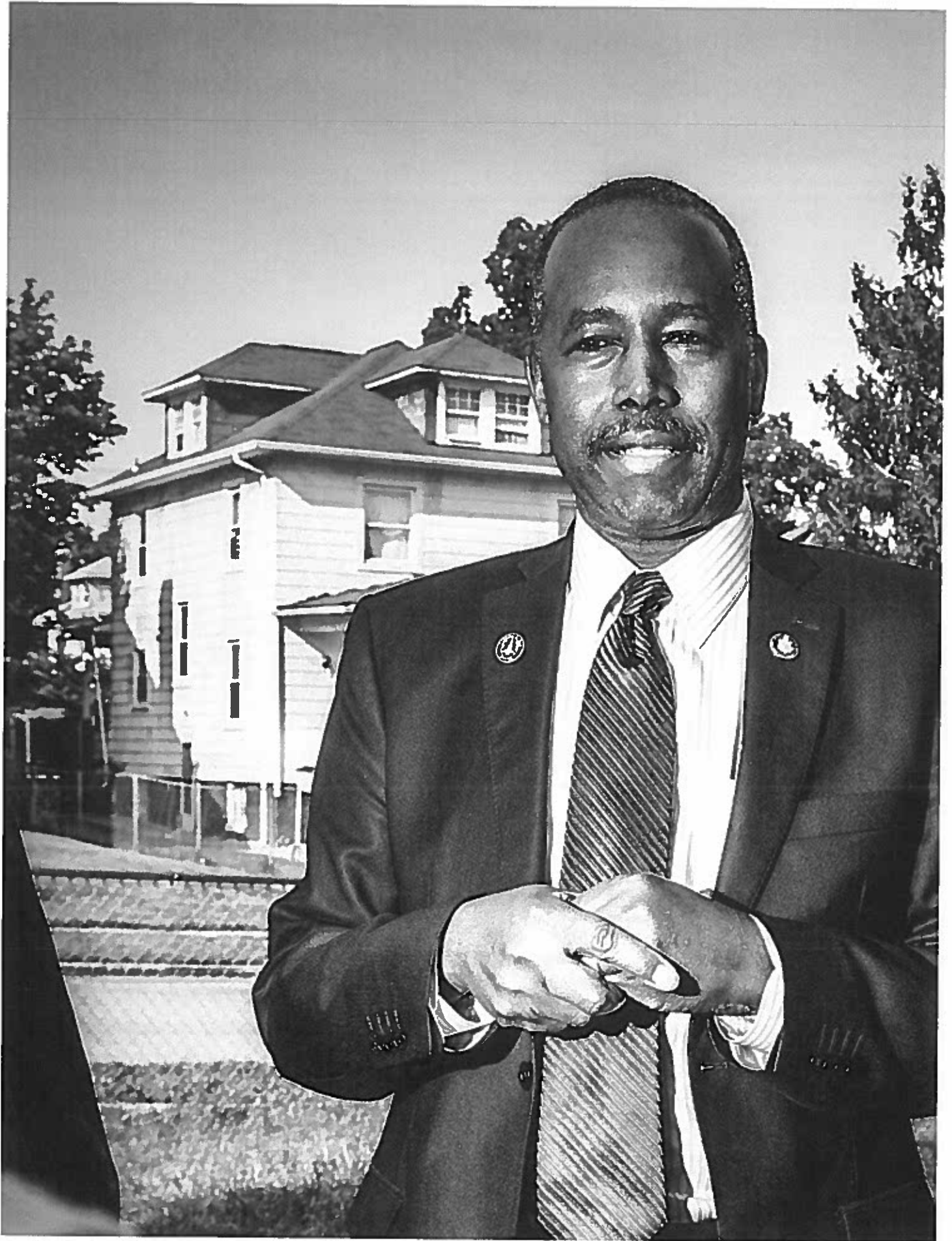
From: Robert Embry <embry@abell.org>
Sent: Wednesday, August 23, 2017 8:06 AM
To: Michael Braverman
Subject: New York magazine - Is Anybody Home at HUD? 8/22/17

Follow Up Flag: Follow up
Flag Status: Flagged

Is Anybody Home at HUD?

A long-harbored conservative dream — the “dismantling of the administrative state” — is taking place under Secretary Ben Carson.

By Alec MacGillis



Photograph by Mark Peterson
August 22, 2017 8:00 am

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In mid-May, Steve Preston, who served as the secretary of Housing and Urban Development in the final two years of the George W. Bush administration, organized a dinner at the Metropolitan Club in Washington, D.C., for the new chief of that department, Ben Carson, and five other former secretaries whose joint tenure stretched all the way back to Gerald Ford. It was an event with no recent precedent within the department, and it had the distinct feel of an intervention. HUD has long been something of an overlooked stepchild within the federal government. Founded in 1965 in a burst of Great Society resolve to confront the “urban crisis,” it has seen its manpower slide by more than half since the Reagan Revolution. (The HUD headquarters is now so eerily underpopulated that it can’t even support a cafeteria; it sits vacant on the first floor.) But HUD still serves a function that millions of low-income Americans depend on — it funds 3,300 public-housing authorities with 1.2 million units and also the Section 8 rental-voucher program, which serves more than 2 million families; it has subsidized tens of millions of mortgages via the Federal Housing Administration; and, through various block grants, it funds an array of community-uplift initiatives. It is the Ur-government agency, quietly seeking to address social problems in struggling areas that the private sector can’t or won’t solve, a mission that has become especially pressing amid a growing housing-affordability crisis in many major cities.

ADVERTISEMENT

Despite its Democratic roots, Republican administrations have historically assumed stewardship over HUD with varying degrees of enthusiasm — among the department’s more notable secretaries were Republicans George Romney and [Jack Kemp](#), the idiosyncratic champion of supply-side economics and inner-city renewal.

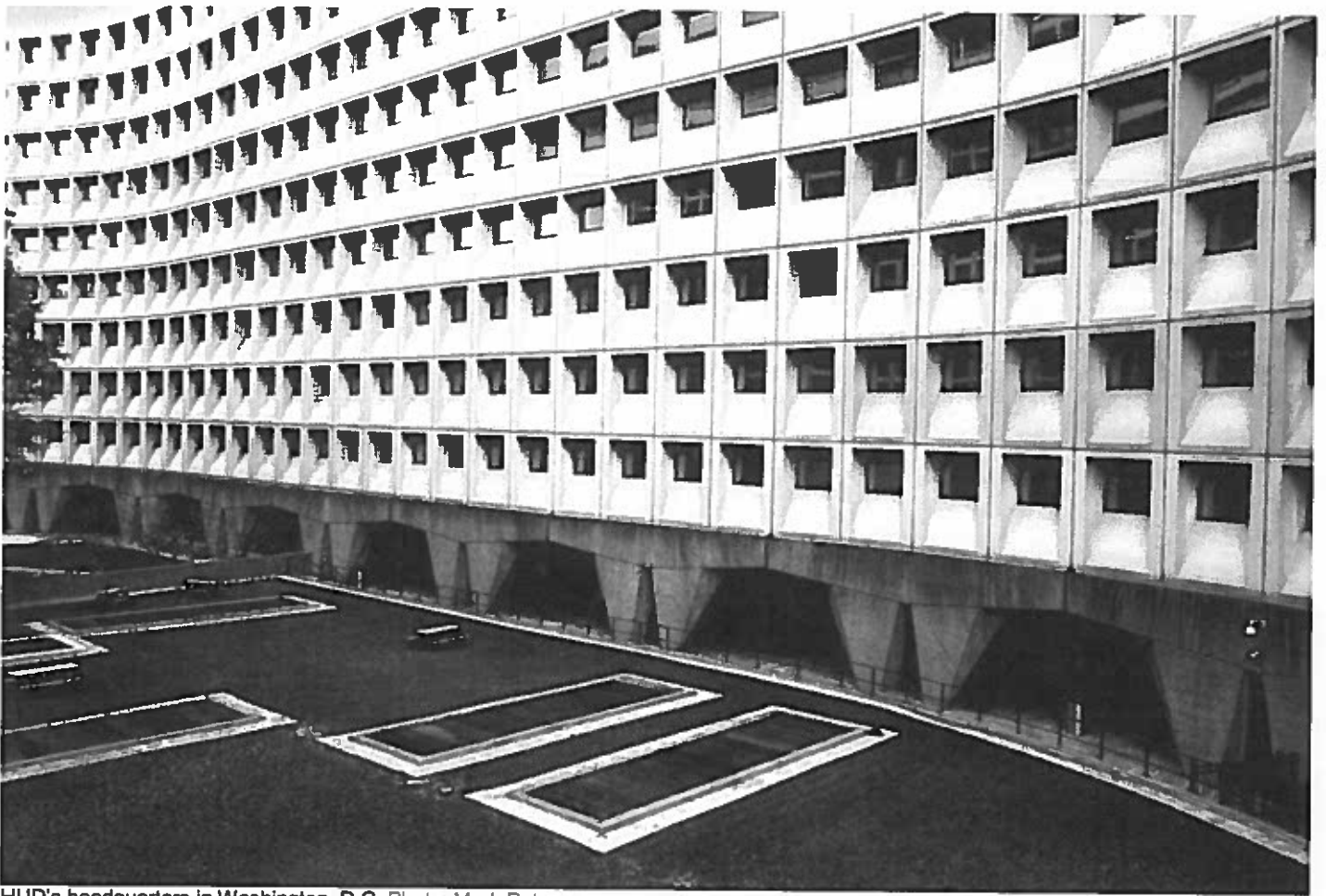
Now, however, HUD faced an existential crisis. The new president’s then-chief strategist, Steve Bannon, had called in February for the “deconstruction of the administrative state.” It was not hard to guess that, for a White House that swept to power on a wave of racially tinged rural resentment and anti-welfare sentiment, high on the demolition list might be a department with “urban” in its name.

The administration's preliminary budget outline had already signaled deep cuts for HUD. And Donald Trump had chosen to lead the department someone with zero experience in government or social policy — the nominee whose unsuitability most mirrored Trump's lack of preparation to run the country.

This prospect was causing alarm even among HUD's former Republican leaders. At the Metropolitan Club, George W. Bush's second secretary, Alphonso Jackson, warned Carson against cutting further into HUD's manpower. (Many regional offices have shuttered in recent years.) Carla Hills, who ran the department under President Ford, put in a plug for the Community Development Block Grant (CDBG) program, noting that Ford had created it in 1974 precisely in order to give local governments more leeway over how to spend federal assistance.

The tone was collegial, built on the hopeful assumption that Carson wanted to do right by the department. "We were trying to be supportive," Henry Cisneros, from the Clinton administration, told me. But it was hard for the ex-secretaries to get a read on Carson's plans, not least because the whisper-voiced retired pediatric neurosurgeon was being overshadowed by an eighth person at the table: his wife, Candy. An energetic former real-estate agent who is an accomplished violinist and has co-authored four books with her husband, she had been spending far more time inside the department's headquarters at L'Enfant Plaza than anyone could recall a secretary's spouse doing in the past, only one of many oddities that HUD employees were encountering in the Trump era. She'd even taken the mic before Carson made his introductory speech to the department. "We're really excited about working with — " She broke off, as if detecting the puzzlement of the audience. "Well, *he's* really."

The story of the Trump administration has been dominated by the Russia investigations, the Obamacare-repeal morass, and cataclysmic internecine warfare. But there is a whole other side to Trump's takeover of Washington: What happens to the government itself, and all it is tasked with doing, when it is placed under the command of the Chaos President? HUD has emerged as the perfect distillation of the right's antipathy to governing. If the great radical-conservative dream was, in Grover Norquist's famous words, to "drown government in a bathtub," then this was what the final gasps of one department might look like.



HUD's headquarters in Washington, D.C. Photo: Mark Peterson

November 9 brought open weeping in the halls of HUD headquarters, a Brutalist arc at L'Enfant Plaza that resembles a giant concrete honeycomb. Washington was Hillary country, but HUD employees had particular cause for agita. For years, the department had suffered low morale, and there was the perception, not entirely unjustified, that it was prone to episodes of self-dealing and corruption — most recently under Jackson, who was scrutinized for awarding HUD projects to companies run by his friends. But the department had experienced a rejuvenation in the Obama era, with morale rebounding under the leadership of his first secretary, Shaun Donovan, an ambitious, politically savvy housing administrator from New York. While it faced postrecession budget austerity — with its ranks dropping well below 8,000, from more than 16,000 decades earlier — the department made homelessness reduction a priority. Under Donovan's successor, Julián Castro, the former mayor of San Antonio, HUD embarked on a major initiative to address residential segregation by requiring cities and suburbs to do more to live up to the edicts of the Fair Housing Act of 1968.

Before the election, Hillary Clinton's campaign sent over a large team of policy experts to study up on HUD and prepare to take the baton on these efforts. The Trump campaign sent one person. "And everyone was joking, 'Well, he'll be gone on November 9,'" one staffer told me.

So the stricken employees were slightly relieved when Trump's operation announced a five-person "landing team" for HUD that included Jimmy Kemp, son of Jack. "There may be hope for us after all,"

a veteran staffer in one local HUD office told his colleagues. The semblance of normalcy was short-lived. In late November, word got out that Trump's choice to run HUD was Carson. To Twitter wags, the selection was comical in its stereotyping: Of course Trump would assign the only African-American in his Cabinet to the "urban" department. But to many HUD employees, the selection of so ill-qualified a leader felt like an insult. "People feel disrespected. They see Carson and think, *I've been in housing policy for 20 or 30 years, and if I walked away, I would never expect to get hired as a nurse,*" said one staffer at a branch office, who, like most employees I spoke with, requested anonymity to guard against retribution.

Carson himself had some qualms about running HUD. His close friend Armstrong Williams, a conservative commentator who was exposed for receiving payments from George W. Bush's administration to tout Bush's education policies on air, told *The Hill* in November that Carson had reservations about such a job. "Dr. Carson feels he has no government experience; he's never run a federal agency," Williams said. "The last thing he would want to do was take a position that could cripple the presidency." Williams later said his remark had been misconstrued, but Shermichael Singleton, a young political operative who worked for Williams and became a top aide on Carson's campaign, told me that Carson's ambivalence was real. Trump's offer, Singleton said, had provoked deep questions for Carson about his life's purpose. "It was, 'Should I do this? What does it all mean?'"

In the end, Singleton said, Carson accepted out of a sense of duty that came from having risen to success from humble origins: raised by a single mother, a housekeeper, in Detroit. "He's someone born in an environment where the odds were clearly stacked against him, and he believes by personal experience that he could do a lot of good for others." Kemp agreed. Carson accepted, he said, "because he wanted to do something about poverty." If anything, Kemp said, Carson felt more suited to the HUD job than he would to a health-policy one. "Being surgeon general or secretary of [Health and Human Services], I don't think he was fully equipped to do that, having been a neurosurgeon," Kemp said. In other words, Carson knew how little he knew about health policy, an awareness he lacked when it came to social policy. "He thought with HUD, 'It's so clear that our approach to poverty has not been completely successful and we can do better, and I think I have some ideas that can be applied,'" Kemp said.

Underlying this rationale were two related convictions. One was the standard conservative bias against expertise and bureaucracy, according to which experts lacked the "common sense" that an outsider from the private sector could provide — a conviction shared, of course, by the man who nominated Carson for the job. The other was a more particular conviction that he, Carson, possessed extra doses of such common sense by virtue of his biography.

First, though, Carson had to survive his confirmation hearing. The prepping was intense. His top handler was Scott Keller, a longtime lobbyist who had served as chief of staff under Jackson and, in that role, become embroiled in the contracting scandals. Keller's pupil was attentive, and his performance at the January hearing before the Senate Banking Committee was judged a relative success by the press, punctuated by Carson's disarming remark that the panel's top Democrat,

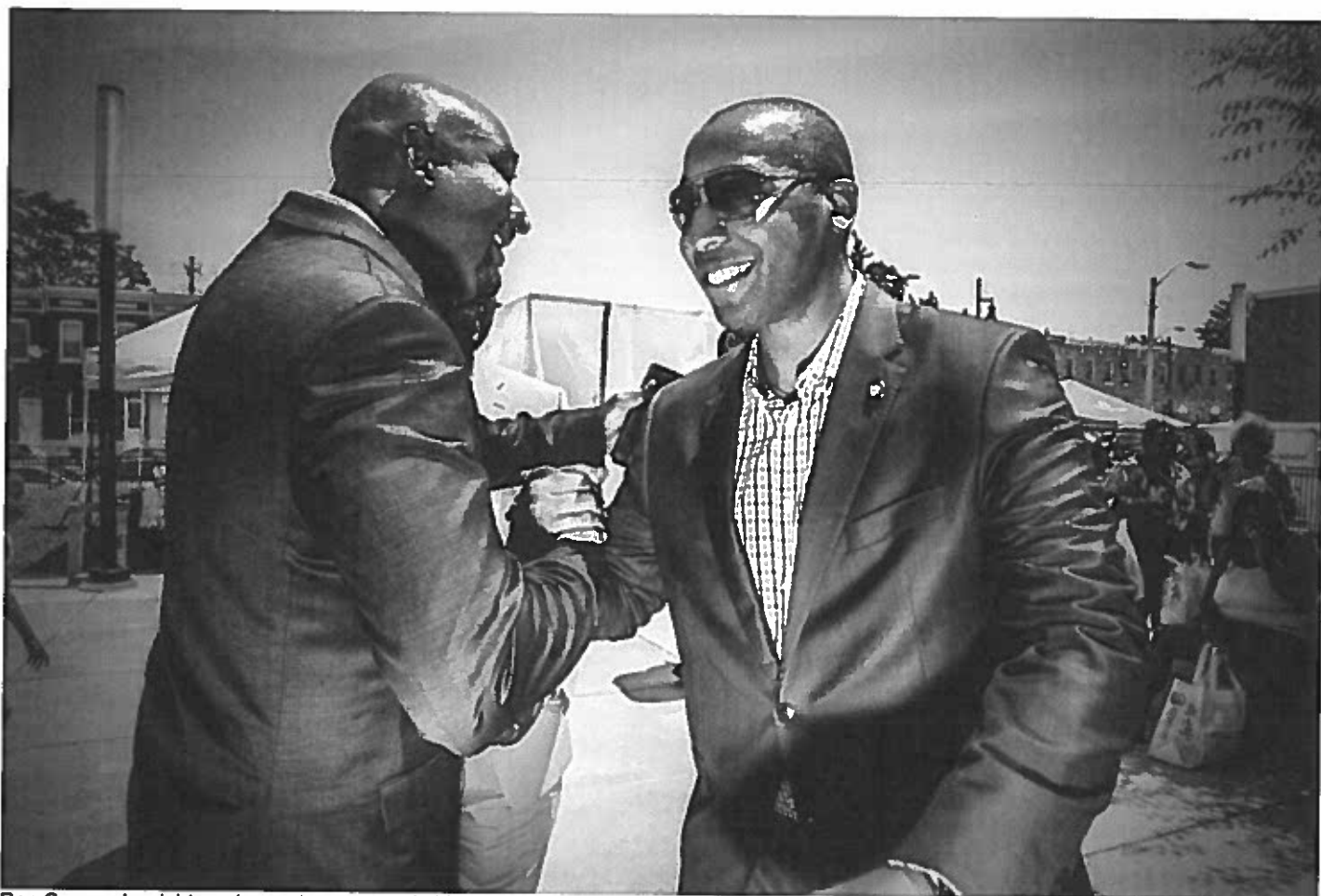
Sherrod Brown, reminded him of Columbo. Carson's family and closest aides took him to the Monocle, the lobbyist hangout on the Hill, to celebrate.

As Carson awaited confirmation, though, a leadership cadre was already entrenching itself in the administrative offices on the tenth floor of HUD. The five-person landing team had given way in January to a larger "beachhead" team. This was a more eyebrow-raising group. Its few alums from past GOP administrations were outnumbered by Trump loyalists such as Barbara Gruson, a Manhattan real-estate broker who'd worked for the campaign; Victoria Barton, the campaign's "student and millennial outreach coordinator"; and Lynne Patton, who had worked for the Trumps as an event planner.

The most influential of the new bunch, it would quickly emerge, was Maren Kasper. Little-known in housing-policy circles, and in her mid-30s, Kasper arrived from the Bay Area start-up Roofstock, which linked investors with rental properties available for purchase. It partnered with lenders including Colony American Finance, a company founded by Tom Barrack, the close Trump associate. This link to Trump, combined with Kasper's background in one sliver of the housing realm, was enough to win her a place as one of the minders appointed by the White House to keep an eye on each government department, a powerful role without precedent in prior administrations.

Kasper, the holder of an M.B.A. from NYU's Stern School of Business, took her new management role seriously, asserting herself as the final arbiter in the absence of a confirmed secretary. This led to friction both with career housing-policy experts and with Carson loyalists, notably Singleton, who had also been hired on. At meetings, Singleton said, Kasper was often "misrepresenting" herself as standing in for Carson. "I made it clear, 'You don't speak for Dr. Carson.' She said, 'Well, the White House ...'" To which Singleton said he responded, "I get what the White House has selected, and I respect that, but he's the secretary and you need to make sure you understand that."

That friction lasted only so long. In mid-February, an administration "background check" on beachhead-team hires turned up an op-ed critical of Trump that Singleton had written for *The Hill* before the election. Security personnel came to notify him that it was time to go.



Ben Carson Jr., right, and an entrepreneur pitching a guns-for-bail venture to HUD, in East Baltimore, at an appearance by Carson's father. Photo: Mark Peterson/mark peterson/redux pictures 2017

On March 6, Carson arrived for his first day of work at headquarters. In introductory remarks to assembled employees, after he'd gotten the mic back from his wife, he surprised many by asking them to raise their hands and "take the niceness pledge."

He also went on a riff about immigrants arriving at Ellis Island, capped by this: "That's what America is about, a land of dreams and opportunity. There were other immigrants who came here in the bottom of slave ships, worked even longer, even harder, for less. But they, too, had a dream that one day their sons, daughters, grandsons, granddaughters, great-grandsons, great-granddaughters, might pursue prosperity and happiness in this land."

The assembled employees stifled their reaction to this jarringly upbeat characterization of chattel slavery. But in HUD's Baltimore satellite, where many in the heavily African-American office were watching the speech on an online feed at their desks, the gasps were audible.

Carson's arrival brought with it a reckoning for career employees: *Yes, this person was really in charge.* They responded in strikingly different ways. The most progressive-minded were thrown into a sense of crisis: whether to hightail it to avoid whatever radical shifts or indignities were in the offing, or to stay put for the sake of the department's programs and the millions of people they served.

Then there were the opportunists, those who saw in the vacuum in the upper ranks, where it was taking unusually long to appoint political deputies, the chance to claim higher stations than career employees would typically be able to attain. “There were a couple people in some meetings who were bending over to ingratiate themselves” with the transition team, said Harriet Tregoning, a top Obama appointee in HUD’s Community Planning and Development division, who left in January. “For some, it might be their political leaning. For some, it might be an attempt to gain influence. I saw it happening even while the Obama people were still in the building.”

Finally, there were the clock-punching lifers, the “Weebies” (“We be here before you got here, and we be here after you’re gone”), who recognized a chance to start mailing it in. “It’s ‘I can now meet people for a drink at five,’ ” said Tregoning. Or, as a supervisor in one branch office put it: “As a bureaucrat, HUD’s an easier place to work if Republicans are in charge. They don’t think it’s an important department, they don’t have ideas, they don’t put in changes.” Left unsaid: that such complacency was an unwitting affirmation of the conservative critique of time-serving bureaucrats.

To the extent that the new leadership was providing any guidance at all, it was often actively discouraging initiative on the part of employees. Shortly after the inauguration, a directive came down requiring employees to get tenth-floor approval for any contacts outside the building — professional conferences, or even just meetings with other departments. Ann Marie Oliva, a highly regarded HUD veteran who’d been hired during the George W. Bush administration and was in charge of homeless and HIV programs, was barred from attending a big annual conference on housing and homelessness in Ohio because, she inferred, some of the other speakers there leaned left.

The department leadership was also actively slowing down new initiatives simply by taking a very long time to give the necessary supervisory approvals for the development of surveys or program guidance. In some cases, this appeared to be the result of mere negligence and delay. In other cases, it appeared more willful. For one thing, there was the leadership’s strong hang-up about all matters transgender-related. The tenth floor ordered the removal of online training materials meant, in part, to help homeless shelters make sure they were providing equal access to transgender people. It also pulled back a survey regarding projects in Cincinnati and Houston to reduce LGBT homelessness. And it forced its Policy Development and Research division to dissociate itself from a major study it had funded on housing discrimination against gay, lesbian, and transgender people — the study ended up being released in late June under the aegis of the Urban Institute instead.

More upsetting for many ambitious civil servants than the scattered nays coming from the tenth floor, though, was the lack of direction, period. Virtually all the top political jobs below Carson remained vacant. Carson himself was barely to be seen — he never made the walk-through of the building customary of past new secretaries. “It was just nothing,” said one career employee. “I’ve never been so bored in my life. No agenda, nothing to move forward or push back against. Just nothing.”

On May 2, I went to the Watergate to see Carson address an assemblage of the American Land Title Association, title attorneys in town for a regular lobbying visit to buttress the crucial support that HUD and others in Washington provide to the American home-buying machine. I was hoping the speech would give me a better sense of what Carson had in mind for the department, which had been hard to elucidate in his few public appearances. Up to that point, he'd made only a few headlines — for getting caught in a broken elevator at a housing project in Miami; for declaring, on a later visit to Ohio, that public housing should not be too luxurious, a concern that the elevator snafu had apparently not allayed. This comment had drawn mockery but genuinely reflected his long-standing outlook on the safety net: grudging acceptance of its necessity only for those at their most desperate moments, a phase of dependency that must be as brief as absolutely possible. This philosophy was frequently intertwined with allusions to the Creator — so frequently that supervisors at one HUD division sent down word to employees that, yes, their new boss was going to talk a lot about God and they'd probably better just get used to it.

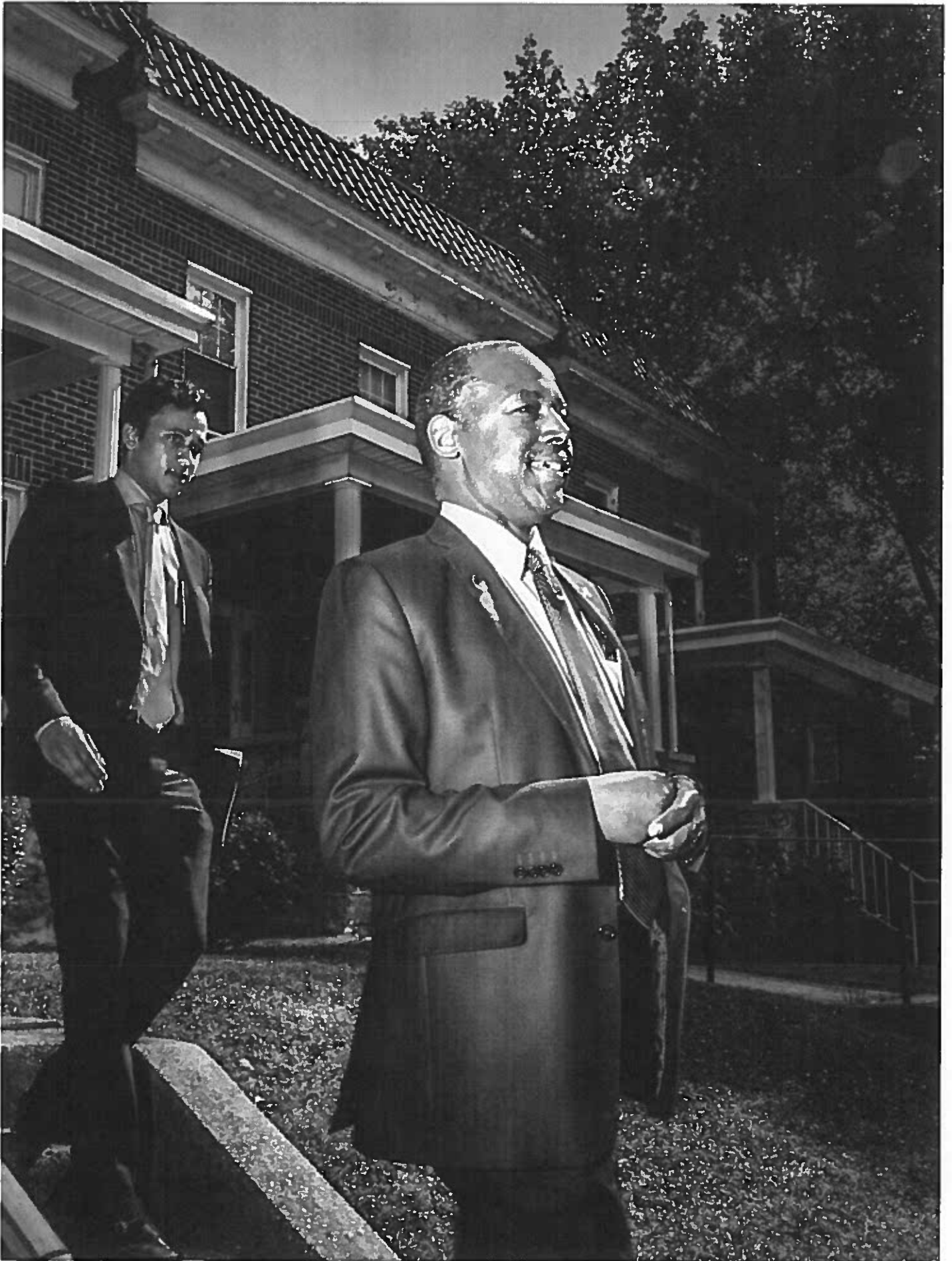
But Carson's address to the lawyers offered little further clarity on his agenda. He opened with a neurosurgery joke. He touched on his vague proposal for "vision centers" where inner-city kids could come to learn about careers. He repeated one of his favorite mantras, that the government needs to make sure people don't get unduly reliant on federal assistance, because "everybody is either going to be part of the engine or part of the load." And then, in the heart of the speech, where a Cabinet secretary would normally get down to programmatic brass tacks, came this meandering riff:

You know, governments that look out for property rights also tend to look out for other rights. You know, freedom of religion, freedom of speech, freedom of all the things that make America America. So it is absolutely foundational to our success ... On Sunday, I was talking to a large group of children about what's happening with rights in our country. These are kids who had all won a Carson Scholar [an award of \$1,000 that Carson has sponsored since 1994], which you have to have at least a 3.75 grade-point average on a 4.0 scale and show that you care about other people, and I said you're going to be the leaders of our nation and will help to determine which pathway we go down, a pathway where we actually care about those around us and we use our intellect to improve the quality of life for everyone, or the pathway where we say, "I don't want to hear you if you don't believe what I believe, I want to shut you down, you don't have any rights." This is a serious business right now where we are, that juncture in our country that will determine what happens to all of us as time goes on. But the whole housing concern is something that concerns us all.

A few weeks later, it became clear that the "housing concern" perhaps did not concern *everyone* when the White House released its budget proposal for HUD. After word emerged in early March that the White House was considering cutting as much as \$6 billion from the department, Carson had sent a rare email to HUD employees assuring them that this was just a preliminary figure. But as it turned out, Carson, as a relative political outsider lacking strong connections to the administration, was out of the loop: The final proposal crafted by Trump budget director Mick Mulvaney called for cutting closer to \$7 billion, 15 percent of its total budget. Participants in the Section 8 voucher program would need to pay at least 17 percent more of their income toward rent, and there'd likely be a couple

hundred thousand fewer vouchers nationwide (and 13,000 fewer in New York City). Capital funding for public housing would be slashed by a whopping 68 percent — this, after years of cuts that, in New York alone, had left public-housing projects with rampant mold, broken elevators, and faulty boilers.

“By the time I left, almost 90 percent of our budget was to help people stay in their homes,” Shaun Donovan told me. “So when you have a 15 percent cut to that budget, by definition you’re going to be throwing people out of their homes. You’re literally taking vouchers away from families, you’re literally shutting down public housing, because it can’t be maintained anymore.”



Carson on a tour of Baltimore in June. Photo: Mark Peterson

The Trump cuts would mean that several programs would be eliminated entirely, including the HOME program, which offers seed money for affordable-housing initiatives, and the \$3 billion Community Development Block Grant program that Carla Hills, Ford's HUD secretary, had praised to Carson at the dinner. In New York, CDBG helped pay for, among many things, housing-code enforcement, the 311 system, and homeless shelters for veterans. But the grants were also relied on in struggling small towns, where they paid for sidewalks, sewer upgrades, and community centers. In Glouster, Ohio, a tiny coal town that went for Trump by a single vote after going for Obama two to one in 2012, officials were counting on the grants to replace a bridge so weak that the school bus couldn't cross it, forcing kids from one part of town to cluster along a busy road for pickup. "Without those funds, it would just cripple this area," said Nathan Simons, who administers the grants for the surrounding region. HUD, for all its shrinking stature and insecurity complex, has over time worked its way into the fabric of ailing communities throughout the country, a role that has grown only larger as so much of Middle America has suffered decline, and as the capacity of so many state and local governments has withered amid dwindling tax bases and civic disengagement. On my travels through the Midwest I've seen how many federally subsidized housing complexes there are on the edges of small towns and cities, places very far from the Bronx or the South Side of Chicago. People living in these places rely on a functioning, minimally competent HUD no less than do the Section 8 voucher recipients in Jared Kushner's low-income complexes in Baltimore. In an age of ever-widening income inequality, the Great Society department actually plays an even more vital role than when it was conceived.

But if Carson was troubled by the disembowelment of his department, he showed no sign of it. Even before the final numbers were out, he had assured housing advocates that cuts would be made up for by money dedicated to housing in the big infrastructure bill Trump was promising — a notion that his fellow Republican Kemp, among others, found far-fetched. "I'm not sure he understood how that would work," Kemp told me. "He was probably repeating what had been told to him." Then, a day after the budget was released, Carson downplayed the importance of programs for the poor in a radio interview with Armstrong Williams, saying that poverty was largely a "state of mind." This, more than anything, seemed to be a crystallization of the Carson philosophy of HUD: that privation would be solved by the power of positive thinking, that his own extraordinary rise was scalable and could be replicated millions of times over.

Two weeks later, Carson went to Capitol Hill to testify on the budget proposal before Congressional panels that would have the final say on the numbers. With Kasper perched over his shoulder, he told both the Senate and House committees that they shouldn't get overly hung up on the cuts. "We must look for human solutions, not just policies and programs," he said. "Our programs must reach out and so must our hearts." The budget, he added, would "help more eligible Americans achieve freedom from regulations and bureaucracy and the ability to govern themselves."

Members of both parties on the panels seemed dubious. Even conservative Republicans challenged the elimination of CDBG and dismissed Carson's repeated claim that those and other cuts would be

made up for with “public-private partnerships,” noting that such partnerships depended on exactly the public seed money that the budget was jettisoning.

Carson remained unruffled. The cuts were made necessary by the “atmosphere of constraint” created by a “new paradigm that’s been forced on us,” he said, presumably referring to the desire for tax cuts for the wealthy and an even larger military. “The problem that faces us now as a nation will only be exacerbated if we don’t deal with them in what appears to be a harsh manner,” he told the Senate panel. “We have to stop the bleeding to get the healing.”

As I watched the hearings, it occurred to me that Carson was the perfect HUD secretary for Donald Trump, the real-estate-developer president who appears to care little for public housing. He offered a gently smiling refutation to accusations from any corner that the department’s evisceration would have grave consequences. After all, Ben Carson had made it from Detroit to Johns Hopkins without housing assistance, a point of pride in his family. Not to mention that Carson’s very identity — theoretically — helped inoculate the administration against charges of prejudice. (Just last week, Carson said, in the wake of racially tinged violence in Charlottesville, that the controversy over Trump’s support of white supremacists there was “blown out of proportion” and echoed the president’s “both sides” language when referring to “hatred and bigotry.”)

Even better, Carson could be trusted not to resist Mick Mulvaney’s budget designs. At one moment in the Senate hearing, Carson noted that Congress’s recent spending package for the current year had given the department more than it had been expecting. “I’m always happy to take money,” he said, smiling.

Senator Jack Reed of Rhode Island, the committee’s top Democrat, was unamused. “You have to ask for it first,” he said.

Over at headquarters, the department remained rudderless. By June, there was still no one nominated to run the major parts of HUD, including the Federal Housing Administration and core divisions such as Housing, Policy Development and Research, Fair Housing and Equal Opportunity, and Public and Indian Housing, not to mention a swath of jobs just below that level. (Across the administration, Trump had by the end of June sent barely more than 100 names to the Senate for confirmation, fewer than half as many as Obama had by that point in 2009.) Even the stern hand of Kasper was gone — she had been moved to a perch at Ginnie Mae, the arm of HUD that provides liquidity to federal home-ownership programs.

The rank and file (whose department book-club reading for the summer was *The Employees’ Survival Guide to Change*) took comfort that the two senior nominations that had been announced, for deputy secretary and the head of the Community Planning and Development division, were conventionally qualified. But appointments further down the ranks were alarming.

There was the administrator for the Southwest region: the mayor of Irving, Texas, Beth Van Duyne, who had gained notoriety by warning against the gathering threat of Sharia. She had asked the Texas

Homeland Security Forum to help investigate the legality of an Islamic tribunal in North Texas and had taken to Glenn Beck's talk show to defend the arrest of the Muslim boy who'd brought a homemade clock to school. There was the conservative commentator John Gibbs, who was hired as a "special assistant" in Community Planning and Development. Sample headlines from his columns in *The Federalist*: "Voter Fraud Is Real. Here's the Proof"; "If He Really Wants to Help Blacks, Colin Kaepernick Needs to Put Up or Shut Up."

Then there was Christopher Bourne, the retired Marine Corps colonel who'd served as the policy director of Carson's presidential campaign. He suddenly showed up as a "senior policy adviser" in Policy Development and Research. "We don't know what his job is, and as far as I know, he doesn't know what his job is," said one of his new colleagues.

In the context of such hires, it did not stun many HUD employees as much as it did the broader public when news broke of the selection of Lynne Patton, the Trumps' event planner (whom tabloids gleefully referred to as a wedding planner, for her unofficial advisory role on Eric Trump's nuptials), as regional administrator for New York and New Jersey. It had been plain to see that Patton had been striving to prove that she was no mere hanger-on. She had been visiting senior career staff for a crash course on housing policy. She had helped organize Carson's listening-tour trips, for which her event-planning background had prepared her well. And she eagerly tweeted out defenses of him—"Let's be clear: You can make life too comfortable for anyone — rich or poor — when you do, it's a disservice," she declared after his comments on cushy public housing.

Yes, she would now be the chief liaison from HUD headquarters to a region with the largest concentration of subsidized housing in the country — including the huge Starrett City complex in Brooklyn co-owned by Trump — a job once held by Bill de Blasio. ("Normally, these positions go to people who know what they're doing," said one longtime staffer at headquarters.) And yes, she would, just a few weeks later, respond to liberal criticism of the department's decision to approve Westchester County's long-litigated desegregation plan with a tweet that ended with the words "P.S. I'm black."

But there were many other things for career employees to worry about that weren't getting as much attention. Such as what Carson had in mind with the vague "incentivized family formation" push (which falls under the community-building part of HUD's antipoverty mission) that his team had included in a briefing for Hill staffers.

Also worrisome was what the new leadership might do with major Obama-era initiatives, like its desegregation initiative, which, in a 2015 rule called Affirmatively Furthering Fair Housing, required local jurisdictions to come up with ways to reduce segregation or risk losing HUD funding. Carson had written an [op-ed against this](#) during the campaign, calling it a "mandated social engineering scheme" and comparing it to a "failed socialist experiment," and Republicans in Congress were dying to kill it, but so far, the department was still going through the motions with it.

Then there was the mystery of why Carson's family was taking such a visible role in the department. There was the omnipresent Mrs. Carson. Even more striking, however, had been the active role of the secretary's second-oldest son. Ben Carson Jr., who goes by B.J. and co-founded an investment firm in Columbia, Maryland, that specializes in infrastructure, health care, and workforce development, was showing up on email chains within the department and appearing often at headquarters. One day, he was seen leaving the tenth-floor office of David Eagles, the new COO, who was crafting a HUD reorganization to accompany the cuts.

And finally, there was the beginning of what appeared likely to be a stream of committed career employees quitting. Ann Marie Oliva, the anti-homelessness director, had met with mistrust from the tenth floor, and she was startled when she wasn't asked to offer input for a speech Carson was giving on homeless veterans. She gave notice in late May, prompting calls from both parties on the Hill saying how sorry they were to see her go. "It is sad," she told me, "because it's not partisan and it could've been different from the beginning."

In early July, Ben Carson went on the next leg of his listening tour: Baltimore. I was expecting the department to make a big deal of his return to his longtime home city. But instead, after the poor press coverage from the previous rounds of community outreach, the itinerary for the first day was kept private.

I managed to get my hands on the schedule and tagged along with a photographer. This did not please Carson's entourage, which included, among others, a high-strung advance man in a bow tie, several security officers, Candy Carson, Ben Jr., and even his wife. When we arrived at the café where Carson and his family were having lunch with the mayor of Baltimore, Bow Tie arranged to have the Carsons rush out through the kitchen area to a back alley to avoid us. When, at the next stop, I was accidentally allowed into a meeting that Carson was holding at the city's housing authority, Bow Tie leaped across the room to eject me. By the next stop, at a tour of the redevelopment near Johns Hopkins Hospital, one of the federal agents guarding Carson took my picture as I stood on the sidewalk chatting with a neighbor. By the last stop, dinner with Maryland governor Larry Hogan at a deluxe waterfront restaurant opened by Under Armour CEO Kevin Plank, I was unsurprised when a Carson aide went to the maitre d' to report my presence at the bar. This was Trumpian anti-press spirit taken to a new level: protectiveness of a government executive to the point of seeking invisibility.

The day had had its awkward moments. In his visit to the Baltimore HUD office, Carson caused friction with his suggestion that staff needed to work harder, comparing the federal work ethic unfavorably with the long hours he put in as a surgeon. Employees were also struck by how he kept seeming to look to his wife for cues as he spoke. At a later meeting with public-health officials and researchers, which his wife, son, and daughter-in-law also attended, he kicked things off 15 minutes early and referred to those who arrived on time as being late. He demurred when asked by the city's former health commissioner Joshua Sharfstein if he'd commit the department to an ambitious

reduction in child lead poisoning, saying something to the effect that he needed to be careful about setting big goals because he “worked for a guy who, if you don’t meet your goals, he’ll so skewer you.”

The next morning, Carson held photo-ops at two homes that had undergone HUD-funded lead abatement. At the first home, he looked confused when workers explained that one of their first steps had been to make sure the home’s doors closed properly in the door jambs. “What does that have to do with lead?” asked the nation’s secretary of Housing. The workers explained that a key to reducing lead-paint flaking was to reduce the friction involved in opening and closing windows and doors. A moment later, a deputy housing commissioner noted that the work had been made possible in part by Community Development Block Grants, which Trump’s HUD budget eliminated.

Ben Carson Jr. resurfaced at the second day’s other open event, a visit to a health fair in East Baltimore. I watched with some amazement as the younger Carson, clad in tinted aviator shades, circulated among those seeking his father’s attention. At one point, Carson Jr. was approached by two entrepreneurs he knew who were hoping to pitch HUD on a proposal to use public housing as the site to pilot their for-profit venture replacing cash bail with the relinquishing of guns. Carson Jr. heard them out and then said, “Have you talked to Dad?” He then led them over to a clutch of Carson’s HUD aides to make introductions.

A moment later, I asked Carson Jr. why he was taking such an active role on the Baltimore trip. “With anything where we can be helpful, if Dad asks us to come along and help out, we’ll always do that. We’re here to offer support, whatever we can do,” he said. I asked about all the time he was spending at HUD headquarters. “If you’re a concerned citizen and you’re not spending time in D.C. trying to actually make sure the right things are happening, then you probably could do more,” he said. “You should have access to your public officials, and if that’s not allowed, then there’s a big problem with how the representatives are handling their relationship with citizens.” (Never mind that in this case, the “public official” was his own father.)

Later, I asked Ben Carson for a comment on his son’s role. “Ben Carson Jr. has visited me, but he has no role at the department,” he said through a spokesman. It was hard to know what to make of it all. On the one hand, it bore obvious similarities to the proliferation of Trumps and Kushners inside the White House, with all their attendant business conflicts.

But it was also possible that Ben Jr., and his mom, were so often at his father’s side for just the reason Ben Jr. claimed, to provide support. Because it was not hard to see why Carson would feel insecurity. He had been chosen for a job he had few qualifications for by a man who had few obvious qualifications for his own job, and he was now being left to his own devices to defend the dismantling of the department he was supposed to run, with an underpopulated corps of deputies at his side. (Even by mid-August, the Office of Public and Indian Housing, which spends tens of billions per year, did not have any senior political leadership whatsoever.) It was as if the White House were ensuring that whatever mere starvation failed to accomplish at HUD, indifference and mismanagement would finish.

The day before, as I waited outside the school building where Carson was meeting with the public-health experts, a young mother, Danielle Jackson, had come along with her three young daughters. She asked me what was going on inside, and I told her. She said she herself had been on the waiting list for a Section 8 voucher for three years, and she seemed to take the fact that the famous Baltimore doctor was now running HUD as an omen. “I hope something good happens,” she said brightly.

Her optimism was shared by Carson himself. When I asked him at a brief press conference behind one of the lead-abated homes the next morning how things were going so far for him at HUD, running a big federal department with no prior experience in government, he shrugged. “It’s actually a challenge to inject common sense and logic into bureaucracy, there’s no question about that,” he said. “But it’s coming along quite nicely.”

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TAGS:

Rothwell, Gregory

From: Corliss.Alston@habc.org
Sent: Wednesday, August 23, 2017 2:04 PM
To: Shannon.Peterson@habc.org; Eric.Turner@habc.org; David.Harper@habc.org; William.Loehr@habc.org; Mellissa.White@habc.org
Cc: Arline.Ramsey@habc.org
Subject: FW: Baltimore Housing e-Clips: Wednesday, August 23, 2017

Follow Up Flag: Follow up
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We are mention in this article see the bottom of page 2.

From: Office of Communications [mailto:Tania.Baker@habc.org]
Sent: Wednesday, August 23, 2017 12:02 PM
To: ccamera@fireflyworks.com; Baker, Tania "Director of Communications"; Freed, Stacy; Chavis, Anita "Deputy Chief for Capital Planning"; Day, Julia "Acting Chief of Staff"; Booker, Eric; Goslee, Jan "General Counsel"; Janes, Stephen "Asst. Commissioner Strategic Plng & Resources"; Costley, Angela; Scriber, Reggie "Deputy Commissioner Community Services"; josephsmith@jhu.edu; Wilkinson, Amy "Chief for FHEO"; Thomas, Jimmy_CIO; Suit, Steve "Director of Procurement and Contracting"; Colbert, William P. (DHCD) "Chief of Fiscal Services"; Johnson, Scott; angela.gibson@baltimorecity.gov; Stewart, Joyce E.; Williams, Marva - (Baltimore City); Watkins, Monica "Deputy Chief-Engineering & Energy & Capital Improvements"; Hessler, Jason, "Assistant Commissioner for Litigation"; Ganachari, Shama; Jogi, Lembit; Dunn, Jeannine; D'Angelo, Mara; Braverman, Michael "DHCD Commissioner"; Ekweani, Ije; Cruise, Michelle "Assistant Chief for Private Mgmt"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"; Morgan, Nadya "Asst. Commissioner for Code Enforcement Administration"; Alston, Corliss "Deputy Chief for HCVP"; Harrison-Jackson, Cheryl; Calace, Nick "Chief Operating Officer"; Daboin, Sharon; Staskiewicz, Joseph; Cherry-Mahoi, Ada " Executive Director Resident Advisory Board"; Majors, Jim "Director Project Finance"; BGFREEMAN@AOL.COM; crobin@reidrayco.com; Kimberly.Mickens@habc.org; McCarthy, Anthony - (Baltimore City); Holtman, Andrea; Graham, Kimberly "Chief Human Resources Officer"; Marin, Sebastian; sjones4775@yahoo.com; Abrahams, Janet "Executive Director"
Subject: Baltimore Housing e-Clips: Wednesday, August 23, 2017

Baltimore Housing e-Clips: Wednesday, August 23, 2017

Pub name: Baltimore Sun
Date: 8/21/2017
Author: Doug Donovan
feature
Maryland Democrats request details on Jared Kushner apartment holdings in state

Congressional Democrats from Maryland are asking for thousands of pages of documents to review the business practices of the apartment rental company owned by Jared Kushner, son-in-law and senior adviser to President Donald Trump.

In a letter Friday, Sens. Ben Cardin and Chris Van Hollen and Reps. Elijah E. Cummings, C.A. Dutch Ruppersberger, John Sarbanes and Anthony Brown told Kushner's firm that it must abide by U.S. Department of Housing and Urban Development regulations because its tenants receive federal rental subsidies through the Housing Choice voucher program.

The Kushner Cos. own 17 apartment complexes in Maryland, most of them in Baltimore County. The

lawmakers, who represent areas with Kushner properties, want documents that detail the New York-based company's voucher contracts with HUD, inspection reports, lawsuits filed by the firm against former tenants and information about any potential conflicts of interest for Kushner.

The Baltimore Sun posted a story online this week detailing the firm's legal efforts to collect unpaid rent from former tenants, including requesting body attachments, the controversial practice in which judges order the arrest of civil defendants for allegedly failing to appear in court.

The Sun has reported that the Kushner Cos. have filed more than 1,200 civil actions against former tenants in Maryland for unpaid debts, actions that have included requests to have renters arrested.

The Sun has reported that three of the company's 17 apartment complexes in Maryland have received \$6.1 million in HUD Housing Choice voucher payments on behalf of 268 tenants. The White House told the Sun in February that Kushner would not participate in any policy decisions related to the voucher program to avoid the potential for conflicts of interest.

The lawmakers cite The Sun's reporting and a magazine article by The New York Times and ProPublica that alleged substandard living conditions in Kushner properties.

"If these reports are accurate, they raise very serious and troubling concerns about whether Kushner Companies and its subsidiaries are complying with HUD's housing quality standards to ensure the safety and health of their own tenants," they write.

The letter is addressed to Kushner Cos. president Laurent Morali. A copy was provided to The Sun.

Emily Wolf, general counsel for Kushner Cos., said Friday "we are in compliance with the requirements of the Federal Housing Choice Program.

"We exercise our legal rights under the relevant provisions of Maryland law only as a last resort after all other reasonable attempts to collect rent payments are unsuccessful," she said in a statement.

Jared Kushner was CEO of the Kushner Cos. from 2008 until Jan. 19, when he stepped down to join the Trump administration. He retains ownership of the firm.

The Democrats requested all documents pertaining to inspections of Kushner-owned properties, including "any notification of elevated blood lead level affecting any tenant."

"The goal of the Housing Choice program is to provide 'decent, safe, and sanitary' housing to very low-income families, the elderly, and people with disabilities," they write. "As HUD explains, each 'dwelling unit must pass the program's housing quality standards and be maintained up to those standards as long as the owner receives housing assistance payments.'"

HUD requires that each apartment be maintained in "sanitary condition" and "be free of vermin and rodent infestation."

Inspection reports from the Housing Authority of Baltimore City this year and last showed that the Dutch Village apartment complex failed inspection in 31 units. All passed reinspection a month later, and another 25 apartments passed initial reviews.

The inspectors issued failing grades after finding a hazardous electrical outlet, damaged steps and "evidence of infestation."

"Seal all rat holes in front of unit," one inspector directed.

The Carriage Hill apartment complex in Randallstown had "elevated levels of lead in the drinking water at the property due to lead-containing faucets and/or solder," the investment research firm Morningstar reported in an analysis of the Freddie Mac mortgages being sold to investors. Morningstar cited an environmental site assessment of the property.

"The borrower is required to replace all faucets that are older than five years within 10 months of closing," Morningstar said.

The lawmakers asked for information about how many lawsuits the company has filed against tenants, including those who receive vouchers, and how much money judges have awarded to the firm. They also requested "copies of all requests for body attachments filed by Kushner Companies in the state of Maryland."

Since 2013, when the Kushner Cos. began their first full year of operations in Maryland, affiliates of the firm have sought the arrest of 105 former tenants - more than any other firm in the state - for allegedly failing to appear in court to face allegations of unpaid debt.

Judges have awarded the firm a total of \$5.4 million in judgments against tenants, who owed an average debt of nearly \$4,400, the analysis shows. Their original average debts were \$2,950, but lawyers fees, court costs and interest charges inflated the final judgments.

Judges have approved the garnishment of tenants' wages in nearly all those cases.

Kushner properties in Maryland generate at least \$90 million in revenue annually, the firm reported in investor documents filed with Freddie Mac. The documents show that 14 of the apartment communities clear at least \$30 million in annual profit.

Three of the portfolio's apartment complexes - Dutch Village in Northeast Baltimore, Carriage Hill in Randallstown and Highland Village in Lansdowne - received \$6.1 million in Housing Choice vouchers since Jan. 1, 2015. The vouchers are also known as Section 8.

The lawmakers are asking for all communications "between Kushner Companies and the White House, including but not limited to communications regarding the management and resolution of Jared Kushner's conflicts of interest." They ask for documentation of communications between Jared Kushner and the Kushner Cos. since Jan. 20, the day Trump was inaugurated.

They also ask for any documents "describing policies and procedures implemented by Kushner Companies to manage and resolve conflicts of interest involving Jared Kushner."

The Democrats have requested a briefing on the information on Sept. 8.

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feature

Jared Kushner's real estate company uses a controversial debt-collection tactic

The real estate company owned by Jared Kushner, son-in-law and top adviser to President Donald Trump, has been the most aggressive in Maryland in using a controversial debt-collection tactic: getting judges to order the arrest of people who owe his company money.

Since 2013, the first full year in which the Kushner Cos. operated in Maryland, corporate entities affiliated with the firm's 17 apartment complexes in the state have sought the civil arrest of 105 former tenants for failing to appear in court to face allegations of unpaid debt, The Baltimore Sun has found.

That's more than any other landlord in the state over that time, an analysis of Maryland District Court data shows. Court records show that 20 former Kushner tenants have been detained.

Industry professionals say such arrests, called body attachments, can be the only way to get tenants to pay the money they owe. Kushner Cos. officials say the New York-based firm employs the tactic as a last resort, and follows industry standards and state law.

But critics say it amounts to jailing people for being poor - and can interfere with their livelihoods, making it more difficult to pay the money they allegedly owe. Moreover, at least some tenants who have been targeted say they did not receive proper notice of the court appearances they were accused of missing.

Advocates for consumer rights have long pushed for legislation to limit body attachments.

"People are being arrested for a debt that they may not even be aware of, or for a court date they may not have been aware of," said state Sen. William C. Smith, a Montgomery County Democrat. Being arrested, he said, has a "devastating effect."

Judges approve body attachments to compel tenants to show up at civil proceedings. Landlords say tenants are not arrested for owing money, but for missing at least two court hearings about the alleged arrears.

When a landlord wins a judgment against a tenant, he or she may ask the judge to order the tenant to appear in court to answer questions about assets and employment to determine garnishments. If the tenant fails to appear, the judge may issue another summons to determine why the person shouldn't be held in contempt.

If the tenant again fails to show up, the landlord can ask the judge to issue a body attachment.

When a tenant is arrested, a judge or commissioner can hold him or her and set a bond. Defendants unwilling or unable to pay the bond can end up in jail.

Attorney General Brian E. Frosh, one of the advocates who has sought to limit the practice, says judges in small claims cases may act on informal evidence from landlords about the alleged debt and their attempts to notify tenants about court hearings. Frosh and others say tenants sometimes may be unaware of a debt because it has been sold to a company whose name they don't recognize, and may miss notice of a court hearing because they have moved.

Jennifer McLean, chief financial officer of the Kushner Cos., said the firm "follows guidelines consistent with industry standards" and state law when it files legal action. Westminster Management, which oversees Kushner's operations, "only takes legal action against a tenant when absolutely necessary," McLean said in a statement.

The Kushner Cos. have nearly 9,000 units in Maryland, most of them in Baltimore County. They generate at least \$90 million in revenue annually, according to offering circulars from mortgage giant Freddie Mac obtained by The Sun, and at least \$30 million in profit, according to financing documents provided to investors who hold

the mortgages.

Three of the portfolio's apartment complexes - Dutch Village in Northeast Baltimore, Carriage Hill in Randallstown and Highland Village in Lansdowne - received \$6.1 million in federal rental subsidies since Jan. 1, 2015, according to records obtained through a Freedom of Information Act request. That's money that helps the poor pay rent.

The Housing Choice vouchers from the U.S. Department of Housing and Urban Development have helped 268 tenants pay rent at the Kushner properties, finance records show. Apartments rented for an average of nearly \$950.

Kushner affiliates have filed at least 1,250 legal actions in the state since 2013. Judges have awarded a total of \$5.4 million in judgments against tenants who owed an average of \$4,400, The Sun's analysis shows. That includes the original debts, plus lawyers' fees, court costs and interest.

In nearly all of those cases, judges have approved the garnishment of tenants' wages and property, actions that have helped the Kushner-controlled companies collect \$1 million so far, that data show.

The Sun analyzed data from a searchable database of district court cases compiled by the Maryland Volunteer Lawyers Service.

Priscilla Moreno, a Baltimore County school bus driver who works part time in video production, narrowly avoided arrest last year. She and her three children were living in Whispering Woods, a Middle River community of 524 apartments, when she received a federal voucher that she thought would help improve her housing. She decided to move out.

Then the Kushner affiliate JK2 Westminster hit her with a \$7,100 judgment in 2015. She says it did not credit her security deposit and included charges she disputes.

"They were charging me for things that were carpet cleaning," said Moreno, 44. "Normal wear and tear."

The original alleged debt was \$4,637.76. With lawyers fees, interest and court costs, it grew to \$7,100.

A Baltimore County District Court judge approved a body attachment for Moreno last July.

She avoided arrest by filing for federal bankruptcy, a step taken by at least a dozen other former tenants sued by Kushner affiliates.

The body attachment order "was very extreme," she said. For weeks, she lived in fear that she could be stopped for a traffic violation and end up in jail.

"If you don't have the money you have to stay in jail until you pay," she said.

She filed her bankruptcy paperwork with Baltimore County on Nov. 28. It was the same day that Ivanka Trump tweeted a Forbes magazine cover that featured a photo of her husband, Kushner, and a headline calling him "America's new power broker."

Moreno's bankruptcy records show she owed debts of \$60,000 against an annual income of \$31,000.

Kushner has earned \$1.5 million from Westminster Management alone, according to federal financial disclosure forms filed with the U.S. Office of Government Ethics. Forbes estimates his family's fortune at \$2 billion.

Moreno told the court twice that she never received the notices to appear after she moved out of Whispering Woods.

Smith, the state senator, introduced legislation in the General Assembly this year to limit body attachments. Frosh wrote in support of the bill.

"The Office of the Attorney General has long expressed concern about the courts being used as an instrument to assist debt collectors in collecting what is often questionable debt," Frosh wrote to the Judicial Proceedings Committee in March.

But with little support among committee members, Smith withdrew the measure. He said state Sen. H. Wayne Norman Jr., an attorney who represents landlords, was his "biggest opponent on the bill."

"It's a big part of his practice," Smith said. "It was clear [the bill] was not going to get out of committee."

Norman, a Harford County Republican, said judges approve body attachments only after tenants repeatedly ignore court orders to show up.

"It has nothing to do with owing money," he said. "It has everything to do with disobeying court orders and disrespecting judges."

Landlords spend at least \$150 to file the paperwork required to compel tenants to appear to negotiate debt repayment, Norman said. He said such tenants drive up the rents for everyone else as well as jeopardize property owners' ability to pay their mortgages."

If defendants didn't face serious consequences, he asked, "why would anybody obey a court order?"

"The body attachment is the only thing that gets a lot of people's attention," he said.

McLean, the Kushner executive, said tenants are given multiple opportunities to argue their case to a judge.

"Specifically, every resident must be physically served and have an opportunity to show up in court before a judge," she said in a statement. "Second, possession and monetary damages are awarded by the judge after both sides are given an opportunity to state their case. While taking a tenant to court is far from an ideal outcome, that option - and clear rules governing it - must exist as a last resort."

Baltimore County renters filed a class action lawsuit in 2015 challenging the collection tactics of Sawyer Property Management, one of JK2 Westminster's partners. Tenants claimed the firms violated the state's Consumer Protection Rights Act by pursuing money without a debt collector's license.

The Maryland Court of Special Appeals disagreed in November.

"Each complaint failed to state a claim under the Consumer Debt Collection Act or under the Consumer Protection Act," the court wrote.

Kathy Howard represents landlords as a lobbyist for the Maryland Multi-Housing Association. She said the Kushner Cos.' practices are not "out of the ordinary" when tenants repeatedly fail to appear at court hearings.

"It doesn't sound like [the company is] running awry of regulations," Howard said. "It simply is good business."

The practice is not universal.

"I worked for a firm that did collection work and it had a policy against requesting body attachments," said Amy Hennen, an attorney with the Maryland Volunteer Lawyers Service. "They don't want to risk the public relations issue."

Landlords say they need the option of seeking body attachments to recover debt. They argue that small landlords, in particular, often rely on rent payments to keep paying mortgages on their properties.

Marceline White, executive director of the Maryland Consumer Rights Coalition, challenged that argument. Data show that body attachments are obtained mainly by larger companies.

"When you realize that in these cases, it's a multimillionaire who is the son-in-law of the president, it begs the question whether they should be spending all this time and money to pursue people who have fallen behind," White said.

"Obviously, people should be paying their bills. But arresting someone years after seems fairly extreme."

Michael Millemann is director of the Consumer Protection Clinic at the University of Maryland law school.

"It's utterly outrageous in 2017 to be locking people up for debt," he said.

Analysts with the investment research firm Morningstar say property managers must pursue debt. If tenants fail to pay rent, the firm warned investors in an analysis of the financing underlying the Kushner properties, the company could default on its mortgages.

Kushner Cos. acquired most of its Maryland apartment complexes with \$371 million in financing from Freddie Mac, the mortgage lending giant created by Congress in the 1970s. The mortgages were then packaged with hundreds of others as interest-bearing securities that Freddie Mac sold to investors.

Freddie Mac documents show that the average occupancy rate for 14 of the complexes stood at 95 percent. Revenues of nearly \$90 million brought \$30 million in profit after taxes, expenses and mortgage payments, the records show.

For a firm that receives money from HUD and financing from Freddie Mac, Hennen said, garnishing wages and seeking arrests is "harsh."

"A few hundred dollars can be the difference between making it and collapsing" for tenants, she said. "But certainly the body attachment is probably the worst, because we're talking about what is effectively a debtors' prison, which is something out of Charles Dickens."

Baltimore Sun interactive designer Jin Kim contributed to this article

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feature

Is Anybody Home at HUD?

In mid-May, Steve Preston, who served as the secretary of Housing and Urban Development in the final two

years of the George W. Bush administration, organized a dinner at the Metropolitan Club in Washington, D.C., for the new chief of that department, Ben Carson, and five other former secretaries whose joint tenure stretched all the way back to Gerald Ford. It was an event with no recent precedent within the department, and it had the distinct feel of an intervention. HUD has long been something of an overlooked stepchild within the federal government. Founded in 1965 in a burst of Great Society resolve to confront the "urban crisis," it has seen its manpower slide by more than half since the Reagan Revolution. (The HUD headquarters is now so eerily underpopulated that it can't even support a cafeteria; it sits vacant on the first floor.) But HUD still serves a function that millions of low-income Americans depend on - it funds 3,300 public-housing authorities with 1.2 million units and also the Section 8 rental-voucher program, which serves more than 2 million families; it has subsidized tens of millions of mortgages via the Federal Housing Administration; and, through various block grants, it funds an array of community-uplift initiatives. It is the Ur-government agency, quietly seeking to address social problems in struggling areas that the private sector can't or won't solve, a mission that has become especially pressing amid a growing housing-affordability crisis in many major cities.

Advertisement

Despite its Democratic roots, Republican administrations have historically assumed stewardship over HUD with varying degrees of enthusiasm - among the department's more notable secretaries were Republicans George Romney and Jack Kemp, the idiosyncratic champion of supply-side economics and inner-city renewal.

Now, however, HUD faced an existential crisis. The new president's then-chief strategist, Steve Bannon, had called in February for the "deconstruction of the administrative state." It was not hard to guess that, for a White House that swept to power on a wave of racially tinged rural resentment and anti-welfare sentiment, high on the demolition list might be a department with "urban" in its name. The administration's preliminary budget outline had already signaled deep cuts for HUD. And Donald Trump had chosen to lead the department someone with zero experience in government or social policy - the nominee whose unsuitability most mirrored Trump's lack of preparation to run the country.

This prospect was causing alarm even among HUD's former Republican leaders. At the Metropolitan Club, George W. Bush's second secretary, Alphonso Jackson, warned Carson against cutting further into HUD's manpower. (Many regional offices have shuttered in recent years.) Carla Hills, who ran the department under President Ford, put in a plug for the Community Development Block Grant (CDBG) program, noting that Ford had created it in 1974 precisely in order to give local governments more leeway over how to spend federal assistance.

The tone was collegial, built on the hopeful assumption that Carson wanted to do right by the department. "We were trying to be supportive," Henry Cisneros, from the Clinton administration, told me. But it was hard for the ex-secretaries to get a read on Carson's plans, not least because the whisper-voiced retired pediatric neurosurgeon was being overshadowed by an eighth person at the table: his wife, Candy. An energetic former real-estate agent who is an accomplished violinist and has co-authored four books with her husband, she had been spending far more time inside the department's headquarters at L'Enfant Plaza than anyone could recall a secretary's spouse doing in the past, only one of many oddities that HUD employees were encountering in the Trump era. She'd even taken the mic before Carson made his introductory speech to the department. "We're really excited about working with - " She broke off, as if detecting the puzzlement of the audience. "Well, he's really."

The story of the Trump administration has been dominated by the Russia investigations, the Obamacare-repeal morass, and cataclysmic internecine warfare. But there is a whole other side to Trump's takeover of Washington: What happens to the government itself, and all it is tasked with doing, when it is placed under the command of the Chaos President? HUD has emerged as the perfect distillation of the right's antipathy to governing. If the great radical-conservative dream was, in Grover Norquist's famous words, to "drown government in a bathtub," then this was what the final gasps of one department might look like.

November 9 brought open weeping in the halls of HUD headquarters, a Brutalist arc at L'Enfant Plaza that resembles a giant concrete honeycomb. Washington was Hillary country, but HUD employees had particular cause for agita. For years, the department had suffered low morale, and there was the perception, not entirely unjustified, that it was prone to episodes of self-dealing and corruption - most recently under Jackson, who was scrutinized for awarding HUD projects to companies run by his friends. But the department had experienced a rejuvenation in the Obama era, with morale rebounding under the leadership of his first secretary, Shaun Donovan, an ambitious, politically savvy housing administrator from New York. While it faced postrecession budget austerity - with its ranks dropping well below 8,000, from more than 16,000 decades earlier - the department made homelessness reduction a priority. Under Donovan's successor, Julián Castro, the former mayor of San Antonio, HUD embarked on a major initiative to address residential segregation by requiring cities and suburbs to do more to live up to the edicts of the Fair Housing Act of 1968.

Before the election, Hillary Clinton's campaign sent over a large team of policy experts to study up on HUD and prepare to take the baton on these efforts. The Trump campaign sent one person. "And everyone was joking, 'Well, he'll be gone on November 9,' " one staffer told me.

So the stricken employees were slightly relieved when Trump's operation announced a five-person "landing team" for HUD that included Jimmy Kemp, son of Jack. "There may be hope for us after all," a veteran staffer in one local HUD office told his colleagues. The semblance of normalcy was short-lived. In late November, word got out that Trump's choice to run HUD was Carson. To Twitter wags, the selection was comical in its stereotyping: Of course Trump would assign the only African-American in his Cabinet to the "urban" department. But to many HUD employees, the selection of so ill-qualified a leader felt like an insult. "People feel disrespected. They see Carson and think, I've been in housing policy for 20 or 30 years, and if I walked away, I would never expect to get hired as a nurse," said one staffer at a branch office, who, like most employees I spoke with, requested anonymity to guard against retribution.

Carson himself had some qualms about running HUD. His close friend Armstrong Williams, a conservative commentator who was exposed for receiving payments from George W. Bush's administration to tout Bush's education policies on air, told The Hill in November that Carson had reservations about such a job. "Dr. Carson feels he has no government experience; he's never run a federal agency," Williams said. "The last thing he would want to do was take a position that could cripple the presidency." Williams later said his remark had been misconstrued, but Shermichael Singleton, a young political operative who worked for Williams and became a top aide on Carson's campaign, told me that Carson's ambivalence was real. Trump's offer, Singleton said, had provoked deep questions for Carson about his life's purpose. "It was, 'Should I do this? What does it all mean?' "

In the end, Singleton said, Carson accepted out of a sense of duty that came from having risen to success from humble origins: raised by a single mother, a housekeeper, in Detroit. "He's someone born in an environment where the odds were clearly stacked against him, and he believes by personal experience that he could do a lot of good for others." Kemp agreed. Carson accepted, he said, "because he wanted to do something about poverty." If anything, Kemp said, Carson felt more suited to the HUD job than he would to a health-policy one. "Being surgeon general or secretary of [Health and Human Services], I don't think he was fully equipped to do that, having been a neurosurgeon," Kemp said. In other words, Carson knew how little he knew about health policy, an awareness he lacked when it came to social policy. "He thought with HUD, 'It's so clear that our approach to poverty has not been completely successful and we can do better, and I think I have some ideas that can be applied,' " Kemp said.

Underlying this rationale were two related convictions. One was the standard conservative bias against expertise and bureaucracy, according to which experts lacked the "common sense" that an outsider from the private sector could provide - a conviction shared, of course, by the man who nominated Carson for the job. The other was a more particular conviction that he, Carson, possessed extra doses of such common sense by virtue of his

biography.

First, though, Carson had to survive his confirmation hearing. The prepping was intense. His top handler was Scott Keller, a longtime lobbyist who had served as chief of staff under Jackson and, in that role, become embroiled in the contracting scandals. Keller's pupil was attentive, and his performance at the January hearing before the Senate Banking Committee was judged a relative success by the press, punctuated by Carson's disarming remark that the panel's top Democrat, Sherrod Brown, reminded him of Columbo. Carson's family and closest aides took him to the Monocle, the lobbyist hangout on the Hill, to celebrate.

As Carson awaited confirmation, though, a leadership cadre was already entrenching itself in the administrative offices on the tenth floor of HUD. The five-person landing team had given way in January to a larger "beachhead" team. This was a more eyebrow-raising group. Its few alums from past GOP administrations were outnumbered by Trump loyalists such as Barbara Gruson, a Manhattan real-estate broker who'd worked for the campaign; Victoria Barton, the campaign's "student and millennial outreach coordinator"; and Lynne Patton, who had worked for the Trumps as an event planner.

The most influential of the new bunch, it would quickly emerge, was Maren Kasper. Little-known in housing-policy circles, and in her mid-30s, Kasper arrived from the Bay Area start-up Roofstock, which linked investors with rental properties available for purchase. It partnered with lenders including Colony American Finance, a company founded by Tom Barrack, the close Trump associate. This link to Trump, combined with Kasper's background in one sliver of the housing realm, was enough to win her a place as one of the minders appointed by the White House to keep an eye on each government department, a powerful role without precedent in prior administrations.

Kasper, the holder of an M.B.A. from NYU's Stern School of Business, took her new management role seriously, asserting herself as the final arbiter in the absence of a confirmed secretary. This led to friction both with career housing-policy experts and with Carson loyalists, notably Singleton, who had also been hired on. At meetings, Singleton said, Kasper was often "misrepresenting" herself as standing in for Carson. "I made it clear, 'You don't speak for Dr. Carson.' She said, 'Well, the White House.' " To which Singleton said he responded, "I get what the White House has selected, and I respect that, but he's the secretary and you need to make sure you understand that."

That friction lasted only so long. In mid-February, an administration "background check" on beachhead-team hires turned up an op-ed critical of Trump that Singleton had written for The Hill before the election. Security personnel came to notify him that it was time to go.

Ben Carson Jr., right, and an entrepreneur pitching a guns-for-bail venture to HUD, in East Baltimore, at an appearance by Carson's father. Photo: Mark Peterson/mark peterson/redux pictures 2017

On March 6, Carson arrived for his first day of work at headquarters. In introductory remarks to assembled employees, after he'd gotten the mic back from his wife, he surprised many by asking them to raise their hands and "take the niceness pledge."

He also went on a riff about immigrants arriving at Ellis Island, capped by this: "That's what America is about, a land of dreams and opportunity. There were other immigrants who came here in the bottom of slave ships, worked even longer, even harder, for less. But they, too, had a dream that one day their sons, daughters, grandsons, granddaughters, great-grandsons, great-granddaughters, might pursue prosperity and happiness in this land."

The assembled employees stifled their reaction to this jarringly upbeat characterization of chattel slavery. But in HUD's Baltimore satellite, where many in the heavily African-American office were watching the speech on an online feed at their desks, the gasps were audible.

Carson's arrival brought with it a reckoning for career employees: Yes, this person was really in charge. They responded in strikingly different ways. The most progressive-minded were thrown into a sense of crisis: whether to hightail it to avoid whatever radical shifts or indignities were in the offing, or to stay put for the sake of the department's programs and the millions of people they served.

Then there were the opportunists, those who saw in the vacuum in the upper ranks, where it was taking unusually long to appoint political deputies, the chance to claim higher stations than career employees would typically be able to attain. "There were a couple people in some meetings who were bending over to ingratiate themselves" with the transition team, said Harriet Tregoning, a top Obama appointee in HUD's Community Planning and Development division, who left in January. "For some, it might be their political leaning. For some, it might be an attempt to gain influence. I saw it happening even while the Obama people were still in the building."

Finally, there were the clock-punching lifers, the "Weebies" ("We be here before you got here, and we be here after you're gone"), who recognized a chance to start mailing it in. "It's 'I can now meet people for a drink at five,'" said Tregoning. Or, as a supervisor in one branch office put it: "As a bureaucrat, HUD's an easier place to work if Republicans are in charge. They don't think it's an important department, they don't have ideas, they don't put in changes." Left unsaid: that such complacency was an unwitting affirmation of the conservative critique of time-serving bureaucrats.

To the extent that the new leadership was providing any guidance at all, it was often actively discouraging initiative on the part of employees. Shortly after the inauguration, a directive came down requiring employees to get tenth-floor approval for any contacts outside the building - professional conferences, or even just meetings with other departments. Ann Marie Oliva, a highly regarded HUD veteran who'd been hired during the George W. Bush administration and was in charge of homeless and HIV programs, was barred from attending a big annual conference on housing and homelessness in Ohio because, she inferred, some of the other speakers there leaned left.

The department leadership was also actively slowing down new initiatives simply by taking a very long time to give the necessary supervisory approvals for the development of surveys or program guidance. In some cases, this appeared to be the result of mere negligence and delay. In other cases, it appeared more willful. For one thing, there was the leadership's strong hang-up about all matters transgender-related. The tenth floor ordered the removal of online training materials meant, in part, to help homeless shelters make sure they were providing equal access to transgender people. It also pulled back a survey regarding projects in Cincinnati and Houston to reduce LGBT homelessness. And it forced its Policy Development and Research division to dissociate itself from a major study it had funded on housing discrimination against gay, lesbian, and transgender people - the study ended up being released in late June under the aegis of the Urban Institute instead.

More upsetting for many ambitious civil servants than the scattered nays coming from the tenth floor, though, was the lack of direction, period. Virtually all the top political jobs below Carson remained vacant. Carson himself was barely to be seen - he never made the walk-through of the building customary of past new secretaries. "It was just nothing," said one career employee. "I've never been so bored in my life. No agenda, nothing to move forward or push back against. Just nothing."

On May 2, I went to the Watergate to see Carson address an assemblage of the American Land Title Association, title attorneys in town for a regular lobbying visit to buttress the crucial support that HUD and others in Washington provide to the American home-buying machine. I was hoping the speech would give me a better sense of what Carson had in mind for the department, which had been hard to elucidate in his few public appearances. Up to that point, he'd made only a few headlines - for getting caught in a broken elevator at a

housing project in Miami; for declaring, on a later visit to Ohio, that public housing should not be too luxurious, a concern that the elevator snafu had apparently not allayed. This comment had drawn mockery but genuinely reflected his long-standing outlook on the safety net: grudging acceptance of its necessity only for those at their most desperate moments, a phase of dependency that must be as brief as absolutely possible. This philosophy was frequently intertwined with allusions to the Creator - so frequently that supervisors at one HUD division sent down word to employees that, yes, their new boss was going to talk a lot about God and they'd probably better just get used to it.

But Carson's address to the lawyers offered little further clarity on his agenda. He opened with a neurosurgery joke. He touched on his vague proposal for "vision centers" where inner-city kids could come to learn about careers. He repeated one of his favorite mantras, that the government needs to make sure people don't get unduly reliant on federal assistance, because "everybody is either going to be part of the engine or part of the load." And then, in the heart of the speech, where a Cabinet secretary would normally get down to programmatic brass tacks, came this meandering riff:

You know, governments that look out for property rights also tend to look out for other rights. You know, freedom of religion, freedom of speech, freedom of all the things that make America America. So it is absolutely foundational to our success. On Sunday, I was talking to a large group of children about what's happening with rights in our country. These are kids who had all won a Carson Scholar [an award of \$1,000 that Carson has sponsored since 1994], which you have to have at least a 3.75 grade-point average on a 4.0 scale and show that you care about other people, and I said you're going to be the leaders of our nation and will help to determine which pathway we go down, a pathway where we actually care about those around us and we use our intellect to improve the quality of life for everyone, or the pathway where we say, "I don't want to hear you if you don't believe what I believe, I want to shut you down, you don't have any rights." This is a serious business right now where we are, that juncture in our country that will determine what happens to all of us as time goes on. But the whole housing concern is something that concerns us all.

A few weeks later, it became clear that the "housing concern" perhaps did not concern everyone when the White House released its budget proposal for HUD. After word emerged in early March that the White House was considering cutting as much as \$6 billion from the department, Carson had sent a rare email to HUD employees assuring them that this was just a preliminary figure. But as it turned out, Carson, as a relative political outsider lacking strong connections to the administration, was out of the loop: The final proposal crafted by Trump budget director Mick Mulvaney called for cutting closer to \$7 billion, 15 percent of its total budget. Participants in the Section 8 voucher program would need to pay at least 17 percent more of their income toward rent, and there'd likely be a couple hundred thousand fewer vouchers nationwide (and 13,000 fewer in New York City). Capital funding for public housing would be slashed by a whopping 68 percent - this, after years of cuts that, in New York alone, had left public-housing projects with rampant mold, broken elevators, and faulty boilers.

"By the time I left, almost 90 percent of our budget was to help people stay in their homes," Shaun Donovan told me. "So when you have a 15 percent cut to that budget, by definition you're going to be throwing people out of their homes. You're literally taking vouchers away from families, you're literally shutting down public housing, because it can't be maintained anymore."

Carson on a tour of Baltimore in June. Photo: Mark Peterson

The Trump cuts would mean that several programs would be eliminated entirely, including the HOME program, which offers seed money for affordable-housing initiatives, and the \$3 billion Community Development Block Grant program that Carla Hills, Ford's HUD secretary, had praised to Carson at the dinner. In New York, CDBG helped pay for, among many things, housing-code enforcement, the 311 system, and homeless shelters for veterans. But the grants were also relied on in struggling small towns, where they paid for sidewalks, sewer upgrades, and community centers. In Glouster, Ohio, a tiny coal town that went for Trump by a single vote after going for Obama two to one in 2012, officials were counting on the grants to replace a bridge so weak that the

school bus couldn't cross it, forcing kids from one part of town to cluster along a busy road for pickup. "Without those funds, it would just cripple this area," said Nathan Simons, who administers the grants for the surrounding region. HUD, for all its shrinking stature and insecurity complex, has over time worked its way into the fabric of ailing communities throughout the country, a role that has grown only larger as so much of Middle America has suffered decline, and as the capacity of so many state and local governments has withered amid dwindling tax bases and civic disengagement. On my travels through the Midwest I've seen how many federally subsidized housing complexes there are on the edges of small towns and cities, places very far from the Bronx or the South Side of Chicago. People living in these places rely on a functioning, minimally competent HUD no less than do the Section 8 voucher recipients in Jared Kushner's low-income complexes in Baltimore. In an age of ever-widening income inequality, the Great Society department actually plays an even more vital role than when it was conceived.

But if Carson was troubled by the disembowelment of his department, he showed no sign of it. Even before the final numbers were out, he had assured housing advocates that cuts would be made up for by money dedicated to housing in the big infrastructure bill Trump was promising - a notion that his fellow Republican Kemp, among others, found far-fetched. "I'm not sure he understood how that would work," Kemp told me. "He was probably repeating what had been told to him." Then, a day after the budget was released, Carson downplayed the importance of programs for the poor in a radio interview with Armstrong Williams, saying that poverty was largely a "state of mind." This, more than anything, seemed to be a crystallization of the Carson philosophy of HUD: that privation would be solved by the power of positive thinking, that his own extraordinary rise was scalable and could be replicated millions of times over.

Two weeks later, Carson went to Capitol Hill to testify on the budget proposal before Congressional panels that would have the final say on the numbers. With Kasper perched over his shoulder, he told both the Senate and House committees that they shouldn't get overly hung up on the cuts. "We must look for human solutions, not just policies and programs," he said. "Our programs must reach out and so must our hearts." The budget, he added, would "help more eligible Americans achieve freedom from regulations and bureaucracy and the ability to govern themselves."

Members of both parties on the panels seemed dubious. Even conservative Republicans challenged the elimination of CDBG and dismissed Carson's repeated claim that those and other cuts would be made up for with "public-private partnerships," noting that such partnerships depended on exactly the public seed money that the budget was jettisoning.

Carson remained unruffled. The cuts were made necessary by the "atmosphere of constraint" created by a "new paradigm that's been forced on us," he said, presumably referring to the desire for tax cuts for the wealthy and an even larger military. "The problem that faces us now as a nation will only be exacerbated if we don't deal with them in what appears to be a harsh manner," he told the Senate panel. "We have to stop the bleeding to get the healing."

As I watched the hearings, it occurred to me that Carson was the perfect HUD secretary for Donald Trump, the real-estate-developer president who appears to care little for public housing. He offered a gently smiling refutation to accusations from any corner that the department's evisceration would have grave consequences. After all, Ben Carson had made it from Detroit to Johns Hopkins without housing assistance, a point of pride in his family. Not to mention that Carson's very identity - theoretically - helped inoculate the administration against charges of prejudice. (Just last week, Carson said, in the wake of racially tinged violence in Charlottesville, that the controversy over Trump's support of white supremacists there was "blown out of proportion" and echoed the president's "both sides" language when referring to "hatred and bigotry.")

Even better, Carson could be trusted not to resist Mick Mulvaney's budget designs. At one moment in the Senate hearing, Carson noted that Congress's recent spending package for the current year had given the

department more than it had been expecting. "I'm always happy to take money," he said, smiling.

Senator Jack Reed of Rhode Island, the committee's top Democrat, was unamused. "You have to ask for it first," he said.

Over at headquarters, the department remained rudderless. By June, there was still no one nominated to run the major parts of HUD, including the Federal Housing Administration and core divisions such as Housing, Policy Development and Research, Fair Housing and Equal Opportunity, and Public and Indian Housing, not to mention a swath of jobs just below that level. (Across the administration, Trump had by the end of June sent barely more than 100 names to the Senate for confirmation, fewer than half as many as Obama had by that point in 2009.) Even the stern hand of Kasper was gone - she had been moved to a perch at Ginnie Mae, the arm of HUD that provides liquidity to federal home-ownership programs.

The rank and file (whose department book-club reading for the summer was *The Employees' Survival Guide to Change*) took comfort that the two senior nominations that had been announced, for deputy secretary and the head of the Community Planning and Development division, were conventionally qualified. But appointments further down the ranks were alarming.

There was the administrator for the Southwest region: the mayor of Irving, Texas, Beth Van Duyne, who had gained notoriety by warning against the gathering threat of Sharia. She had asked the Texas Homeland Security Forum to help investigate the legality of an Islamic tribunal in North Texas and had taken to Glenn Beck's talk show to defend the arrest of the Muslim boy who'd brought a homemade clock to school. There was the conservative commentator John Gibbs, who was hired as a "special assistant" in Community Planning and Development. Sample headlines from his columns in *The Federalist*: "Voter Fraud Is Real. Here's the Proof"; "If He Really Wants to Help Blacks, Colin Kaepernick Needs to Put Up or Shut Up."

Then there was Christopher Bourne, the retired Marine Corps colonel who'd served as the policy director of Carson's presidential campaign. He suddenly showed up as a "senior policy adviser" in Policy Development and Research. "We don't know what his job is, and as far as I know, he doesn't know what his job is," said one of his new colleagues.

In the context of such hires, it did not stun many HUD employees as much as it did the broader public when news broke of the selection of Lynne Patton, the Trumps' event planner (whom tabloids gleefully referred to as a wedding planner, for her unofficial advisory role on Eric Trump's nuptials), as regional administrator for New York and New Jersey. It had been plain to see that Patton had been striving to prove that she was no mere hanger-on. She had been visiting senior career staff for a crash course on housing policy. She had helped organize Carson's listening-tour trips, for which her event-planning background had prepared her well. And she eagerly tweeted out defenses of him - "Let's be clear: You can make life too comfortable for anyone - rich or poor - when you do, it's a disservice," she declared after his comments on cushy public housing.

Yes, she would now be the chief liaison from HUD headquarters to a region with the largest concentration of subsidized housing in the country - including the huge Starrett City complex in Brooklyn co-owned by Trump - a job once held by Bill de Blasio. ("Normally, these positions go to people who know what they're doing," said one longtime staffer at headquarters.) And yes, she would, just a few weeks later, respond to liberal criticism of the department's decision to approve Westchester County's long-litigated desegregation plan with a tweet that ended with the words "P.S. I'm black."

But there were many other things for career employees to worry about that weren't getting as much attention. Such as what Carson had in mind with the vague "incentivized family formation" push (which falls under the community-building part of HUD's antipoverty mission) that his team had included in a briefing for Hill staffers.

Also worrisome was what the new leadership might do with major Obama-era initiatives, like its desegregation initiative, which, in a 2015 rule called Affirmatively Furthering Fair Housing, required local jurisdictions to come up with ways to reduce segregation or risk losing HUD funding. Carson had written an op-ed against this during the campaign, calling it a "mandated social engineering scheme" and comparing it to a "failed socialist experiment," and Republicans in Congress were dying to kill it, but so far, the department was still going through the motions with it.

Then there was the mystery of why Carson's family was taking such a visible role in the department. There was the omnipresent Mrs. Carson. Even more striking, however, had been the active role of the secretary's second-oldest son. Ben Carson Jr., who goes by B.J. and co-founded an investment firm in Columbia, Maryland, that specializes in infrastructure, health care, and workforce development, was showing up on email chains within the department and appearing often at headquarters. One day, he was seen leaving the tenth-floor office of David Eagles, the new COO, who was crafting a HUD reorganization to accompany the cuts.

And finally, there was the beginning of what appeared likely to be a stream of committed career employees quitting. Ann Marie Oliva, the anti-homelessness director, had met with mistrust from the tenth floor, and she was startled when she wasn't asked to offer input for a speech Carson was giving on homeless veterans. She gave notice in late May, prompting calls from both parties on the Hill saying how sorry they were to see her go. "It is sad," she told me, "because it's not partisan and it could've been different from the beginning."

In early July, Ben Carson went on the next leg of his listening tour: Baltimore. I was expecting the department to make a big deal of his return to his longtime home city. But instead, after the poor press coverage from the previous rounds of community outreach, the itinerary for the first day was kept private.

I managed to get my hands on the schedule and tagged along with a photographer. This did not please Carson's entourage, which included, among others, a high-strung advance man in a bow tie, several security officers, Candy Carson, Ben Jr., and even his wife. When we arrived at the café where Carson and his family were having lunch with the mayor of Baltimore, Bow Tie arranged to have the Carsons rush out through the kitchen area to a back alley to avoid us. When, at the next stop, I was accidentally allowed into a meeting that Carson was holding at the city's housing authority, Bow Tie leaped across the room to eject me. By the next stop, at a tour of the redevelopment near Johns Hopkins Hospital, one of the federal agents guarding Carson took my picture as I stood on the sidewalk chatting with a neighbor. By the last stop, dinner with Maryland governor Larry Hogan at a deluxe waterfront restaurant opened by Under Armour CEO Kevin Plank, I was unsurprised when a Carson aide went to the maître d' to report my presence at the bar. This was Trumpian anti-press spirit taken to a new level: protectiveness of a government executive to the point of seeking invisibility.

The day had had its awkward moments. In his visit to the Baltimore HUD office, Carson caused friction with his suggestion that staff needed to work harder, comparing the federal work ethic unfavorably with the long hours he put in as a surgeon. Employees were also struck by how he kept seeming to look to his wife for cues as he spoke. At a later meeting with public-health officials and researchers, which his wife, son, and daughter-in-law also attended, he kicked things off 15 minutes early and referred to those who arrived on time as being late. He demurred when asked by the city's former health commissioner Joshua Sharfstein if he'd commit the department to an ambitious reduction in child lead poisoning, saying something to the effect that he needed to be careful about setting big goals because he "worked for a guy who, if you don't meet your goals, he'll so skewer you."

The next morning, Carson held photo-ops at two homes that had undergone HUD-funded lead abatement. At the first home, he looked confused when workers explained that one of their first steps had been to make sure the home's doors closed properly in the door jambs. "What does that have to do with lead?" asked the nation's secretary of Housing. The workers explained that a key to reducing lead-paint flaking was to reduce the friction

involved in opening and closing windows and doors. A moment later, a deputy housing commissioner noted that the work had been made possible in part by Community Development Block Grants, which Trump's HUD budget eliminated.

Ben Carson Jr. resurfaced at the second day's other open event, a visit to a health fair in East Baltimore. I watched with some amazement as the younger Carson, clad in tinted aviator shades, circulated among those seeking his father's attention. At one point, Carson Jr. was approached by two entrepreneurs he knew who were hoping to pitch HUD on a proposal to use public housing as the site to pilot their for-profit venture replacing cash bail with the relinquishing of guns. Carson Jr. heard them out and then said, "Have you talked to Dad?" He then led them over to a clutch of Carson's HUD aides to make introductions.

A moment later, I asked Carson Jr. why he was taking such an active role on the Baltimore trip. "With anything where we can be helpful, if Dad asks us to come along and help out, we'll always do that. We're here to offer support, whatever we can do," he said. I asked about all the time he was spending at HUD headquarters. "If you're a concerned citizen and you're not spending time in D.C. trying to actually make sure the right things are happening, then you probably could do more," he said. "You should have access to your public officials, and if that's not allowed, then there's a big problem with how the representatives are handling their relationship with citizens." (Never mind that in this case, the "public official" was his own father.)

Later, I asked Ben Carson for a comment on his son's role. "Ben Carson Jr. has visited me, but he has no role at the department," he said through a spokesman. It was hard to know what to make of it all. On the one hand, it bore obvious similarities to the proliferation of Trumps and Kushners inside the White House, with all their attendant business conflicts.

But it was also possible that Ben Jr., and his mom, were so often at his father's side for just the reason Ben Jr. claimed, to provide support. Because it was not hard to see why Carson would feel insecurity. He had been chosen for a job he had few qualifications for by a man who had few obvious qualifications for his own job, and he was now being left to his own devices to defend the dismantling of the department he was supposed to run, with an underpopulated corps of deputies at his side. (Even by mid-August, the Office of Public and Indian Housing, which spends tens of billions per year, did not have any senior political leadership whatsoever.) It was as if the White House were ensuring that whatever mere starvation failed to accomplish at HUD, indifference and mismanagement would finish.

The day before, as I waited outside the school building where Carson was meeting with the public-health experts, a young mother, Danielle Jackson, had come along with her three young daughters. She asked me what was going on inside, and I told her. She said she herself had been on the waiting list for a Section 8 voucher for three years, and she seemed to take the fact that the famous Baltimore doctor was now running HUD as an omen. "I hope something good happens," she said brightly.

Her optimism was shared by Carson himself. When I asked him at a brief press conference behind one of the lead-abated homes the next morning how things were going so far for him at HUD, running a big federal department with no prior experience in government, he shrugged. "It's actually a challenge to inject common sense and logic into bureaucracy, there's no question about that," he said. "But it's coming along quite nicely."

*This article appears in the August 21, 2017, issue of New York Magazine.

Pub name: WBAL

Date: 8/23/2017

Author: Barry Simms

feature

Resident trying to resolve eyesore of vacant lot

BALTIMORE -

A west Baltimore man has received violation notices to clean up a lot next to his home that's actually owned by the city.

Keith Moore lives on Lawnview Avenue next to a lot with a mound of weeds and rocks that has become a dumping ground. For two years, he has tried to buy it to help maintain a safe and clean neighborhood, but he's getting no response.

"It's a nice neighborhood, nice people, nice neighbors, friendly people, very supportive and very welcoming," Moore said.

The problem is the eyesore next door.

"It's a mess," Moore said.

People have turned the side of the lot that's closest to the alley into a dumping ground. It's where a mound of dirt, rocks and trees sits in the back part of the lot.

"We used to call this the rat motel. Guys come with trucks. My neighbor, she and I almost got into a big altercation with a guy because we caught him dumping. We told him to stop and pick it up," Larry Lee said.

Lee said it's pretty clean right now, but his neighbor has been cited for after inspectors found debris.

Moore said the violation notice went away after the inspectors realized their mistake: The land is owned by Baltimore City.

City Housing told the 11 News I-Team that Moore received a violation notice, not a citation, and that the situation was abated.

Even so, Moore and his neighbors have cleared away debris before. Since July 2015, Moore has tried to buy the land.

"What I would like to do is purchase this lot, clean it up and maintain it as green space," Moore said.

Moore has offered \$4,800 and claims the city submitted his bid to the Board of Estimates, but he has not received any other information in more than a year.


The 11 News I-Team contacted the city and the Reservoir Hill Improvement Council. In a statement, the group's housing coordinator, Carl Cleary, said, "We are not the obstacle. We have and will continue to support him in acquiring the property."

In March, Moore sent a letter to Mayor Catherine Pugh, who responded in May, stating that she sent an action request to the city's Housing Department. So far, Moore said he has had no other response. If nothing else, he wants the city to demolish and remove the mound of rocks and weeds.

"The city doesn't want to sell me this property. I can't force the city to sell me anything. At least what they can

do is come clean this mess up," Moore said.

The city said it has never received an application from Moore for the property. Moore said he has gone to the city several times and will go back Wednesday to make sure an application is filed.

From: Bor, Benjamin Benjamin.Bor@baltimorecity.gov 
Subject: RE: FOIA Request (BC-MO-18-0408)
Date: July 20, 2018 at 12:19 PM
To: American Oversight FOIA foia@americanoversight.org

BB

Good afternoon:

We have received your request for information, attached and below, which is governed by the Maryland Public Information Act (“PIA”), Maryland Code, General Provisions (“GP”), Sections 4-101 *et seq.*

A request for public information under the PIA must be submitted to an agency’s custodian of public records. GP § 4-202(a). Each governmental agency, including each Baltimore City agency, is the custodian of its own records. *See* Baltimore City Code, Art. 1 § 10-1. As you note, the Mayor’s Office is the proper custodian of the records you have requested. For future reference, PIA Requests to the Mayor’s Office should be sent to James Bentley, Deputy Press Secretary for the Mayor, at James.bentley@baltimorecity.gov.

Notwithstanding the above custodian issue that you identified, attached are the records that are responsive to your request.

Nothing in this response is intended to indicate that records sought from City agencies exist or to waive any privileges held by the Mayor and City Council. You may contest this response by filing a complaint in Circuit Court pursuant to GP section 4-362.

Sincerely,



DEPARTMENT OF LAW

Benjamin A. Bor
Assistant City Solicitor, Litigation
Baltimore City Department of Law
100 N. Holliday Street, Suite 101
Baltimore, MD 21202
Benjamin.bor@baltimorecity.gov

Office: (410) 396-3012
Fax: (410) 547-1025

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From: American Oversight FOIA [mailto:foia@americanoversight.org]

Sent: Tuesday, July 17, 2018 10:41 AM

Sent: Tuesday, July 17, 2018 10:41 AM
To: Bor, Benjamin <Benjamin.Bor@baltimorecity.gov>
Subject: Fwd: FOIA Request (BC-MO-18-0408)

Dear Mr. Bor:

Below and attached is a Maryland Public Information Act request for the Baltimore Mayor's Office. The designated contact for such requests, Andrew McCarthy, appears to have departed the office, and the Mayor's Office has not returned my calls or messages requesting an alternative officer.

While I understand you are the designated custodian for the law department, can you see that either this request is forwarded to the Mayor's office or that a Mayor's Office custodian is identified?

Sincerely,

Daniel McGrath
Staff Attorney
American Oversight
foia@americanoversight.org | 202.897.4213
www.americanoversight.org | @weareoversight

FOIA: BC-MO-18-0407

Begin forwarded message:

From: American Oversight FOIA <foia@americanoversight.org>
Subject: FOIA Request (BC-MO-18-0408)
Date: July 17, 2018 at 10:32:42 AM EDT
To: anthony.mccarthy@baltimorecity.gov

Dear MPIA Officer:

Please find attached a request for records under the Maryland Public Information Act.

Sincerely,

Daniel McGrath
Staff Attorney
American Oversight
foia@americanoversight.org | 202.897.4213
www.americanoversight.org | @weareoversight

FOIA: BC-MO-18-0408



BC- Responsive
MO-18...08.pdf Record...ers.pdf

Subject: Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 4/28/2017 2:30 PM

End: 4/28/2017 3:30 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra/Jim/Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Mayor to MEET with Millennia Capital and Mike Bristow
Location: Mayor's ECR

Start: 4/27/2017 3:15 PM
End: 4/27/2017 4:15 PM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Hammen, Peter; Shay, Naomi; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra, Jim, Pete, Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Meeting: William Cole + Ben Carson + Steve Adler, Re: Getting together
Location: 6711 Columbia Gateway Dr; Suite 475; Columbia, MD 21046

Start: 6/9/2017 10:00 AM
End: 6/9/2017 11:00 AM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Veronika Gugel
Required Attendees: Veronika Gugel; Cole, William H.; Benjamin Carson
Optional Attendees: Steve Adler

From: Cole, William H.
Sent: Tuesday, June 06, 2017 5:54:21 PM
To: Cole, William H.; Benjamin Carson
Cc: Steve Adler
Subject: Re: Getting together
Anytime in that block works for me. And I don't mind come out to Columbia.

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: VG@interprisepartners.com
Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interprisepartners.com
Cc: sa@interprisepartners.com
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

I ended up dealing with kid issues today (sports injury, sigh). I'm still wide open on the 9th, so tell me when/where and I'm there.

Bill
From: Benjamin Carson [mailto:bc@interprisepartners.com]

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000003

Sent: Friday, May 26, 2017 10:45 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:41 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [<mailto:bc@interprisepartners.com>]

Sent: Friday, May 26, 2017 10:41 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

Best,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:34 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>

Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

Bill

From: Benjamin Carson [<mailto:bc@interprisepartners.com>]

Sent: Wednesday, May 24, 2017 5:17 PM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.

Interprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: 5/24/17 1:56 PM (GMT-05:00)

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Am still in Vegas finished up ICSC. We have a booth so I can't leave until the convention ends today.

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles Street, Suite 2100

Baltimore, MD 21201

ph: 410-837-9305

fax: 410-837-4723

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000004

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com

Sent: May 24, 2017 8:56 AM

To: wcole@baltimoredevelopment.com

Cc: VG@interprisepartners.com; herry@interprisepartners.com

Subject: Re: Getting together

Hey Bill,

Just finished meeting with Braverman, are you around today at all? We have a very large investor in town and would love to introduce you.

Best,

Ben Carson, Jr.

Interprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@interprisepartners.com>

Date: 5/22/17 10:26 AM (GMT-05:00)

To: "Cole, William H." <wcole@baltimoredevelopment.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Bill,

Now that all of the proposed dates have passed, maybe we can get a round 2 going J

How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Monday, April 24, 2017 at 4:08 PM

To: Benjamin Carson <bc@interprisepartners.com>

Subject: Getting together

Ben,

Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

Thursday, May 4th

Breakfast or Lunch

Friday, May 5th

Late lunch or late afternoon meeting

Monday, May 8th

Lunch

Tuesday, May 9th

Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th

Breakfast

Take care,

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles St. - Suite 2100

Baltimore, MD 21201

ph: (410) 837-9305

fax: (410) 837-6363

email: wcole@baltimoredevelopment.com

From: Melissa B [mb@interprisepartners.com]
Sent: Monday, February 26, 2018 1:25 PM
To: Cole, William H.
CC: Benjamin Carson; Harrison Perry
Subject: Meet Eat Grow
Attachment(s): "Meet Eat Grow.png"

Dear Bill,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with COPT, DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Wednesday, March 7, 2018
6:00pm - 8:00pm
7142 Columbia Gateway Drive
Columbia, MD 21046

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and mb@interprisepartners.com by end of business Thursday, March 1, 2018. Thank you.

We look forward to seeing you.

Sincerely,
Interprise Partners, LLC

Melissa Benko
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475
Columbia, MD 21046
410-344-7624
mb@InterprisePartners.com
www.InterprisePartners.com

meet. eat. drink. grow.

Join the Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Event sponsored by:



CORPORATE OFFICE
PROPERTIES TRUST

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Wednesday, March 7, 2018 | 6:00 PM - 8:00 PM

Where: 7142 Columbia Gateway Dr, Columbia, MD 21046

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.



EXCLUSIVELY RESERVED FOR C-LEVEL GUESTS | BY INVITATION ONLY | NON-TRANSFERABLE

Subject: Accepted: Bill Cole + Ben Carson Call
Location: Ben to Call Bill

Start: 7/31/2017 10:00 AM
End: 7/31/2017 10:30 AM
Show Time As: Busy

Recurrence: (none)

Organizer: Cole, William H.
Required Attendees: 'Benjamin Carson'
Resources: Ben to Call Bill

Subject: Accepted: Mayor to MEET with Ben Carson, Jr.
Location: Mayor's ECR

Start: 4/28/2017 2:30 PM
End: 4/28/2017 3:30 PM
Show Time As: Busy

Recurrence: (none)

Organizer: Cole, William H.
Required Attendees: Pugh, Catherine
Resources: Mayor's ECR

Subject: Accepted: Meeting: William Cole + Ben Carson + Steve Adler, Re: Getting together
Location: 6711 Columbia Gateway Dr;Suite 475;Columbia, MD 21046

Start: 6/9/2017 10:00 AM
End: 6/9/2017 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Accepted

Organizer: Cole, William H.
Required Attendees: Veronika Gugel
Resources: 6711 Columbia Gateway Dr;Suite 475;Columbia, MD 21046

From: Benjamin Carson [bc@intersepartners.com]
Sent: Tuesday, June 13, 2017 2:54 PM
To: Cole, William H.
CC: Lynn Patton; Merlynn Carson
Subject: Baltimore HUD Tour

Bill,

Per our discussion, I want to connect you with Lynne Patton, Special Advisor to the Secretary, who is coordinating the Baltimore HUD Tour. Can we do a call in the near future? Would love to gameplan.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

Subject: BDC | Interprise

Location: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Benjamin Carson

Required Attendees: Cole, William H.; Harrison Perry; Steve Adler

Resources: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

When: Aug 10, 2017 10:00:00 AM

Where: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

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Subject: BDC | Interprise

Location: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Benjamin Carson

Required Attendees: Cole, William H.; Harrison Perry

Resources: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Subject: Bill Cole + Ben Carson Call

Location: Ben to Call Bill

Start: 7/31/2017 10:00 AM

End: 7/31/2017 10:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Benjamin Carson

Required Attendees: Cole, William H.; Kelvin Fu

Resources: Ben to Call Bill

Bill, what is the best number to reach you?

Best,

Ben Jr.

Subject: Brunch with Ben Carson, Jr. (Eggspectations)

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Busy

Recurrence: (none)

Organizer: Cole, William H.

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [Michael.Braverman@habc.org]
Sent: Thursday, June 22, 2017 5:57 AM
To: Tarbert, Colin; Cole, William H.
Subject: FW: follow up from meeting with Michael Braverman/Baltimore Housing

Here's my follow-up to Ben Carson's group. Let me know if you think I should add anything.
-Michael

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

From: Smith, Jim T. [Jim.Smith@baltimorecity.gov]
Sent: Thursday, November 23, 2017 8:10 AM
To: Hammen, Peter; Cole, William H.; Berube, Leslie
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@enterprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

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Thanks,

Jeannine

Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

Subject: Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 4/28/2017 2:30 PM

End: 4/28/2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Resources: Mayor's ECR

Contact: Ben Carson, Jr. _____. Staff: Afra/Jim/Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 4/28/2017 2:30 PM

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Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Resources: Mayor's ECR

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra/Jim/Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Mayor to MEET with Millennia Capital and Mike Bristow
Location: Mayor's ECR

Start: 4/27/2017 3:15 PM
End: 4/27/2017 4:15 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Hammen, Peter; Shay, Naomi; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Resources: Mayor's ECR

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra, Jim, Pete, Bill Cole. Briefing: Afra. Requestor: Afra.

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 9:12 AM
To: Cole, William H.
CC: Benjamin Carson; Steve Adler
Subject: Meet.Eat.Grow on October 5

Dear Cole,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.

DHG
COXON HUGHES GOODMAN LLP

INTERPRISE

savills
Studley

BY INVITATION ONLY | NON-TRANSFERABLE

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

Subject: Meeting: William Cole + Ben Carson + Steve Adler, Re: Getting together
Location: 6711 Columbia Gateway Dr; Suite 475; Columbia, MD 21046

Start: 6/9/2017 10:00 AM
End: 6/9/2017 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Veronika Gugel
Required Attendees: Cole, William H.; Benjamin Carson
Optional Attendees: Steve Adler
Resources: 6711 Columbia Gateway Dr; Suite 475; Columbia, MD 21046

From: Cole, William H.
Sent: Tuesday, June 06, 2017 5:54:21 PM
To: Cole, William H.; Benjamin Carson
Cc: Steve Adler
Subject: Re: Getting together
Anytime in that block works for me. And I don't mind come out to Columbia.

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: VG@interisepartners.com
Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interisepartners.com
Cc: sa@interisepartners.com
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel
Interisepartners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@Interisepartners.com
www.Interisepartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

I ended up dealing with kid issues today (sports injury, sigh). I'm still wide open on the 9th, so tell me when/where and I'm there.

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000023

From: Benjamin Carson [mailto:bc@interprisepartners.com]

Sent: Friday, May 26, 2017 10:45 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

Benjamin S. Carson, Jr.

Enterprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:41 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [mailto:bc@interprisepartners.com]

Sent: Friday, May 26, 2017 10:41 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

Best,

Ben Jr.

Benjamin S. Carson, Jr.

Enterprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:34 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>

Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

Bill

From: Benjamin Carson [mailto:bc@interprisepartners.com]

Sent: Wednesday, May 24, 2017 5:17 PM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.

Enterprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: 5/24/17 1:56 PM (GMT-05:00)

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Am still in Vegas finished up ICSC. We have a booth so I can't leave until the convention ends today.

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles Street, Suite 2100

Baltimore, MD 21201

ph: 410-837-9305

fax: 410-837-4723

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000024

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com

Sent: May 24, 2017 8:56 AM

To: wcole@baltimoredevelopment.com

Cc: VG@interprisepartners.com; herry@interprisepartners.com

Subject: Re: Getting together

Hey Bill,

Just finished meeting with Braverman, are you around today at all? We have a very large investor in town and would love to introduce you.

Best,

Ben Carson, Jr.

Interprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@interprisepartners.com>

Date: 5/22/17 10:26 AM (GMT-05:00)

To: "Cole, William H." <wcole@baltimoredevelopment.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Bill,

Now that all of the proposed dates have passed, maybe we can get a round 2 going J

How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Monday, April 24, 2017 at 4:08 PM

To: Benjamin Carson <bc@interprisepartners.com>

Subject: Getting together

Ben,

Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

Thursday, May 4th

Breakfast or Lunch

Friday, May 5th

Late lunch or late afternoon meeting

Monday, May 8th

Lunch

Tuesday, May 9th

Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th

Breakfast

Take care,

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles St. - Suite 2100

Baltimore, MD 21201

ph: (410) 837-9305

fax: (410) 837-6363

email: wcole@baltimoredevelopment.com

From: Patton, Lynne M [Lynne.M.Patton@hud.gov]
Sent: Thursday, June 22, 2017 3:43 PM
Subject: Public Private Partnership Meeting w/Secretary Ben Carson

Importance: High

Gentlemen:

On behalf of Secretary Ben Carson, I wish to cordially invite you to participate in a *Public/Private Partnership Listening Session* with the Secretary this **Thursday, June 29, 2017 @ 2:30 – 3:30PM, Henderson Hopkins, 2100 Ashland Avenue, Baltimore, MD 21205.**

The session will consist of like-minded developers, corporate leaders, non-profits & community leaders in a roundtable format discussing best practices as it pertains to existing public/private partnerships & partnering with potential HUD programs that benefit inner-city & rural revitalization, sustainable housing, affordable healthcare and/or community. development. Please know that this is an intimate roundtable consisting of approximately 15 guests total.

The impressive impact that you have each made in this specific arena warrants your voice at the table. Please feel free to confirm at your earliest convenience.

We apologize for the untimely notice, but I'm sure you can appreciate that we wished to keep Secretary Carson's trip to Baltimore close to the vest. I look forward to your response.

Thank you & have a great evening!



Lynne M. Patton
Senior Advisor & Director of Public Engagement | Office of the Secretary
U.S. Department of Housing and Urban Development, Suite 10226
T: (202) 402-8252 | C: (202) 705-8349 | E: lynne.m.patton@hud.gov



Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: Meeting with Millennia Capital and Mike Bristow

DATE: Thursday, April 27, 2017

CEP TIME: 4:15 pm- 5:15 pm

EVENT TIME: 4:15 pm- 5:15 pm

LOCATION: ECR

PARKING: N/A

MAYOR'S STAFF:

Afra Vance White **CELL:** 410-387-1847

EVENT CONTACT: Ben Carson, Jr., 202-570-8890

PURPOSE/GOAL: The Millennia Capital group is interested in doing as many projects as possible as it relates to development in Baltimore, in particular Pimlico Race Track and public housing.

MAYOR'S ROLE: Mayor will share her vision for these areas and talk about implementation and next steps

CITATIONS REQUESTED: N/A

AUDIENCE/ PROGRAM ATTENDEES: Forthcoming

BACKGROUND: Last month the Mayor met with a group of investors interested in doing business with Baltimore this meeting is a follow up.

MEDIA: N/A

ATTIRE: Business

ADDITIONAL INFORMATION:

SUGGESTED TALKING POINTS:

PREPARED BY: Afra Vance White

ATTACHMENTS:

From: Cole, William H.
Sent: Wednesday, June 14, 2017 9:13 AM
To: 'Benjamin Carson'
CC: Lynn Patton; Merlynn Carson
Subject: RE: Baltimore HUD Tour

Thanks, Ben. I'll do a call whenever it's convenient for the group. Conversely, you can always try reaching me on my cell at (410) 960-6622.

Take care,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Benjamin Carson [mailto:bc@enterprisepartners.com]
Sent: Tuesday, June 13, 2017 3:54 PM
To: Cole, William H.
Cc: Lynn Patton; Merlynn Carson
Subject: Baltimore HUD Tour

Bill,

Per our discussion, I want to connect you with Lynne Patton, Special Advisor to the Secretary, who is coordinating the Baltimore HUD Tour. Can we do a call in the near future? Would love to gameplan.

Best,

Ben Carson, Jr.
Enterprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

From: Cole, William H.

Sent: Thursday, June 22, 2017 8:48 AM

To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" - (Baltimore Housing); Tarbert, Colin

Subject: RE: follow up from meeting with Michael Braverman/Baltimore Housing

Edit: I met with Ben Jr., not Mr. Perry.

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [mailto:Michael.Braverman@habc.org]

Sent: Thursday, June 22, 2017 6:57 AM

To: Tarbert, Colin; Cole, William H.

Subject: FW: follow up from meeting with Michael Braverman/Baltimore Housing

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-Michael

From: Dunn, Jeannine

Sent: Monday, June 19, 2017 12:41 PM

To: 'hperry@interprisepartners.com'

Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"

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Thanks,

Jeannine

Jeannine E. Dunn

Senior Director

Policy, Programs & Strategic Initiatives

Baltimore Housing

417 E. Fayette Street

Baltimore, MD 21202

Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771

Jeannine.Dunn@habc.org

From: Cole, William H.

Sent: Thursday, June 22, 2017 8:48 AM

To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" - (Baltimore Housing); Tarbert, Colin

Subject: RE: follow up from meeting with Michael Braverman/Baltimore Housing

I went out to his office two Fridays ago and we sat with google earth and looked at Park Heights/Pimlico together. I'm glad you've got that at the top of your list because he's very interested. I think he mentioned interest in senior housing there, but I've talked to so many people about it recently that my conversations may be merging in my mind.

I don't know that you need the last bullet unless you change it to "continue your conversations with Bill and BDC" or something to that effect.

B

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [mailto:Michael.Braverman@habc.org]

Sent: Thursday, June 22, 2017 6:57 AM

To: Tarbert, Colin; Cole, William H.

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Sent: Monday, June 19, 2017 12:41 PM

To: 'hperry@interprisepartners.com'

Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"

Subject: follow up from meeting with Michael Braverman/Baltimore Housing

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Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street

BC-MO-18-0408-A-000031

Baltimore, MD 21202

Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771

Jeannine.Dunn@habc.org

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Friday, November 24, 2017 2:28 PM
To: Smith, Jim T.; Hammen, Peter
Subject: RE: follow up message to Ben Carson Jr.

I've met with Ben several times now including twice at his office. I really like him and we've had some great meetings . . . I just can't figure out what he wants to do in Baltimore.

I hope he'll pick something to invest in because I do think he has capacity.

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Smith, Jim T.](#)
Sent: Thursday, November 23, 2017 8:09 AM
To: [Hammen, Peter](#); [Cole, William H.](#); [Berube, Leslie](#)
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the

link for further information: <http://planning.baltimorecity.gov/surplus-schools>.

- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

From:**Sent:** Friday, November 24, 2017 2:28 PM**To:** Smith, Jim T.; Hammen, Peter**Subject:** RE: follow up message to Ben Carson Jr.

I've met with Ben several times now including twice at his office. I really like him and we've had some great meetings . . . I just can't figure out what he wants to do in Baltimore.

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From: [Smith, Jim T.](#)**Sent:** Thursday, November 23, 2017 8:09 AM**To:** [Hammen, Peter](#); [Cole, William H.](#); [Berube, Leslie](#)**Subject:** Fwd: follow up message to Ben Carson Jr.

From: Benjamin Carson [bc@interisepartners.com]
Sent: Friday, May 26, 2017 9:41 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interisepartners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.Interisepartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:34 AM
To: Benjamin Carson <bc@interisepartners.com>
Cc: Veronika Gugel <VG@interisepartners.com>
Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

Bill

From: Benjamin Carson [mailto:bc@interisepartners.com]
Sent: Wednesday, May 24, 2017 5:17 PM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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Also, would love to get together when you return.

Best,

Ben Carson, Jr.
Interisepartners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

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Subject: Re: Getting together

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000036

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

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Best,

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Interprise Partners
202.570.8890

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Subject: Re: Getting together

Bill,

Now that all of the proposed dates have passed, maybe we can get a round 2 going J

How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

Cheers,

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Getting together

Ben,

Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

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Lunch

Tuesday, May 9th
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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000037

Friday, May 12th
Breakfast

Take care,
Bill

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From: Cole, William H.
Sent: Friday, May 26, 2017 9:47 AM
To: 'Benjamin Carson'
CC: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

Fine with me. Just tell me the best times on both days. I can come out to you on the 9th

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:45 AM
To: Cole, William H.
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Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

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To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: RE: Getting together

How about the following Friday, June 9th?

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Sent: Friday, May 26, 2017 10:41 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

Bill

From: Benjamin Carson [mailto:bc@interprisepartners.com]

BC-MO-18-0408-A-000039

Sent: Wednesday, May 24, 2017 5:17 PM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 5/24/17 1:56 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: Re: Getting together

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000040

Cheers,

Ben Jr.

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email: wcole@baltimoredevelopment.com

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:02 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Excellent!

Veronika, can you propose some times and finalize coordination?

Thanks,

Ben Jr.

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Subject: Getting together

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Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

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Breakfast or Lunch

Friday, May 5th
Late lunch or late afternoon meeting

Monday, May 8th
Lunch

Tuesday, May 9th
Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th
Breakfast

Take care,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

BC-MO-18-0408-A-000048

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Monday, May 22, 2017 9:27 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

Now that all of the proposed dates have passed, maybe we can get a round 2 going J

How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Getting together

Ben,

Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

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Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Monday, May 22, 2017 4:10 PM
To: Benjamin Carson; Cole, William H.
CC: Harrison Perry
Subject: Re: Getting together

Dear Bill,

Ben and Harrison are available for meeting
on Friday, 26/05/2017 @3-4 pm
on Monday, 05/06/2017 @10am-2pm
on Tuesday, 06/06/2017 @10am-1pm

What time works for you?

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Benjamin Carson
Sent: Monday, May 22, 2017 10:26:33 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

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36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, June 06, 2017 4:49 PM
To: Cole, William H.; Benjamin Carson
CC: Steve Adler
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel

Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

I ended up dealing with kid issues today (sports injury, sigh). I'm still wide open on the 9th, so tell me when/where and I'm there.

Bill

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:45 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:41 AM
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:41 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

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Best,

Ben Jr.

Benjamin S. Carson, Jr.
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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:34 AM
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>
Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

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From: Benjamin Carson [<mailto:bc@interprisepartners.com>]
Sent: Wednesday, May 24, 2017 5:17 PM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.
Enterprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 5/24/17 1:56 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>
Subject: Re: Getting together

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Bill

William H. Cole
President & CEO
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36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; herry@interprisepartners.com
Subject: Re: Getting together

Just finished meeting with Braverman, are you around today at all? We have a very large investor in town and would love to introduce you.

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Ben Carson, Jr.
Interprise Partners
202.570.8890

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Date: 5/22/17 10:26 AM (GMT-05:00)
To: "Cole, William H." <wcole@baltimoredevelopment.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: Re: Getting together

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
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Breakfast

Take care,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation

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BC-MO-18-0408-A-000055

36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: William H. Cole [wcole@baltimoredevelopment.com]
Sent: Wednesday, May 24, 2017 12:57 PM
To: Benjamin S. Carson, Jr.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Am still in Vegas finished up ICSC. We have a booth so I can't leave until the convention ends today.

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
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Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

From: Benjamin Carson [bc@intersepartners.com]
Sent: Friday, May 26, 2017 9:45 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

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M: 202-570-8890
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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:41 AM
To: Benjamin Carson <bc@intersepartners.com>
Cc: Veronika Gugel <VG@intersepartners.com>, Harrison Perry <hperry@intersepartners.com>
Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [mailto:bc@intersepartners.com]
Sent: Friday, May 26, 2017 10:41 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:34 AM
To: Benjamin Carson <bc@intersepartners.com>
Cc: Veronika Gugel <VG@intersepartners.com>
Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

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From: Benjamin Carson [mailto:bc@intersepartners.com]
Sent: Wednesday, May 24, 2017 5:17 PM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000058

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 5/24/17 1:56 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: Re: Getting together

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36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

Hey Bill,

Just finished meeting with Braverman, are you around today at all? We have a very large investor in town and would love to introduce you.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

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Date: 5/22/17 10:26 AM (GMT-05:00)
To: "Cole, William H." <wcole@baltimoredevelopment.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: Re: Getting together

Bill,

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Columbia, MD 21046

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000059

M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Getting together

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ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Friday, May 26, 2017 12:20 PM
To: Cole, William H.; Benjamin Carson
CC: Harrison Perry
Subject: Re: Getting together

Good afternoon,

I think any time **from 10 am to 1 pm** is good for the call on Friday, **June 2**, and anytime **before 3 pm** works for meeting on Friday, **June 9**.

What time would you prefer?
Should I schedule the meeting at our office in Columbia?

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, May 26, 2017 10:47:00 AM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

Fine with me. Just tell me the best times on both days. I can come out to you on the 9th

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:45 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: RE: Getting together

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From: Benjamin Carson [<mailto:bc@interprisepartners.com>]
Sent: Friday, May 26, 2017 10:41 AM
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Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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To: Benjamin Carson <bc@interprisepartners.com>
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Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

Hey Bill,

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BC-MO-18-0408-A-000062

you.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@interprisepartners.com>
Date: 5/22/17 10:26 AM (GMT-05:00)
To: "Cole, William H." <wcole@baltimoredevelopment.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: Re: Getting together

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Take care,
Bill

William H. Cole
President & CEO
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36 S. Charles St. - Suite 2100

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000063

Baltimore, MD 21201
ph: (410) 837-9305
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email: wcole@baltimoredevelopment.com

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Wednesday, May 24, 2017 12:57 PM
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CC: Veronika Gugel; Harrison Perry
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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000065

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fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Cole, William H.
Sent: Friday, May 26, 2017 9:42 AM
To: 'Benjamin Carson'
CC: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:41 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>
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From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Wednesday, May 24, 2017 5:17 PM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 5/24/17 1:56 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
Subject: Re: Getting together

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William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; herry@interprisepartners.com
Subject: Re: Getting together

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202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

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Date: 5/22/17 10:26 AM (GMT-05:00)
To: "Cole, William H." <wcole@baltimoredevelopment.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>
Subject: Re: Getting together

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Cheers,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Getting together

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Thursday, May 4th
Breakfast or Lunch

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000068

Friday, May 5th
Late lunch or late afternoon meeting

Monday, May 8th
Lunch

Tuesday, May 9th
Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th
Breakfast

Take care,
Bill

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ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Wednesday, June 07, 2017 8:30 AM
To: Cole, William H.; Benjamin Carson
CC: Steve Adler
Subject: Re: Getting together

Good to know!
I sent you a calendar invite for Friday, 11 a.m. at out office.
Have a great day!

Veronika Gugel

Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Tuesday, June 6, 2017 5:54:14 PM
To: Benjamin Carson; Veronika Gugel
Cc: Steve Adler
Subject: Re: Getting together

Anytime in that block works for me. And I don't mind come out to Columbia.

William H. Cole
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From: VG@interprisepartners.com
Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interprisepartners.com
Cc: sa@interprisepartners.com
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel

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O: 410-344-2854
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vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

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From: Benjamin Carson [mailto:bc@interprisepartners.com]

BC-MO-18-0408-A-000070

Sent: Friday, May 26, 2017 10:45 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:41 AM
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>
Subject: RE: Getting together

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From: Benjamin Carson [<mailto:bc@interprisepartners.com>]
Sent: Friday, May 26, 2017 10:41 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

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Ben Jr.

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:34 AM
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>
Subject: RE: Getting together

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Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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Also, would love to get together when you return.

Best,

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000071

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 5/24/17 1:56 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
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From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

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Cheers,

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6711 Columbia Gateway Dr
Suite 475

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000072

Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Getting together

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Take care,
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email: wcole@baltimoredevelopment.com

From: Cole, William H.
Sent: Friday, June 02, 2017 3:13 PM
To: 'Benjamin Carson'
CC: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

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email: wcole@baltimoredevelopment.com

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Tuesday, June 06, 2017 4:54 PM
To: Benjamin S. Carson, Jr.; Veronika Gugel
CC: Steve Adler
Subject: Re: Getting together

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Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interprisepartners.com
Cc: sa@interprisepartners.com
Subject: Re: Getting together

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D: 410-344-7624
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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000079

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CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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To: "Cole, William H." <wcole@baltimoredevelopment.com>
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Subject: Re: Getting together

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000082

Breakfast

Take care,

Bill

William H. Cole

President & CEO

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36 S. Charles St. - Suite 2100

Baltimore, MD 21201

ph: (410) 837-9305

fax: (410) 837-6363

email: wcole@baltimoredevelopment.com

From: Marléna Peel [marlena@dynamis-hc.com]
Sent: Thursday, July 20, 2017 8:31 AM
To: West, Renee L
CC: Cole, William H.
Subject: Re: Healthy Village Projects

Good morning, Renee.

Let me know what dates/times might work best for your team re: participating in a Healthy Village Web Meeting hosted by Scott Keller, President of Dynamis. In general, Mondays and Fridays are the best days (in office) for Scott as he travels quite extensively.

Marléna Peel, Project Administrator
Dynamis Advisors Inc.
7209 Chagrin Road, Ste. A
Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com

www.dynamis-hc.com

On Jul 18, 2017, at 5:29 PM, Cole, William H. <wcole@baltimoredevelopment.com> wrote:

Marlena,

My executive assistant, Renee West, is copied here. Our new Housing Commissioner along with a few others in Baltimore City government would like to see the webinar. I'm going to ask Renee to coordinate with you on dates because it will be challenging to coordinate schedules.

Renee, it's me, Michael Braverman, Julie Day and Pete Hammen.

Thanks,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Marléna Peel](#)
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; [Cole, William H.](#)
Subject: Healthy Village Projects

Dear Mayor Pugh and Mr. Cole :

By way of introduction, we wish to introduce to you a concept that might be useful as you think about the future of your city – [Healthy Villages](#). For the past 21 years, our organization has been assisting healthcare providers and the communities they serve design, finance and develop these projects at varying scales. One of our most recent projects, which is called the Health and Education Innovation District in Kingston, NY received a \$88.8 million implementation grant award from the State as part of the State's Medicaid innovation capital program.

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Because of the success of these projects, we are expanding our client base to include cities and towns.

BC-MO-18-0408-A-000084

Scott Keller, President of Dynamis, would be happy to discuss our experience in more detail perhaps utilizing a webinar showcasing some of the projects.

Marléna Peel, Project Administrator
Dynamis Advisors Inc.
7209 Chagrin Road, Ste. A
Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com
www.dynamis-hc.com

From: Cole, William H.
Sent: Thursday, July 13, 2017 3:13 PM
To: 'Marléna Peel'
Subject: RE: Healthy Village Projects

Ms. Peel,

Thank you for reaching out.

I will gather the appropriate folks from the Mayor's office to determine if we want to have a conversation or pursue the webinar to learn more. I will be in touch shortly.

Bill Cole

William H. Cole
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www.dynamis-hc.com

From: Marlana Peel [marlena@dynamis-hc.com]
Sent: Tuesday, July 18, 2017 4:44 PM
To: Cole, William H.
Subject: Re: Healthy Village Projects

Thanks for the update. I will be happy to work with Renee.

Marléna

On Jul 18, 2017, at 5:29 PM, Cole, William H. <wcole@baltimoredevelopment.com> wrote:

Marlena,

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marlena@dynamis-hc.com
www.dynamis-hc.com

From: Marléna Peel [marlena@dynamis-hc.com]
Sent: Thursday, July 13, 2017 3:21 PM
To: Cole, William H.
CC: Scott Keller
Subject: Re: Healthy Village Projects

Thanks, Bill. I'll stand by ready to coordinate calendars if need be.

Marléna Peel, Project Administrator
Dynamis Advisors Inc.
7209 Chagrin Road, Ste. A
Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com

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On Jul 13, 2017, at 4:12 PM, Cole, William H. <wcole@baltimoredevelopment.com> wrote:

Ms. Peel,

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From: Marléna Peel [<mailto:marlena@dynamis-hc.com>]
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To: catherine.pugh@baltimorecity.org; Cole, William H.
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Marléna Peel, Project Administrator

BC-MO-18-0408-A-000089

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Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com
www.dynamis-hc.com

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Tuesday, July 18, 2017 4:29 PM
To: Marléna Peel
CC: West, Renee L
Subject: RE: Healthy Village Projects

Marlena,

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www.dynamis-hc.com

From: Braverman, Michael "DHCD Commissioner" [Michael.Braverman@habc.org]
Sent: Sunday, July 16, 2017 8:32 PM
To: Cole, William H.; Tarbert, Colin; Hammen, Peter
CC: Day, Julia "Acting Chief of Staff" - (Baltimore Housing)
Subject: RE: Healthy Village Projects

In spite of how difficult it is to find the time, taking advantage of the webinar seems sensible. Count Julie and me in.

From: Cole, William H. [mailto:wcole@baltimoredevelopment.com]
Sent: Thursday, July 13, 2017 4:17 PM
To: Tarbert, Colin - (Baltimore City); Braverman, Michael "DHCD Commissioner"; Hammen, Peter - (Baltimore City)
Subject: FW: Healthy Village Projects

Is this something we should explore further? They sent to the Mayor using a bad email address. I said I'd let them know if we were interested in the webinar.

Bill

From: Marléna Peel [mailto:marlena@dynamis-hc.com]
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; Cole, William H.
Subject: Healthy Village Projects

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From: Veronika Gugel [VG@interprisepartners.com]

Sent: Tuesday, September 19, 2017 9:14 AM

To: Cole, William H.

Subject: Re: Meet.Eat.Grow on October 5

I'm sorry, Bill, I didn't intend to use your last name in the invitation.
Please accept my apologies.
Have a great day!

Veronika Gugel

Interprise Partners

6711 Columbia Gateway Dr.

Suite 475, Columbia, MD 21046

O: 410-344-2854

D: 410-344-7624

vg@InterprisePartners.com

www.InterprisePartners.com

From: Veronika Gugel

Sent: Tuesday, September 19, 2017 10:11 AM

To: wcole@baltimoredevelopment.com

Cc: Benjamin Carson; Steve Adler

Subject: Meet.Eat.Grow on October 5

Dear Cole,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event.
In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th

6:00pm - 9:00pm

The Stanford Grill

8900 Stanford Blvd.

Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.



BY INVITATION ONLY | NON-TRANSFERABLE

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000093

Veronika Gugel

Interprise Partners

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O: 410-344-2854

D: 410-344-7624

vg@InterprisePartners.com

www.InterprisePartners.com

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, June 23, 2017 11:47 AM
To: Cole, William H.
Subject: Re: Park Heights

I just sent a message to dad and Lynne. Let me see what I can do. I am also trying to get the tour to visit Poppleton

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 6/23/17 11:24 AM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Park Heights

So they assembled this two HUD tour and Park Heights is completely left out. From what I've seen, his schedule is completely jam packed. I'm joining for two parts - one on Wednesday and one on Thursday.

You may be the only one who can figure out how to get the Secretary and some collection of City stakeholders to do the very necessary tour of Park Heights/Pimlico.

Feel free to call my cell - (410) 960-6622

Bill

William H. Cole
President & CEO
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36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Friday, June 23, 2017 12:03 PM
To: Benjamin S. Carson, Jr.
Subject: Re: Park Heights

Keep me posted. Thanks!

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: June 23, 2017 12:47 PM
To: wcole@baltimoredevelopment.com
Subject: Re: Park Heights

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From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, July 28, 2017 12:28 PM
To: Cole, William H.
CC: Veronika Gugel
Subject: Re: West Side RAD

Perfect! How about Monday morning?

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 7/28/17 1:24 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>
Subject: Re: West Side RAD

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I'm around virtually all week. Give me some options.

Take care,
Bill

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From: bc@interprisepartners.com
Sent: July 28, 2017 1:19 PM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com
Subject: West Side RAD

Bill,

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Are you around next week?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
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6711 Columbia Gateway Dr
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Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Cole, William H.
Sent: Friday, July 28, 2017 2:08 PM
To: 'Benjamin Carson'
CC: Veronika Gugel
Subject: RE: West Side RAD

[Use my cell - 410-960-6622](#)

From: Benjamin Carson [mailto:bc@interprisepartners.com]
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Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: ShiftGig Demonstration

DATE: July 13, 2017

EVENT TIME: 1:00 pm -2:00 pm

LOCATION: Conference Room

MAYOR'S STAFF: Afra Vance White
CELL: 410-387-1847

EVENT CONTACT: Merlynn Carson, 202-570-9023

PURPOSE/GOAL: Founded on the simple premise that many people want flexible work opportunities that fit into the rest of their lives, Shiftgig builds technology that is focused on one thing: connecting people who want hourly work with companies who need them. We know everyone benefits when people are empowered to better balance their work with their life.

MAYOR'S ROLE: May stop by

CITATIONS REQUESTED: N/A

BACKGROUND- Shiftgig connects hourly workers and businesses through a mobile application. Aiming to streamline and modernize the traditional staffing industry, it develops an employment-related mobile application, where employees can claim jobs in real-time.

AUDIENCE/ PROGRAM ATTENDEES: Executive Team Members, and HR heads from each agency. Jeff – Shiftgig Sales Manager; Merylnn Carson, CEO Myriddian

AGENDA/PROGRAM:
Welcome/Introductions
Demonstration
Q & A

PREPARED BY: Afra Vance White

ATTACHMENTS: Shiftgig One pager, and Myriddian Capability Statement

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 3:22 PM
To: Hammen, Peter
CC: Steve Adler; Benjamin Carson
Subject: Meet.Eat.Grow on October 5

Dear Peter,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

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DHG
DAVID HUGHES GOODMAN LLP

INTERPRISE

savills
Studley

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D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Thursday, May 11, 2017 4:32 PM
To: Hammen, Peter
CC: Harrison Perry; Veronika Gugel; Steve Adler
Subject: Meeting with Braverman

Peter,

It was wonderful connecting with you over the last couple weeks in meetings with the mayor. I wanted to let you know that we are meeting with Peter Engle and Michael Braverman on Wednesday. You had mentioned that you would maybe want to join for that meeting. I am adding Harrison and Veronika to the email to assist with coordination in the event that you can join us.

Very much so appreciate you spending so much time with us and we look forward to continuing our support of Baltimore and your and they Mayor's initiatives.

Best Regards,

Ben Carson Jr.

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M: 202-570-8890
www.InterprisePartners.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, May 16, 2017 2:42 PM
To: Hammen, Peter; Benjamin Carson
CC: Harrison Perry; Steve Adler
Subject: Re: Meeting with Braverman

Hello, Peter!

FYI:
the meeting with Michael Braverman and Peter Engel has been confirmed
for 12:30 pm at their office
at 417 E. Fayette St, 13th Floor, Baltimore MD 21202.
You are welcome.

Veronika Gugel
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vg@InterprisePartners.com
www.InterprisePartners.com

From: Hammen, Peter <peter.hammen@baltimorecity.gov>
Sent: Friday, May 12, 2017 4:07 PM
To: Benjamin Carson
Cc: Harrison Perry; Veronika Gugel; Steve Adler
Subject: RE: Meeting with Braverman

Ben,

Thank you for your email. I would like to join you next week if my schedule allows. I've copied Naomi Shay, in my office, and she will follow up with regard to my availability on Wednesday.

Enjoy the weekend!

Pete

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Thursday, May 11, 2017 5:32 PM
To: Hammen, Peter
Cc: Harrison Perry; Veronika Gugel; Steve Adler
Subject: Meeting with Braverman

Peter,

It was wonderful connecting with you over the last couple weeks in meetings with the mayor. I wanted to let you know that we are meeting with Peter Engle and Michael Braverman on Wednesday. You had mentioned that you would maybe want to join for that meeting. I am adding Harrison and Veronika to the email to assist with coordination in the event that you can join us.

Very much so appreciate you spending so much time with us and we look forward to continuing our support of Baltimore and your and they Mayor's initiatives.

Best Regards,

Ben Carson Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Hammen, Peter
Sent: Friday, May 12, 2017 3:07 PM
To: 'Benjamin Carson'
CC: Harrison Perry; Veronika Gugel; Steve Adler
Subject: RE: Meeting with Braverman

Ben,

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Enjoy the weekend!

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Sent: Thursday, May 11, 2017 5:32 PM
To: Hammen, Peter
Cc: Harrison Perry; Veronika Gugel; Steve Adler
Subject: Meeting with Braverman

Peter,

It was wonderful connecting with you over the last couple weeks in meetings with the mayor. I wanted to let you know that we are meeting with Peter Engle and Michael Braverman on Wednesday. You had mentioned that you would maybe want to join for that meeting. I am adding Harrison and Veronika to the email to assist with coordination in the event that you can join us.

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Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: Mayor to meet with Millennia Capital

DATE: April 26, 2017

CEP TIME: 4:15 pm- 5:15 pm

EVENT TIME: 4:15 pm- 5:15 pm

LOCATION: ECR

PARKING:

MAYOR'S STAFF: Afra Vance White

CELL: 410-387-1847

EVENT CONTACT: Ben Carson, 202-570-8890

PURPOSE/GOAL: Millennia Capital has \$40M they are initially planning on deploying into Baltimore. The group is looking to sit down Madam Mayor to discuss specific projects and the process for making investments in Baltimore. They would like to focus on maximizing time with the Mayor to advance on whichever projects she would like.

Millennia has made progress on underwriting some of the areas and are at the point of wanting to put pen to paper and see how best to deploy capital to support Baltimore's goals.

MAYOR'S ROLE: Mayor will share her vision for these areas and talk about implementation and next steps

CITATIONS REQUESTED: N/A

AUDIENCE/ PROGRAM ATTENDEES:

Investor Group

Robert S. DiNicola
Attorney Guillermo Perez (Will)
Gustavo Bengochea (Gus)
J.J. Vigil of Vigil Contracting Inc.
Marc Sperling

Interprise Partners
Benjamin Carson Jr.
Steve Adler
Harrison Perry
James Shin

BACKGROUND: Last month the Mayor met with a group of investors interested in doing business with Baltimore this meeting is a follow up.

Yesterday the group took a tour of the following Perkins Homes, Pimlico, Park Heights, Cherry Hill area, Druid Hill Park, Port Covington and Westport area

MEDIA: N/A

ATTIRE: business

PODIUM: No

ADDITIONAL INFORMATION:

SUGGESTED TALKING POINTS:

PREPARED BY: Afra Vance White

ATTACHMENTS:



Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: Mayor to meet with Sustainability Partners

DATE: April 28, 2017

CEP TIME: 3:30 pm- 4:30 pm

EVENT TIME: 3:30 pm- 4:30 pm

LOCATION: ECR

PARKING:

MAYOR'S STAFF: Afra Vance White

CELL: 410-387-1847

EVENT CONTACT: Ben Carson, 202-570-8890

PURPOSE/GOAL: This group will be looking for specific areas of the city or projects that require investment to solve for deferred maintenance, rehab, or infrastructure relating to energy efficiency.

Scott Keller and Josh Boles are also interested from a development standpoint and want to understand where they can bring their capital into play. Both have backgrounds in Public Private Partnerships and are working with us to structure transactions.

MAYOR'S ROLE: Mayor will share her vision for these areas and talk about implementation and next steps

CITATIONS REQUESTED: N/A

AUDIENCE/ PROGRAM ATTENDEES:

Sustainability Partners

Jay Jacobs, Managing Director

Tom Cain, CEO/Founder

Subject Matter Experts

Josh Boles, Savage Funding

Scott Keller, National Strategy Group

Interprise

Benjamin Carson, Jr

Steve Adler

Harrison Perry

BACKGROUND:

Sustainability Partners (SP), works with customers to invest in and deploy energy efficient initiatives in a no cost, low-risk way with no obligations. The value-added approach of Sustainability-as-a-Service (SaaS®) delivers effective and impactful energy, water and fuel efficient systems to customers by accelerating traditional project and procurement processes.

SAVAGE Funding is a structured finance company that provides expert consulting services to capitalize projects, corporations, and special circumstances for both public and private partners. At SAVAGE, our Leadership Team is comprised of dynamic individuals from diverse backgrounds that have successfully funded commercial real estate, energy and special situation opportunities since 1950. We analyze complicated situations, break them down to the very core of their essence, and suggest simple solutions that we know are executable given the set of circumstances for each engagement. This is how we successfully fund projects for our partners; and solve complicated public-private partnership funding requirements throughout the United States.

National Strategy Group is a digital and traditional marketing firm with a focused strategy insights.

MEDIA: N/A

ATTIRE: business

PODIUM: No

ADDITIONAL INFORMATION:

SUGGESTED TALKING POINTS:

PREPARED BY: Afra Vance White

ATTACHMENTS:

From: webmail.noreply@baltimorecity.gov on behalf of Scott Keller [webmail.noreply@baltimorecity.gov]
Sent: Wednesday, March 29, 2017 6:46 PM
To: Mayor Catherine E. Pugh
Subject: FORM SUBMISSION: Contact the Mayor

WEB FORM SUBMISSION

NAME: Scott Keller
EMAIL: sd.keller@verizon.net

MESSAGE:

What kind of democratic politician vetoes a \$15/hr minimum wage? Who bought you off? We'll find out and when we do, your political career will be over. \$15/hr by 2022 was already a joke and you think raising the minimum wage will cost Baltimore jobs? Why don't you look at any study not produced by the ALEC's and AEI's of the world that PROVES raising the minimum wage benefits local economy's not the other way around. Who taught you how to be a democratic politician - Hillary Clinton? All of you democrats are a joke.

###

Submitted on Wednesday, March 29, 2017 - 7:46pm by Scott Keller (sd.keller@verizon.net). The results of this submission may be viewed at <http://mayor.baltimorecity.gov/node/28/submission/60871>.

From: Tom Cochran [tcochran@usmayors.org]
Sent: Monday, May 15, 2017 5:16 PM
To: Mayor Catherine E. Pugh
Subject: To The Mayor: May 15, 2017

Senator Lindsey Graham emerges as vocal Republican Senate Leader.

[View this email in your browser](#)

May 15, 2017
Washington, D.C.

SC Senator Lindsey Graham: Trump, FBI, Independent Investigation, Tapes

Senator Lindsey Graham (SC) continues to emerge as a most vocal Republican Senate Leader on the hot-button issues on which many Republicans are rather silent.

This weekend, Senator Graham hit *Meet the Press*, *Newsweek*, and a number of other national and international issues about Russia, President Trump, and the firing of the FBI Director firestorm that suddenly hit Washington last week.

Here are a few quotes and statements from Senator Graham...

He criticized President Trump over the changing and contradictory stories about the President's firing of FBI Director James Comey. "The President has a chance to clean up the mess that he mostly created," Graham said. "He really, I think, did his staff a disservice by changing the explanation."

He referred to the threat President Trump made to Comey about tapes. "You can't be cute about tapes," Graham added, "If there are any tapes of this conversation they need to be turned over. I doubt if there are, but we need to clear the air."

He said he doesn't believe President Trump is personally under any investigation. Graham said he would advise the President not to tweet about the investigation going forward. "He needs to back off here."

He was very strong in his opinion that President Trump appoint a member of the FBI to be the new director. Graham wants someone "who has no political background at all" and compares the FBI director appointment to a judicial appointment by the President. "the President appoints the FBI director but the FBI director has to be loyal to the law." As to Texas Senator John Cornyn being on the shortlist, Senator Graham said "Under normal circumstances, (he) would be a superb choice to be FBI Director. But these are not normal circumstances. We got a chance to reset here as a nation. The President has a chance to clean up the mess that he mostly created."

He said about Russia, "I'm 1,000 percent certain that the Russians interfered in our election. It was Russia's intelligence service that hacked into Podesta's email, to create chaos. They did try to undercut Clinton. I don't think they changed the outcome. I don't believe we can go forward with as a nation until we punish Russia."

He says he has bipartisan sanctions against Russia "And my goal is to put it on the President's desk and I hope he would embrace it."

Police Continue to Report Drops in Crime Reporting – Rape, Sexual Assault, Domestic and Spousal Abuse

Police departments across the nation are reporting that crime reports of rape, sexual assault, and spousal abuse have decreased since the administration's immigration executive orders, followed by the national debate and impassioned

BC-MO-18-0408-A-000112

political rhetoric that has followed.

In March, at our USCM meeting with Homeland Security Secretary John Kelly, Los Angeles Police Chief Charlie Beck noted a 10% drop of reported spousal abuse and 25% drop of reported rape in his Hispanic communities compared to last year. The LA Police Department issued a statement, "The [LAPD] department believes deportation fears are preventing persons from reporting when they are victimized."

Mayors and Police Chiefs at our March meeting expressed similar reports and former Philadelphia Police Chief Chuck Ramsey noted that rape does not decrease, it is ongoing, and people are still violently raping.

The fear of deportation has sent a shockwave of fear through the Latino communities throughout the nation.

New Orleans Mayor Landrieu has been saying that the fear felt in the Latino community has driven that group of people into the shadows.

"Into the shadows" is a phrase meaning that people are afraid to even see a local law enforcement official or an ICE official, much less speak to them. Austin Mayor Steve Adler, ground zero to the immigration turmoil, echoed his concern about people not coming forth to report violent crimes that are ongoing.

Houston Police Chief Art Acevedo said this week, "It looks like they're going further into the shadows and there appears to be a chilling effect in the reporting of violent crime by members of the Hispanic community." Houston has seen a 43% drop in the number of rape and sexual assaults reported by Hispanics, while there is an 8% increase in those same crimes reported by non-Hispanics.

The reporting is twofold: people raped are not reporting they were raped, and people who have witnessed a person being raped are not reporting witnessing a crime.

In Camden County, New Jersey, Police Chief Scott Thompson, on the question of building trust with local police departments said, "When it comes to deportation woes, people in those communities are not differentiating among local, state and federal officers. They're going to look at all police in the same light."

Chuck Wexler, Executive Director of the Police Executive Research Forum (PERF) a partner of USCM, points out that, "An unreported domestic violence case can become a reported homicide if police are not alerted." He suggests too that the "national mood" about immigration is of concern to many police chiefs because the fear and national action has made people in the Hispanic community reluctant to report crimes.

So, we might conclude from these reports that the rapists and spouse abusers are winning. They are not being caught due to the national government's actions and policies that are confusing and devoid of clarity. The fear of reporting that now exists is making many local police departments' jobs more difficult in the very tough and delicate work of bringing violent rapists and domestic abusers to the light of day and to justice, for the men, women, boys, and girls who are the victims.

Mayor Landrieu Gets National Opinion – "Toxic Nostalgia" This is Our City

Mayor Mitch Landrieu's actions to implement and lead the removal of Confederate monuments continues to draw national attention and comment. Sunday's Washington Post carried [an op-ed piece by Mayor Landrieu](#).

From those opposed to the removal came conservative commentator Laura Ingraham's tweet "When will they storm Washington's Monticello?" She's a little off on her history. We know that Monticello is in Charlottesville and is where Thomas Jefferson lived and died and that Washington's home, Mount Vernon, is down past Alexandria. Christine Emba notes, "The thing that all of these indignant commentators rush to preserve is a toxic nostalgia for the time and place that Confederate monuments represent."

The next monument on the removal list is that of Robert E. Lee, an icon for “the lost cause.” Emba quotes Lee in her [May 12 opinion article](#), “I think it wisest not to keep open the sores of war, but to follow the example of those nations who endeavored to obliterate the marks of civil strife, and to commit to oblivion the feelings it engendered.”

Mayor Landrieu’s actions in New Orleans are provoking a discussion again about race in America and what has been referred to in our nation as the original sin, slavery. America, not just the south, is raising questions about who and how far we must go to help recognize our history, how we got to where we are, and at the same time recognize that to African-Americans certainly symbols of our history raised up on a pedestal to be honored raises questions that need discussion.

In New Orleans, that city is saying, you can talk about and do what you need to do. All we are saying that down in New Orleans, a most diverse city, we are saying that a long time ago when we were not in power, no votes, not franchised, our leaders did this. Today, however, it’s not us, and we can’t stand it any longer. This goes to an even bigger issue today. The city is a city with its own sovereignty, not to be dictated by a backward and insensitive state government. This statue that Mayor Landrieu goes to the central question of – are we a city? Or are we a creature of a state - alien to the diverse demographics of our city? Monuments are coming down in New Orleans and the state legislature is not liking it at all. Over in Texas, the Texas state legislature is treating the Great City of Austin as a slave creature itself. Sometime soon, cities are going to rise up and say enough. That’s what is happening and it’s long overdue.

I remember my grandmother saying, “Listen, son, before there was Georgia, before there was the United States of America, there was Savannah.” Cities were here before states. Cities were here before this nation. In 2017, cities are gaining more importance to the 85% of the nation’s citizens that live in our cities. And a great many people don’t relate any affinity to state legislatures and lately, they can’t relate to their very confused federal government. When you boil it down, Americans are looking to their mayors more than ever.

Sumter Mayor Fires Shot at OMB Defending CDBG

Sumter, South Carolina Mayor Joseph T. McElveen expressed deep alarm over OMB Director Mick Mulvaney’s recommendation to Congress to eliminate our Community Development Block Grant program. Mayor McElveen took the question of tracking results quite seriously. “I cannot think of another federal program that has such detailed tracking and reporting requirements.” [He goes on in his letter to list one by one what his city has done with the \\$285,000 Sumter allocation. Quite a remarkable letter.](#) Mayor McElveen has written as to investing in the nation’s infrastructure, “You would be hard-pressed to find a program as well suited to that purpose as CDBG.”

This letter and our actions since, are in response to the OMB Director appearing before a White House Sean Spicer press briefing to brag about getting rid of “meals on wheels” for senior citizens in the nation. It was embarrassing and clearly, the OMB Director is not aware of the great success we continue to have in our cities, as Sumter’s McElveen has proved in his well-thought-out letter of the truth.

Let us hope the OMB Director will go beyond the Heritage Foundation recommendations to abolish the CDBG program. The Sumter program was ongoing when Mulvaney was a Congressman representing Sumter. The OMB Director needs to understand just how successful the CDBG program is and he will soon be aware that Republican members of Congress are CDBG supporters.

Mayors will stand up to stop the OMB Director in his misguided advice to President Trump to kill CDBG. We will fight to stop the elimination of CDBG. June 7 is CDBG Day. Mayors and City Leaders from the US Conference of Mayors and the National League of Cities are coming to Washington to get the votes and keep \$3.3 billion of CDBG funds coming to our cities large and small.

Thank you, Mayor McElveen, for your continued leadership. We need more letters like yours. Together, we will succeed for the millions of people that benefit from the successful programs of our key federal partnership we have had since 1974.

Here's a Fact.

Calista Gingrich, the wife of former Speaker Newt Gingrich, will be named U.S. Ambassador to the Vatican this week before President Trump meets with Pope Francis on May 24 in Rome.

Our diplomatic relations with the Vatican have been affected by a reluctance to establish full diplomatic relations, partially due to the anti-Catholicism in our nation. We had diplomatic relations from 1797 to 1867, when the Papal States ceased to exist due to the establishment of the Kingdom of Italy.

In 1951 President Truman nominated an esteemed General and war hero, General Mark Clark to be our emissary; Clark withdrew his nomination following protests from Texas Senator Conley and Protestant groups.

From 1951 until 1968 we had no official relations with the Holy See.

President Nixon sent Henry Cabot Lodge, his old running mate, to be his personal representative.

It was President Reagan who finally opened full diplomatic relations with the Holy See with a formal full-fledged Ambassador.

Two former Presidents of the United States Conference of Mayors have led our relations with the Vatican. President Carter in 1978 appointed, as his personal representative, former New York City Mayor Robert Wagner, President of the United States Conference of Mayors from 1957 - 1958. And in 1993 President Clinton appointed, as full Ambassador to the Vatican, Boston Mayor Ray Flynn who served as USCM President from 1991 to 1992.

Tom

[@tcochran_mayors](#)

— — — — —

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1620 I St., N.W.
4th Floor
Washington, DC 20006

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Subject: **POST** Presidential Inauguration Reception Hosted By Ben Carson, Jr, LendingTree Founder and CEO Doug Lebda and Dean Parker
Location: Acadiana - 901 New York Avenue, NW Washington, DC 20001

Start: 1/19/2017 6:00 PM

End: 1/19/2017 8:00 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Organizer

Organizer: Pugh, Catherine

Required Attendees: Colon, Alberto; Colson, Marvin; Gooden, Kyle; Rosado, Alexandra; Strong, Rashawn; Warren Smith - City of Baltimore (Warren.Smith@baltimorecity.gov); Williams, Earl; Tisha Edwards (tisha.edwards1913@gmail.com); Edwards, Tisha; White, Afra

Subject: Mayor to HAVE LUNCH with Ben Carson Jr.

Location: Teavolve, 1401 Aliceanna St, Baltimore, MD 21231

Start: 3/20/2017 11:30 AM

End: 3/20/2017 12:30 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Organizer

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl

Contact: Ben Carson Jr, 202-570-8890. Staff/Briefing: none. Requestor: Afra.

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Tuesday, April 11, 2017 7:11 AM
To: Pugh, Catherine
Subject: Re: ****HOLD**** Mayor's Breakfast Option

It is a Ben Carson, Jr. hold, I will call him to follow up.

Sent from my iPhone

> On Apr 10, 2017, at 7:51 PM, Pugh, Catherine <CEP@baltimorecity.gov> wrote:
>
> Has this date been determined to be used? Need a morning option this week for a meeting....
>
> -----Original Appointment-----
> From: Themelis, Nina On Behalf Of Pugh, Catherine
> Sent: Wednesday, March 29, 2017 12:05 PM
> To: Pugh, Catherine; White, Afra
> Subject: ****HOLD**** Mayor's Breakfast Option
> When: Tuesday, May 02, 2017 7:30 AM-9:00 AM (UTC-05:00) Eastern Time (US & Canada).
> Where: Mayor's ECR
>
>
>
>
> <meeting.ics>

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Tuesday, November 21, 2017 12:51 PM
To: Smith, Jim T.
CC: Melissa B
Subject: Re: Center Club Lunch Follow Up

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

Looking forward to connecting in the near future. I am traveling for Thanksgiving but should be back in Baltimore area on the 29th and around for the bulk of December.

Also, did you receive an invite to our holiday party on the 7th of December?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

Regarding the Redevelopment Fund, we are in the process of preparing the paperwork and reviewing the regulations involved and will not be ready for prime time until probably mid April. However, in the mean time, we are sending you the contact information of four developers, all organizations that are currently involved in development in Baltimore City. They are always looking for investors, and they may be good partners for your Interprise Partners.

Most of the committees the City establishes have to be residents of Baltimore City. One committee that might be of interest to you is the Workforce Development Committee. If you have any interest, please contact me.

I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;

BC-MO-18-0408-A-000119

2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
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Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Tuesday, November 21, 2017 11:44 PM
To: Smith, Jim T.
Subject: Re: Center Club Lunch Follow Up

I'll double check on the invite.

What dates would work for getting together? I Should be in town the first and third week of Dec.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: 11/21/17 4:41 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Re: Center Club Lunch Follow Up

I look forward to reconnecting before the end of the year. I don't think I got the invite, at least Leslie has not shown it to me. Have a great Thanksgiving.

Sent from my iPhone

On Nov 21, 2017, at 12:50 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

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5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

Subject: **HOLD** Lunch meeting with Ben Carson Jr.
Location: The Center Club

Start: 6/8/2017 11:30 AM
End: 6/8/2017 1:00 PM
Show Time As: Busy

Recurrence: (none)

Organizer: Smith, Jim T.
Required Attendees: Smith, Jim T.

From: Benjamin Carson [bc@intersepartners.com]
Sent: Monday, June 19, 2017 6:52 PM
To: Smith, Jim T.
CC: Harrison Perry; Steve Adler
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
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6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.IntersePartners.com

From: Jim.Smith@baltimorecity.gov
Sent: Tuesday, November 21, 2017 4:41 PM
To: Benjamin Carson
Subject: Re: Center Club Lunch Follow Up

I look forward to reconnecting before the end of the year. I don't think I got the invite, at least Leslie has not shown it to me. Have a great Thanksgiving.

Sent from my iPhone

On Nov 21, 2017, at 12:50 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

Looking forward to connecting in the near future. I am traveling for Thanksgiving but should be back in Baltimore area on the 29th and around for the bulk of December.

Also, did you receive an invite to our holiday party on the 7th of December?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

Regarding the Redevelopment Fund, we are in the process of preparing the paperwork and reviewing the regulations involved and will not be ready for prime time until probably mid April. However, in the mean time, we are sending you the contact information of four developers, all organizations that are currently involved in development in Baltimore City. They are always looking for investors, and they may be good partners for your Interprise Partners.

Most of the committees the City establishes have to be residents of Baltimore City. One committee that might be of interest to you is the Workforce Development Committee. If you have any interest, please contact me.

I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.Smith@baltimorecity.gov" <Jim.Smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

BC-MO-18-0408-A-000125

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
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Ben Jr.

Benjamin S. Carson, Jr.
Enterprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.EnterprisePartners.com

Subject: Accepted: Mayor to MEET with Ben Carson, Jr.
Location: Mayor's ECR

Start: 4/28/2017 2:30 PM
End: 4/28/2017 3:30 PM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Smith, Jim T.
Required Attendees: Pugh, Catherine
Resources: Mayor's ECR

From: Smith, Jim T. [Jim.Smith@baltimorecity.gov]
Sent: Tuesday, November 21, 2017 4:41 PM
To: Benjamin Carson
Subject: Re: Center Club Lunch Follow Up

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Sent from my iPhone

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Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

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Ben Jr.

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From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

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I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.Smith@baltimorecity.gov" <Jim.Smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

BC-MO-18-0408-A-000128

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
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Ben Jr.

Benjamin S. Carson, Jr.
Enterprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.EnterprisePartners.com

Subject: Dinner with Afra

Location: Sticky Rice (1634 Aliceanna St, Baltimore, Md, United States)

Start: 7/25/2017 5:00 PM

End: 7/25/2017 7:00 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Merlynn Carson

Required Attendees: Merlynn Carson; White, Afra

Resources: Sticky Rice (1634 Aliceanna St, Baltimore, Md, United States)

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Wednesday, May 31, 2017 4:14 PM
To: White, Afra
Subject: BCV business cards from Steve Adler
Attachment(s): "BCV business cards.pdf"

Veronika Gugel

Interprise Partners

6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Themelis, Nina [Nina.Themelis@baltimorecity.gov]

Sent: Tuesday, March 07, 2017 12:48 PM

To: White, Afra

Subject: Breakfasts with Mayor Pugh

Thursday March 23 – Ben Carson Jr Breakfast

Monday, March 27- Bankers Breakfast

Tuesday, March 28 – AFRAM Breakfast

TBD – NAACP Breakfast



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of 410-396-4323 (Office)
Mayor Catherine Pugh 410-576-9425 (Fax)

Connect with Catherine Pugh

 [@MayorPugh50](https://twitter.com/MayorPugh50)

 [Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

Subject: Canceled: **HOLD** Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 5/1/2017 1:00 PM

End: 5/1/2017 2:00 PM

Show Time As: Free

Recurrence: (none)

Importance: High

Organizer: Pugh, Catherine

Required Attendees: White, Afra

Resources: Mayor's ECR

Requestor: Afra.

From: Merlynn Carson [mcarson@myriddian.com]

Sent: Wednesday, July 12, 2017 4:08 PM

To: White, Afra

Subject: cap

Attachment(s): "CAP Statement wh.pdf", "Shiftgig_TECHDATA_The_Future_of_Work .pdf"

Afra,

Her is our cap statement and bit more of the technology.

Thank you



CONTACT INFORMATION

Phone: 866-991-7052

Fax: 202-204-1631

Email: MCarson@myriddian.com

Website: www.Myriddian.com

CAPABILITY STATEMENT

Myriddian assists companies that are seeking to reduce operational overhead while improving efficiency by offering a robust suite of business process outsourcing (BPO) solutions. Our suite of services includes Project Management, Data Analytics, Revenue Cycle Management, Workforce Solutions, and Training.

As a Physician and Woman Owned Small Business, Myriddian is committed to quality and creating customized solutions.

CORE CAPABILITIES

Workforce

Workforce is the backbone of every company. Our solutions are designed to bring best practices and technology to enhance your growing business.

- Training and Development
- Full-Life Cycle Staffing
- Recruitment and Outreach
- HR Services
- Medical Coding, Billing, Auditing
- Records Management

Consulting

Our consulting services are tailored to fit the clients need. Our industry experts combine expertise and experience to create innovative strategies and processes.

- Project Management
- HR Processes Consulting
- Talent Acquisition Strategy
- Onsite Management
- Workforce Management and Development
- Outsourcing & Managed Services

Technology

Our technology services focus on bringing solutions to augment workforce, management of IT services and processes.

- Tech Enabled Staffing "GigEconomy"
- Data Conversion, Database Admin
- Call Center Management and Deployment

AWARDS & RECOGNITIONS

2017

Living Classrooms "Rising Star"

2016

US Excellence Award in Leadership
Smart CEO-Baltimore

Best of Business, Columbia, MD

2015

Smart CEO-DC

Best of Business, Columbia, MD

2014

Featured in Her Mind Magazine

A Few Major Clients

- Verizon
- Kaiser Permanente
- IRS
- CMS
- FDA
- Fairpoint
- RiverSide Consulting
- Catholic Health
- Bon Secours

FEDERAL CERTIFICATION

SBA-8a

WOSB-Woman Owned Small Business

STATE CERTIFICATION

Maryland

MBE/DBD/SBE-MDOT Certified

LOCAL CERTIFICATION

MBE-City of Baltimore

NSA-DHMH License

NON-GOVERNMENT

WBE-WBENC

MBE-NMSDC

Meet Our CEO

Found in 2010, Merlynn Carson, M.D. serves as the CEO of Myriddian. She oversees the management of over 150 employees, and steering the company towards growth and success. She is involved in the Congressional Club, White House initiative for Workforce Development, Zaching for Cancer, and the Local Chamber of Commerce.

General Information

Company Name: **Myriddian, LLC**

Owner: **Merlynn Carson, M.D.**

Year Incorporated: **2010**

State of Incorporation: **DC**

DUNS: **962935248**

CAGE: **62Y11**

Address:

6711 Columbia Gateway Dr. # 475

Columbia, MD 21046
BC-MD-16-0468-A-000135

From: Benjamin Carson [bc@intersepartners.com]
Sent: Wednesday, May 10, 2017 8:39 AM
To: White, Afra
CC: Merlynn Carson
Subject: Follow Up Items

Afra,

Many thanks for the time yesterday, we are looking forward to advancing the ball. Several follow up items:

1. Meeting with HUD re Sec. Tour: Lynn Patton is helping coordinate the Baltimore tour on behalf of HUD. Maybe we can all get together on Friday to discuss the current thoughts and make sure that we are in close alignment. What times work best on your end?
2. ShiftGig: We would love to set up a demo as early as next week. Can you provide a couple times that may work on your end?
3. Amazon: Amazon is very interested in investing in Baltimore. Maybe we can set up a meeting with you and Jim Smith initially to get some additional background.
4. Arden Sokolov: Arden heads multifamily for HUD in the NE region. She is interested in meeting with the mayor to discuss close collaboration.
5. Michael Braverman: I realized that I do not have contact information for Braverman or the COO for Baltimore. Can you forward contact info so we can coordinate the meeting to discuss Druid Heights and Middle East Baltimore?

Let me know if I missed anything. Also, if you can get me times for Friday asap, we can get thigns coordinated with Lynn.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Newton, Renee [Renee.Newton@baltimorecity.gov]
Sent: Friday, March 24, 2017 1:24 PM
To: White, Afra
Subject: FW: Breakfasts with Mayor Pugh

Found your email....are we still good for 27 ppl?

From: White, Afra
Sent: Wednesday, March 08, 2017 10:41 AM
To: Marshall, Veronica; Newton, Renee
Cc: Themelis, Nina; Eldridge, Lindsey
Subject: RE: Breakfasts with Mayor Pugh

Thursday March 23 - Ben Carson Jr Breakfast- 20 people- 7:30 am - 9:00 am
Monday, March 27- Bankers Breakfast- 27 people - 7:30 am - 9:00 am
Rescheduled - AFRAM Breakfast-
TBD - NAACP Breakfast—Count to be determined- 7:30 am - 9:00 am

From: Marshall, Veronica
Sent: Tuesday, March 07, 2017 3:32 PM
To: White, Afra; Newton, Renee
Subject: RE: Breakfasts with Mayor Pugh

How many people?

What time?

From: White, Afra
Sent: Tuesday, March 07, 2017 1:39 PM
To: Newton, Renee
Cc: Marshall, Veronica
Subject: FW: Breakfasts with Mayor Pugh

Upcoming breakfast.. See below

From: Themelis, Nina
Sent: Tuesday, March 07, 2017 12:48 PM
To: White, Afra
Subject: Breakfasts with Mayor Pugh

Thursday March 23 - Ben Carson Jr Breakfast
Monday, March 27- Bankers Breakfast
Tuesday, March 28 - AFRAM Breakfast
TBD - NAACP Breakfast



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of 410-396-4323 (Office)
Mayor Catherine Pugh 410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)
[f Mayor Catherine Pugh](#)

From: Steve Adler [sa@interprisepartners.com]
Sent: Tuesday, July 18, 2017 11:33 AM
To: White, Afra
Subject: Fwd: Follow-up

Sent from my iPhone

Begin forwarded message:

From: Thomas Graham <thgrahamassociates@gmail.com>
Date: July 18, 2017 at 10:50:59 AM EDT
To: Steve Adler <sa@interprisepartners.com>
Subject: Follow-up

Hi Steve,

I have not heard from the young lady you mentioned but here are the names:

JP Grant - Grant Capital
Calvin Butler - BGE
Nate Beil - KCI
Ken Banks - Banks Contracting
Sheela Murthy - Murthy Law

Hope this helps.

Tom

From: Steve Adler [steveadler@comcast.net]

Sent: Sunday, July 09, 2017 5:59 AM

To: White, Afra

Subject: Fwd: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Attachment(s): "image003.png", "image003.png"

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>

Date: July 9, 2017 at 1:52:26 AM EDT

To: Steve Adler <steveadler@comcast.net>, Walter Pearson <wpearson@browncapital.com>, John Walters <jwalters@waltersrelocations.com>, Arnold Williams <awilliams@afnw.com>, Eddie Brown <ecb11102@gmail.com>, "Tony Hill" <tony@edwardsandhill.com>

Subject: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve reached out to me because he was contacted by the Mayor's Office to see if he could help the City to close the gap on the cost of this year's African-American festival. I am headed to East Africa for two weeks on our annual mission trip and consequently unavailable to assist in this effort. However, I informed Steve that I knew of some people who love the City and who might be open to a conversation on this matter.

I thought of you.

I am connecting you together via this note. I hope I am not imposing. Steve is a good friend and I am just trying to help.

God bless you all.



Robert L. Wallace

□ President and CEO

office: 410.962.1188 x 11

□ mobile: 443.864.8698

□ BITHGROUP.com



From: Steve Adler [steveadler@comcast.net]
Sent: Tuesday, July 11, 2017 10:16 AM
To: White, Afra
Subject: Fwd: Sewing Machines that your donation paid for. God bless you. Bob

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>
Date: July 11, 2017 at 6:25:39 AM EDT
To: Steve Adler <steveadler@comcast.net>, Kim Campbell <kcampbell@bithgroup.com>, Joseph Stegemerten <jstegemerten@bithgroup.com>
Subject: Sewing Machines that your donation paid for. God bless you. Bob



Sent from my iPhone

From: Steve Adler [steveadler@comcast.net]

Sent: Wednesday, July 12, 2017 5:53 AM

To: White, Afra

Subject: Fwd: The children of our orphanage in Tanzania. Thanks Jim and Steve for your contributions. God bless you. Bob

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>

Date: July 12, 2017 at 2:14:26 AM EDT

To: Steve Adler <steveadler@comcast.net>, Jim Brady <brady.james.t@gmail.com>, Joseph Stegemerten <jstegemerten@bithgroup.com>, Harry Holt <hholt@bithgroup.com>

Cc: Jordan Wallace <jordan.david.a.wallace@gmail.com>, Taylor Irene <tiwallace15@gmail.com>, "JoshuaJeepYj@gmail.com" <joshuajeepyj@gmail.com>

Subject: The children of our orphanage in Tanzania. Thanks Jim and Steve for your contributions. God bless you. Bob



Sent from my iPhone

From: Merlynn Carson [mcarson@myriddian.com]

Sent: Wednesday, April 12, 2017 2:55 PM

To: White, Afra

Subject: Hi

Hi Afra

Hope all is well. Would you mind sending me the guest list from the mayor's breakfast event.

Also, wanted to see how your schedule looked for the next week or the week of the 24th to get together.

We didn't get a chance to exchange numbers last time here is my cell 202-570-9023

Look forward to seeing you again!

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Monday, July 10, 2017 10:08 AM
To: destiny-simone.ramjohn@kp.org; White, Afra
Subject: Intro

Destiny and Afra,

By way of this email I wanted to introduce you both. Destiny, meet Afra she is the Director of External Affairs for Mayor Pugh. Afra, Destiny is the Director of Stakeholder Relations for Kaiser Permanente. More importantly, both of you are fabulous women that are doing great things for the city and thought it would be great for you both to connect.

Let me know if I can help with anything.

Merlynn Carson
Myriddian, LLC

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Thursday, April 27, 2017 11:30 AM
Subject: Living Classrooms

I could use your help!

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leaders for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

- Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts.

Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.

- Mail a check to:

Living Classrooms Foundation
ATTN: Analeigh Smith
1417 Thames Street
Baltimore, MD 21231

If you are mailing a check, please be certain to make it out to Living Classrooms Foundation, and include my name in the "memo" section.

- Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation.



A CHARITABLE FUNDRAISER FOR

LIVING CLASSROOMS FOUNDATION INC

ORGANIZED BY

Merlynn Carson



Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000144

Subject: Mayor to HAVE LUNCH with Ben Carson Jr.

Location: Teavolve, 1401 Aliceanna St, Baltimore, MD 21231

Start: 3/20/2017 11:30 AM

End: 3/20/2017 12:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl

Resources: Teavolve, 1401 Aliceanna St, Baltimore, MD 21231

Contact: Ben Carson Jr, 202-570-8890. Staff/Briefing: none. Requestor: Afra.

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 9:08 AM
To: White, Afra
CC: Steve Adler; Benjamin Carson
Subject: Meet.Eat.Grow on October 5

Dear Afra,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.

DHG
COXON HUGHES GOODMAN LLP

INTERPRISE

savills
Studley

BY INVITATION ONLY | NON-TRANSFERABLE

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Benjamin Carson [bc@intersepartners.com]
Sent: Sunday, May 07, 2017 9:37 PM
To: White, Afra
CC: Merlynn Carson
Subject: Meeting Monday, May 8th
Attachment(s): "Bmore Mayor Meeting - 5 8 17.pdf"

Afra,

In preparation for the meeting tomorrow, I wanted to forward the attached agenda. Merlynn and I look forward to seeing you tomorrow at 10:30am.

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interse Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.IntersePartners.com



CITY OF BALTIMORE DISCUSSIONS

MAY 7, 2017

SUMMARY:

Discuss RE opportunities in Baltimore relative to federal programs, private funding options, and P3. Also discuss workforce development and AWS Educate and Venture Capital

SCOTT KELLER | HUD

- More in-depth bio and background
- HUD Multifamily
- HUD Secretary Tour in Baltimore

RECAP FROM PRIOR CONVERSATIONS

- Perkins Homes
- Cherry Hill
- Deferred Maintenance
- Other Projects

SHIFTGIG, AUGMENTED REALITY, ETC.

- Workforce is becoming a major priority for Federal
- Workforce initiatives and programs
- Things we can do to help immediately

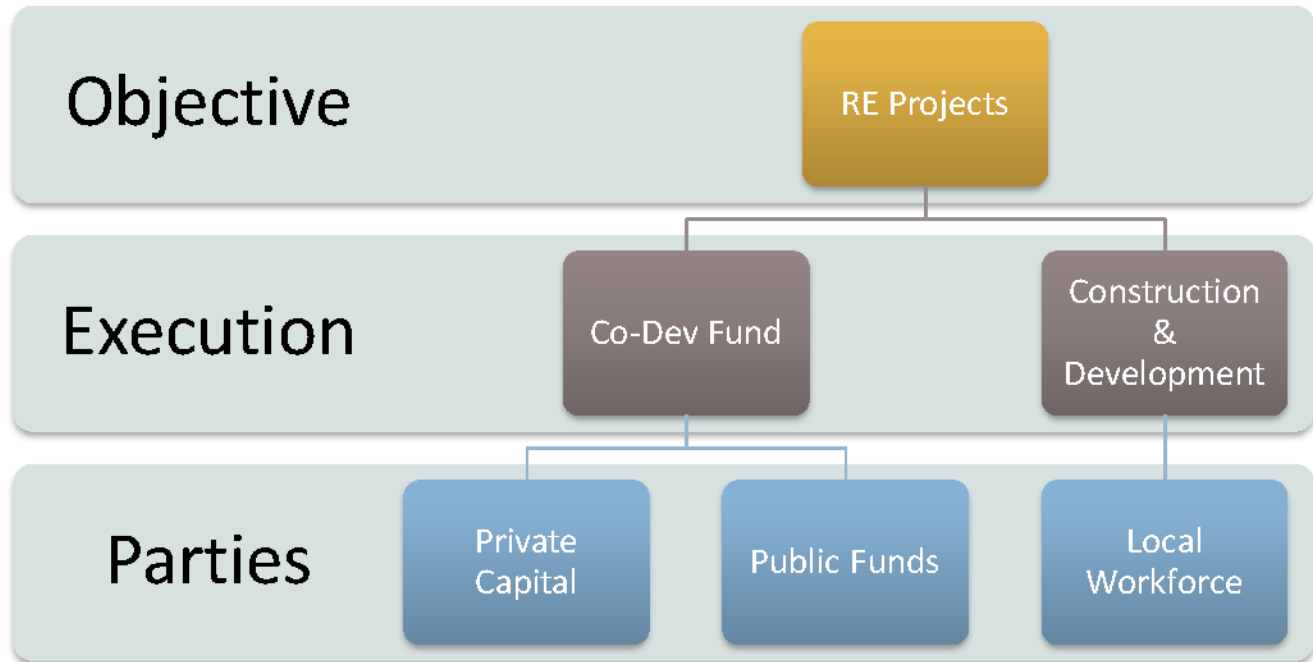
AMAZON

- AWS Educate – Interested in partnering in Baltimore to encourage more training for Cloud
- AWS Venture Capital – Interested in partnerships that would allow AWS to “invest” in entrepreneurs
- AWS IoT and Smart Cities Initiative

6711 Columbia Gateway Drive | Suite 475 | Columbia, MD 21046

www.INTERPRISEPARTNERS.COM

CO-OP DEVELOPMENT FUND



CO-DEVELOPMENT FUND – 1:1 MATCH WITH PRIVATE MONIES

- Public Private Partnership with trackable goals
 - RE Projects completed
 - Workforce trained
 - MBE/WBE participation goals
 - Aligned with Public Funding Mandates
- Co-Dev fund would provide advantages to Baltimore
 - City participation on investment committee
 - City invested in growth and development
 - Private funds to exponentially increase public funding goals
 - Private sector execution teams
 - Complete alignment with city objectives
 - Local impact, local workforce, outside capital
- Framework is already complete
 - \$20M+ Committed and ready to fund
 - Construction and rehab teams already identified
 - Development team identified
 - Working with the city to advance the Mayor's initiatives

CONFIDENTIAL

Prepared by Interprise Partners

Page 2 of 2

From: Benjamin Carson [bc@intersepartners.com]
Sent: Thursday, April 27, 2017 11:40 AM
To: White, Afra
CC: Steve Adler; Veronika Gugel; Harrison Perry
Subject: Meeting with the Mayor on 4/28

Afra,

I wanted to send the list of attendees for the 4/28 meeting at 3:30pm with the Mayor:

Sustainability Partners

Jay Jacobs
Tom Cain
Josh Boles

Subject Matter Experts

Josh Boles, Savage Funding
Scott Keller, National Strategy Group

Interprise

Benjamin Carson, Jr
Steve Adler
Harrison Perry

We would not need a tour on this meeting as the parties have toured Baltimore at this point. They will be looking for specific areas of the city or projects that require investment to solve for deferred maintenance, rehab, or infrastructure relating to energy efficiency.

Scott Keller and Josh Boles are also interested from a development standpoint and want to understand where they can bring their capital into play. Both have backgrounds in Public Private Partnerships and are working with us to structure transactions.

Looking forward to today and tomorrow! Also, are we still able to get together on May 8th? I have that date as a hold and wanted to discuss a couple items with the Mayor that day. I can give you more detail in person.

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 8:38 AM
To: White, Afra
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.
2. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic will be held on Friday, October 6th.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Wednesday, October 04, 2017 1:06 PM
Subject: Please don't forget to purchase tixs or make a donation!

Hi,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

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1. Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. **Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.**
2. Mail a check to:
Living Classrooms Foundation

ATTN: Analeigh Smith

1417 Thames Street

Baltimore, MD 21231

If you are mailing a check, please be certain to make it out to Living Classrooms Foundation, and include my name in the "memo" section.
3. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

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Sincerely,
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Certified: MBE, DBE, WBE, WOSB, 8a

From: Benjamin Carson [bc@intersepartners.com]
Sent: Thursday, April 20, 2017 7:50 AM
To: White, Afra
Subject: Re: Dates for Meetings

So my afternoon is almost completely booked. Do you have time this morning before 1030?

Ben Carson, Jr.
Interse Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: 4/20/17 8:23 AM (GMT-05:00)
To: Benjamin Carson <bc@intersepartners.com>
Subject: Re: Dates for Meetings

Good day Mr. Carson-

All dates are on the calendar and we are good to go. If you have time this afternoon, I would love to discuss further. Let me know what time would work if you are available.

Thank you.

Regards-

Afra

Sent from my iPhone

On Apr 19, 2017, at 10:22 PM, Benjamin Carson <bc@intersepartners.com> wrote:

Hey Afra,

Just checking back in with you on dates. Also, I was hoping on the 28th to have a meeting with the Mayor for internal discussions but I was just informed that Sustainability Partners is coming to the city. They exclusively invest in infrastructure via a p3 model that we are currently evaluating for a couple government agencies.

For the 27th, the Millenia Capital group wanted to get confirmation so they can book. When do you think we can get things locked in?

Many thanks,

Ben Carson, Jr.
Interse Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@intersepartners.com>
Date: 4/18/17 11:18 PM (GMT-05:00)
To: "White, Afra" <Afra.White@baltimorecity.gov>
Subject: Re: Dates for Meetings

Afra,

I have confirmation for the 27th. I believe it will be Millenia Capital (the main group the Mayor wanted to meet with) and Mike Bristow.

I should have confirmation for Scott Keller and Josh Boles shortly, and I may see if Doug Koch can join us. We are targeting the 8th for that meeting.

For the 28th, I would like to see if we can set up just a meeting with the Mayor to discuss several initiatives. I would be bringing

Merlynn and Harrison with me as well as Steve Adler.

I am going to be out of town on the 1st, but the other dates should be good to go!

Many thanks, and sorry for the delay, we had some tentative meetings on the calendar and I did not want to reschedule on the Mayor.

By the way, how about getting together on the 28th after meeting with Mayor? You, me and Merlynn can maybe head down to Harbor East Waterfront?

Cheers,

B

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: Tuesday, April 4, 2017 at 6:11 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Re: Dates for Meetings

Yes, these dates are for all of the various development and interested parties.

Sent from my iPhone

On Apr 4, 2017, at 4:00 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Thank you for the dates, I will circulate and let you know what works best. Would any of these dates also work to speak with the mayor and the group that wants to develop Pimlico?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: Tuesday, April 4, 2017 at 10:12 AM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Dates for Meetings

Good Day Mr. Carson-

It is always such a pleasure speaking with you. Thank you for your call yesterday. I am eager to start the planning and implementation of neighborhood revitalization in Baltimore!

Below you will find several dates that I am currently holding for us to start scheduling meeting with relevant parties and the Mayor as well as to plan our Baltimore City Neighborhood tour. If you could let me know what dates work best for you and what individuals you would like to meet for the varying dates, that would be helpful.

April 27, 2017 – 3:00 – 4:00 pm
April 28, 2017- 3:30 – 4:30 pm
May 1, 2017 – 2:00 – 3:00 pm
May 8, 2017 10:00 am – 11:00 am

Regards-

Afra

[<image001.png>](#)

Office of

Mayor Catherine

Pugh

Afra Vance White

Director of External Affairs

100 N. Holliday Street

Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

[<image002.png>](#) [@Mayor_Pugh](#)

[<image003.png>](#) [Mayor](#)

[Catherine Pugh](#)

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Tuesday, April 18, 2017 10:18 PM
To: White, Afra
Subject: Re: Dates for Meetings

Afra,

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BC-MO-18-0408-A-000156

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April 28, 2017- 3:30 – 4:30 pm
May 1, 2017 – 2:00 – 3:00 pm
May 8, 2017 10:00 am – 11:00 am

Regards-

Afra

<image001.png> **Afra Vance White**
Director of External Affairs
Office of 100 N. Holliday Street
Mayor Catherine Baltimore, MD 21202
Pugh afra.white@baltimorecity.gov

Connect with Catherine Pugh

<image002.png> [@Mayor_Pugh](#)
<image003.png> [Mayor](#)
[Catherine Pugh](#)

From: Benjamin Carson [bc@interprisepartners.com]
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Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000158

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Best,

Ben Jr.

Benjamin S. Carson, Jr.

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May 1, 2017 – 2:00 – 3:00 pm

May 8, 2017 10:00 am – 11:00 am

Regards-

Afra

<[image001.png](#)>

Office of

Mayor Catherine

Pugh

Afra Vance White

Director of External Affairs

100 N. Holliday Street

Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

<[image002.png](#)>@[Mayor Pugh](#)

<[image003.png](#)> [Mayor](#)

[Catherine Pugh](#)

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Tuesday, August 01, 2017 11:25 AM
To: jperkins-cohen@oedworks.com
CC: White, Afra
Subject: RE: Follow up

Jason,

Just wanted to follow up on my previous emails, who can we coordinate with to do a whiteboarding session.

From: Merlynn Carson
Sent: Tuesday, July 25, 2017 11:16 AM
To: 'jperkins-cohen@oedworks.com' <jperkins-cohen@oedworks.com>
Subject: FW: Follow up

Hi Jason,

I just wanted to follow up on my previous message, I wanted to schedule a whiteboarding session for the beta test. Let me know who on your team can help coordinate this meeting.

From: Merlynn Carson
Sent: Monday, July 17, 2017 10:03 AM
To: <jperkins-cohen@oedworks.com>
Subject: Follow Up

Jason,

It was wonderful meeting you, thank you so much for taking the time to see the demo. We are confident the technology can be customized to your preference to support your objectives. As a follow up, I wanted to schedule a whiteboarding session to customize a beta test. We are already in the works with our products team on the resume builder idea you proposed.

Please let me know who on your team we should correspond with to get the whiteboarding session scheduled.

Thank you



Merlynn Carson, M.D.
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Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Steve Adler [steveadler@comcast.net]

Sent: Monday, July 10, 2017 9:52 AM

To: White, Afra

Subject: Re: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Yes! I think a short note would be good ! S

Sent from my iPhone

On Jul 10, 2017, at 10:09 AM, White, Afra <Afra.White@baltimorecity.gov> wrote:

Steve you are the BEST!! Thank you. Is it okay for me to send over the sponsorship package to the gentlemen?

From: Steve Adler [mailto:steveadler@comcast.net]

Sent: Sunday, July 09, 2017 6:59 AM

To: White, Afra

Subject: Fwd: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>

Date: July 9, 2017 at 1:52:26 AM EDT

To: Steve Adler <steveadler@comcast.net>, Walter Pearson <wpearson@browncapital.com>, John Walters <jwalters@waltersrelocations.com>, Arnold Williams <awilliams@afnw.com>, Eddie Brown <ecb11102@gmail.com>, "Tony Hill" <tony@edwardsandhill.com>

Subject: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve reached out to me because he was contacted by the Mayor's Office to see if he could help the City to close the gap on the cost of this year's African-American festival. I am headed to East Africa for two weeks on our annual mission trip and consequently unavailable to assist in this effort. However, I informed Steve that I knew of some people who love the City and who might be open to a conversation on this matter.

I thought of you.

I am connecting you together via this note. I hope I am not imposing. Steve is a good friend and I am just trying to help.

God bless you all.

Robert L. Wallace

□ President and CEO

<image001.png>

office: 410.962.1188 x 11

□ mobile: 443.864.8698

□ BITHGROUP.com

<image002.png> <image003.png> <image004.png> <image005.png> <image006.png>

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Tuesday, April 18, 2017 1:31 PM
To: White, Afra
Subject: RE: Hi

Afra

Thank you for sending. 25th is perfect. I'll text you my contact info and we can coordinate time and location.

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Tuesday, April 18, 2017 9:48 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Hi

Hi Merlynn-

How are you? I hope this e-mail finds you in great spirits! It was fantastic seeing you at the breakfast last month. Attached is the guest list.

The week of April 24, 2017 – I am available the evening of the 25th and 27th. Does either day work for you? My mobile number is 443-610-6126.

Look forward to getting together.

Regards-

Afra

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Wednesday, April 12, 2017 3:55 PM
To: White, Afra
Subject: Hi

Hi Afra

Hope all is well. Would you mind sending me the guest list from the mayor's breakfast event.

Also, wanted to see how your schedule looked for the next week or the week of the 24th to get together.

We didn't get a chance to exchange numbers last time here is my cell 202-570-9023

Look forward to seeing you again!

From: Steve Adler [sa@interprisepartners.com]
Sent: Wednesday, December 06, 2017 5:28 AM
To: White, Afra
Subject: Re: ManneqART and MDfin still has no home in Baltimore city!

Thanks for the heads up. Looking forward to seeing you Thursday! G M !! ☐

Sent from my iPhone

On Dec 5, 2017, at 12:37 PM, White, Afra <Afra.White@baltimorecity.gov> wrote:

From: lee@leeandersen.com [mailto:lee@leeandersen.com]
Sent: Monday, December 04, 2017 6:27 PM
To: White, Afra <Afra.White@baltimorecity.gov>
Cc: Cooper, Darron <dcooper@baltimoredevelopment.com>; Cole, William H. <wcole@baltimoredevelopment.com>
Subject: ManneqART and MDfin still has no home in Baltimore city!

Hi Afra,
The Baltimore Development Corp is struggling to find us a home after a month of discussions.

Their primary mission appears to be to sell buildings to developers to raise money for the city and **we do acknowledge the city needs the money!** The Bromo arts and entertainment area has the Hippodrome, Everyman theater and a struggling Lexington Market due to be rebuilt, with drug dealers outside. What else is tourist friendly and 'Arts and Entertainment' about this nationally designated area????? We are ideal as an acorn that could grow into an oak there but we can't find a plot of land to plant the seed!

There is only one government owned building in Bromo that the Baltimore Development Corp has come up with that might work for us. I raised it with them not the other way around -it needs a new roof and has mildew which we could work with, but we were told today it is being put out for proposals to developers soon and this is not an option for us. It does not fit their mission to put us into the building.

Actually putting arts and entertainment into the arts and entertainment district of Bromo is not their mission It is not their fault – they just have a different mission. I feel misled. I think it is important to tell people like us up front - it appears to me that it is about how much money I have, not whether we are good for the city. We have been spinning our wheels wasting time.

Darron Cooper told me this afternoon four other buildings have gone to developers in the last week. The Bromo district is primarily in the hands of developers and not getting into the hands of arts and entertainment people like us. So far the developers who have the buildings have let them sit rough, derelict and dark at night for years which encourages drug dealers. I was told today that that is will not be the case with the developers who got buildings this week. There was no mention of what they intend to do with the buildings and I think Darron would have been kind enough to tell us if they were going to Arts and Entertainment related groups so we would feel less rejected.

Is there even an organization with the mission to bring tourism, entertainment, fashion, education or the arts into Baltimore city? Which organization has the mission to improve the image of the city in the media which it sorely needs? My staff of 20 females is scared to work in Baltimore city - it is me encouraging them. I have already committed to raising their wages as they will be driving further, pay for parking for them and providing security for them walking to their cars at night.

If I have had no success with all we have to offer, who is having success? Is it possible my experience is actually typical and a less determined person simply goes off to another city?

I would be more patient if there was any sign progress was being made rather than just options being eliminated.

We have a good offer on the table from Annapolis although it is not in a 'tourist' neighborhood, and another one potentially from a university in New Jersey but I have to be serious about moving all three organizations if I take their meeting.

The only reason we have been given for not being able to find us a home which I was only told today: we need 20,000 sq ft which is apparently a difficult amount of space? We thought we had been clear we could be split up into component parts if necessary but then the spaces needed to be walking distance from each other to maintain the synergy required to attract tourists and to be physically safe for students to walk from one building to the other. We do need windows on the ground floor for the display of the artworks free to the touring public that we can light at night to keep the drug dealers away.

Who else could we talk to in Baltimore about a space? We are sending a package out to Peter Angelos tonight but I am not sure what it will take to get to have a meeting with him about the building at 100 N Charles Center that has stood vacant with brown paper on the windows for 8 years in a very visible location.

The person who works for him and is in charge of putting proposals like ours in front of him, Dean Hadjis, has not been particularly encouraging about us even getting a meeting. He would not even commit to putting the proposal in front of Mr Angelos in a positive way but instead suggested Mr Angelos may have other plans for the building... after 8 years of it looking obviously empty to the visiting public? I can't believe no visual arts groups have approached him in 8 years to temporarily display there so the city looks nicer for visitors?

You have already told us the Mayor's office cannot intervene on our behalf with Peter Angelos. Bill Cole may be able to ease our proposal forward a little but not directly and there are no guarantees Mr Angelos will even see it.

We are a month down the road from our lunch meeting and I am no closer to finding a home for the ManneqART Museum, the Maryland Fashion Institute and the fashion manufacturing facility in Baltimore? Tuesday Dec 5th I start broadening our search outside Baltimore City. Sorry.
Lee J

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, March 10, 2017 12:19 PM
To: Themelis, Nina; White, Afra
Subject: RE: Meeting with Mayor Catherine E. Pugh

I'm easy, whatever is most convenient. If there is a good vegetarian restaurant in the area maybe we could go there?

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>
Date: 3/10/17 12:01 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>, "White, Afra" <Afra.White@baltimorecity.gov>
Subject: RE: Meeting with Mayor Catherine E. Pugh

We will be able to confirm exact location shortly. The Mayor's preceding meeting is here at City Hall, so a location nearby will be the preference. Will that work for you?

Thank you,



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of Mayor Catherine Pugh 410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)
[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, March 10, 2017 11:57 AM
To: Themelis, Nina; White, Afra
Subject: Re: Meeting with Mayor Catherine E. Pugh

Thank you Nina. What location would be most convenient?

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>
Date: Friday, March 10, 2017 at 11:56 AM
To: Benjamin Carson <bc@interprisepartners.com>, "White, Afra" <Afra.White@baltimorecity.gov>
Subject: RE: Meeting with Mayor Catherine E. Pugh

Good Afternoon,

We have lunch with Mayor Pugh on the calendar from 12:30 – 1:30PM on Monday, March 20th.

Thank you,



Office of
Mayor Catherine Pugh

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)

[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benjamin Carson [<mailto:bc@enterprisepartners.com>]

Sent: Friday, March 10, 2017 11:53 AM

To: White, Afra

Cc: Themelis, Nina

Subject: Re: Meeting with Mayor Catherine E. Pugh

Afra and Nina,

I just wanted to follow up in regards to lunch on the 20th. Does that time still work for the Mayor?

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.

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6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.EnterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: Thursday, February 16, 2017 at 5:08 PM

To: Benjamin Carson <bc@enterprisepartners.com>

Cc: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>

Subject: Meeting with Mayor Catherine E. Pugh

Good Day Mr. Carson-

Thank you so much for your time today, it was a pleasure speaking with you. Please let this e-mail serve as confirmation of your meeting with Mayor Pugh, March 20, 2017 from 12:30-1:30 pm. The Mayor's scheduler, Nina Themelis, will be in contact as it relates to the location.

Below you will find my contact information. We can start working on setting up a breakfast meeting with the individuals you were speaking of today. I am looking forward to working with you and your team. Thank you.

Regards-

Afra



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

410-396-1800-direct

410-387-1847-cell

100 N. Holliday Street

Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, March 10, 2017 12:20 PM
To: Themelis, Nina; White, Afra
Subject: RE: Meeting with Mayor Catherine E. Pugh

Perfect, many thanks

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

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Date: 3/10/17 12:17 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>, "White, Afra" <Afra.White@baltimorecity.gov>
Subject: RE: Meeting with Mayor Catherine E. Pugh

Good Afternoon,

The location for lunch will be:

Teavolve Café, 1401 Aliceanna St, Baltimore, MD 21231

Thank you,



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of Mayor Catherine Pugh
410-396-4323 (Office)
410-576-9425 (Fax)

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[f Mayor Catherine Pugh](#)

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Ben Jr.

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To: Benjamin Carson <bc@interprisepartners.com>

Cc: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>

Subject: Meeting with Mayor Catherine E. Pugh

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Below you will find my contact information. We can start working on setting up a breakfast meeting with the individuals you were speaking of today. I am looking forward to working with you and your team. Thank you.

Regards-

Afra



Afra Vance White

Director of External Affairs

410-396-1800-direct

410-387-1847-cell

Office of
Mayor Catherine
Pugh

100 N. Holliday Street
Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000169

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Wednesday, April 26, 2017 10:40 PM
To: White, Afra
Subject: Re: Names for individuals attending meeting tomorrow.

Afra, please see names below:

Investor Group

Robert S. DiNicola
Attorney Guillermo Perez (Will)
Gustavo Bengochea (Gus)
J.J. Vigil of Vigil Contracting Inc.
Marc Sperling

Interprise Partners

Benjamin Carson Jr.
Steve Adler
Harrison Perry
James Shin

These guys have the \$40M they are initially planning on deploying into Baltimore. I had dinner with them this evening to discuss more specifics. Tomorrow, we have a city tour set up for them to visit Perkins Homes, Pimlico, Park Heights, Cherry Hill area, and Druid Hill Park. They are also going to be looking at Port Covington and Westport area. At the meeting tomorrow, they are really looking to sit down with you and Madam Mayor and discuss specific projects and the process for making investments in Baltimore. We will not need to do a tour of the city and can focus on maximizing time in the board room to advance on whichever projects the Mayor would like.

I will give you a call in the morning as well to coordinate further. I was under the impression that they wanted to go around the city for the tour, but it looks like they have made more progress on underwriting some of the areas than I initially thought and are at the point of wanting to put pen to paper and see how best to deploy capital to support Baltimore's goals.

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: Wednesday, April 26, 2017 at 6:00 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Names for individuals attending meeting tomorrow.

Good Day Ben-

Can you e-mail me the names of those individuals attending tomorrow's meeting. Thank you.



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[f Mayor Catherine Pugh](#)

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 8:55 AM
To: White, Afra
Subject: RE: Please don't forget to purchase tixs or make a donation!

Yay, see you tonight!

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Friday, October 6, 2017 9:47 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

On-line now purchasing my ticket! J

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:38 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.
2. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic will be held on Friday, October 6th.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:08 AM
To: White, Afra
Subject: RE: Please don't forget to purchase tixs or make a donation!

Don't forget to put my name on it ☺

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Certified: MBE, DBE, WBE, WOSB, 8a

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 11:41 AM
To: White, Afra
Subject: RE: Please don't forget to purchase tixs or make a donation!

Thank you, I just got a list of tickets purchased didn't see you on it yet!

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Friday, October 6, 2017 10:22 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

Got you!

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 10:08 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: RE: Please don't forget to purchase tixs or make a donation!

Don't forget to put my name on it ☺

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Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

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O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Benjamin Carson [bc@intersepartners.com]

Sent: Thursday, March 16, 2017 5:05 PM

To: White, Afra

Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

You're the best!

Ben Carson, Jr.
Interse Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: 3/16/17 5:47 PM (GMT-05:00)

To: Benjamin Carson <bc@intersepartners.com>

Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

No problem done deal.

From: Benjamin Carson [mailto:bc@intersepartners.com]

Sent: Thursday, March 16, 2017 2:43 PM

To: White, Afra

Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

Afra,

Sorry about the Mike Bristow address. Here is the updated list. I highlighted the 2 new additions and Mike Bristow's line for you. Do you mind resending to Mike and including the two new invites?

Best,

Ben Jr.

Benjamin S. Carson, Jr.

Interse Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.IntersePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: Thursday, March 16, 2017 at 1:42 PM

To: Benjamin Carson <bc@intersepartners.com>

Subject: FW: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

FYI, Mr. Carson-

Mike Bristow no longer works for Gulfstream.

Regards-

Afra

From: Mike Bristow [<mailto:mbristow@GulfstreamDiagnostics.onmicrosoft.com>]

Sent: Thursday, March 16, 2017 1:31 PM

To: White, Afra

Subject: Automatic reply: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

Please note Michael Bristow is no longer with Gulfstream Diagnostics. Please contact Keu Zafar via email kzafar@gulfdiagnostics.com to assist you

BC-MO-18-0408-A-000177

promptly.

This e-mail message and any documents attached to it are confidential and may contain information that is protected from disclosure by various federal and state laws, including the HIPAA privacy rule (45 C.F.R., Part 164). This information is intended to be used solely by the entity or individual to whom this message is addressed. If you are not the intended recipient, be advised that any use, dissemination, forwarding, printing, or copying of this message without the sender's written permission is strictly prohibited and may be unlawful. Accordingly, if you have received this message in error, please notify the sender immediately by return e-mail or call 972.630.6400, and then delete this message.

From: Mark Powell [mpowell@argo-sys.com]
Sent: Monday, March 20, 2017 7:38 AM
To: White, Afra
CC: Benjamin Carson (bc@interprisepartners.com)
Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

I will be attending,

Thank you very much,

V/R, Mark Powell

Mark L. Powell

Chief Executive Officer
ARGO Systems, LLC

Main Corporate Office:
1362 Mellon Road, Suite #100
Hanover, MD 21076
410-768-2444, ext. 232
Mobile: 443-822-0020

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Thursday, March 16, 2017 1:31 PM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

Good Day-

Please join Mayor Catherine E. Pugh and Interprise Partners for a breakfast discussion, **Thursday, March 23, 2017 from 7:30-9:00 am** at City Hall. Please see attached invitation. Thank you and we hope to see you there.

Regards-

Afra Vance White



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)
[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Steve Adler [sa@interprisepartners.com]
Sent: Monday, March 20, 2017 10:27 AM
To: White, Afra
Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!
Attachment(s): "image001.png", "image002.png", "image003.png"

I will attend. Steve Adler.

Sent from my iPhone

On Mar 20, 2017, at 10:17 AM, White, Afra <Afra.White@baltimorecity.gov> wrote:

Good Day-

Please join Mayor Catherine E. Pugh and Interprise Partners for a breakfast discussion, **Thursday, March 23, 2017 from 7:30-9:00 am** at City Hall. Please see attached invitation. Thank you and we hope to see you there.

Regards-

Afra Vance White

Afra Vance White

<image001.png> **Director of External Affairs**

Office of
Mayor Catherine
Pugh 100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

<image002.png> [@Mayor_Pugh](#)
<image003.png> [Mayor
Catherine Pugh](#)

<BREAKFASTINVITATIONMARCH23.pdf>

From: Harrison Perry [hperry@interprisepartners.com]

Sent: Monday, March 20, 2017 11:27 AM

To: White, Afra

Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

Thank you, Afra, I will plan to attend. I look forward to it. I'm Ben's Partner at Interprise Partners, by the way.

Best,

Harrison Perry

Interprise Partners

6711 Columbia Gateway Drive, Suite 475

Columbia, MD 21046

Mobile: 847-404-5913

Email: hperry@interprisepartners.com

Website: www.interprisepartners.com

From: White, Afra [mailto:Afra.White@baltimorecity.gov]

Sent: Monday, March 20, 2017 10:18 AM

To: White, Afra <Afra.White@baltimorecity.gov>

Subject: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

Good Day-

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Regards-

Afra Vance White



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Director of External Affairs

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afra.white@baltimorecity.gov

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[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[f](https://www.facebook.com/MayorCatherinePugh) [Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Steve Adler [sa@interprisepartners.com]
Sent: Monday, March 20, 2017 11:21 AM
To: White, Afra
Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!
Attachment(s): "image001.png", "image002.png", "image003.png"

Will attend. S

Sent from my iPhone

On Mar 20, 2017, at 10:17 AM, White, Afra <Afra.White@baltimorecity.gov> wrote:

Good Day-

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Regards-

Afra Vance White

Afra Vance White

<[image001.png](#)> **Director of External Affairs**

Office of
Mayor Catherine Pugh 100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

<[image002.png](#)> [@Mayor_Pugh](#)
[f](#) [Mayor Catherine Pugh](#)

<BREAKFASTINVITATIONMARCH23.pdf>

From: Scott Keller [scott@nsgdc.com]
Sent: Monday, March 20, 2017 9:31 PM
To: White, Afra
Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

Thank you Ms. White... I'll be there.

Scott Keller

From: <White>, Afra <Afra.White@baltimorecity.gov>
Date: Monday, March 20, 2017 at 10:17 AM
To: "White, Afra" <Afra.White@baltimorecity.gov>
Subject: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

Good Day-

Please join Mayor Catherine E. Pugh and Interprise Partners for a breakfast discussion, **Thursday, March 23, 2017 from 7:30-9:00 am** at City Hall. Please see attached invitation. Thank you and we hope to see you there.

Regards-

Afra Vance White



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)
 [Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Merlynn Carson [mcarson@myriddian.com]

Sent: Friday, October 06, 2017 12:33 PM

To: White, Afra

Subject: Thank you

Dear Afra,

I want to thank you for your support of me and this incredible organization, Living Classrooms. Your support has helped underserved youth in the Baltimore and DC areas by providing hands-on education and job training.

I look forward to celebrating with you tonight, your support means a lot to me. Details for the VIP Rising Stars Awards Ceremony held in conjunction with Maritime Magic are below.

Awards Ceremony Details:

- The event will begin at 6:00 at the Living Classrooms Headquarters (1417 Thames Street) with a private reception. The program will begin promptly at 6:30.
- Attire for Maritime Magic ranges from jeans to cocktail attire.
- Parking is available in the garage at the corner of Thames Street and Caroline Street (entrances on both Thames and Caroline). There is metered street parking as well.

I look forward to seeing you there.

Thank you again!!!

-Merlynn

From: Demarzo, Benjamin E [Benjamin.E.Demarzo@hud.gov]
Sent: Thursday, October 26, 2017 3:19 PM
To: White, Afra
CC: Fila, Stephanie C
Subject: Timeline for Helping Up Mission Visit by Secretary Carson

Helping Up Mission
Friday, October 27
1:00pm-2:30pm

12:45pm – 1:00pm Arrival to HUM Lobby
Secretary Ben Carson, HUD
Secretary Ken Holt, Maryland

1:00pm – 1:30pm Facility tour- Entire HUM Facility (Basement, Floor 1, Floor 4, Roof)
CLOSED PRESS

Secretary Ben Carson
Secretary Ken Holt, Maryland
Bob Gehman and Jim Longenecker, HUM
Dr. Denis Antoine, Dr. Lelin Chao, Dr. Darryl Arrington
Drew Dedrick, Staff Photographer, HUM

1:30pm – 2:00pm Graduation- Chapel (First Floor)
OPEN PRESS

Entire HUM community (200 attendees)
Secretary Ben Carson
Secretary Ken Holt, Maryland
Mayor Catherine Pugh, Baltimore

PROGRAM:

1:25pm – 1:30pm HUM Choir performance

1:30pm – 1:33pm Bob Gehman opening address and welcome

1:33pm – 1:36pm HUM Graduate, Earl Lucas, remarks

1:36pm – 1:37pm Bob Gehman introduce Mayor Catherine Pugh

1:37pm – 1:42pm Mayor Catherine Pugh congratulates HUM graduates and calls Secretary Carson to stage

1:42-1:47 Secretary Carson thanks Mayor Pugh and congratulates HUM graduates

1:48-1:49 Bob Gehman calls Secretary Holt to the stage to join in certificate presentation

1:47-2:00 Bob Gehman, Secretary Carson, Mayor Pugh and Secretary Holt hand out certificates to HUM graduates (pose for photos)

2:00pm Graduation commences and walk over to 1st Floor Conference Room

2:00pm – 2:30pm Roundtable with HUM Treatment Providers (1st Floor Conf Room)
OPEN PRESS

Roundtable attendees:

Secretary Carson
Mayor Pugh
Secretary Holt
Bob Gehman, Executive Director, HUM
Jim Longenecker, Senior Philanthropy Officer, HUM
Dr. Denis Antoine, Director of Cornerstone (partner)
Cornerstone, TBD (partner)
Cornerstone, TBD (partner)
Pastor Gary, Deputy Director, HUM
Darryl Arrington, Clinical Director, HUM
Vicki Moak, Manager of Treatment Services, HUM
James Hill, Client Services Manager, HUM
Tom Bond, Director of Programs, HUM
Matt Brown, Education and Workforce Dev Mgr, HUM

Dr. Lelin Chao, MD, Health Alliance Associates (partner)
Rasheed Savage, Program Manager, HUM
Pete Griffin, Program Manager, HUM

2:30pm CONCLUDE/DEPART

From: lee@leeandersen.com
Sent: Monday, November 27, 2017 5:16 PM
To: White, Afra
CC: 'Steve Adler'; 'Al Scolnik'
Subject: understand!

Hi Afra,
Thank you for clarifying the situation! Thank you, also, for passing on the information about us to the Mayor. What did she think about us as an organization potentially coming to Baltimore City?
I will follow up with Bill Cole in a few days and see if he has thought of a way to move the ball towards the ten yard line.
Lee
PS
Al and I will plan on hot chocolate in front of the TV watching the Ravens!

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Monday, November 27, 2017 4:34 PM
To: lee@leeandersen.com; 'Steve Adler' <steveadler@comcast.net>
Subject: RE: tonight on?

Good Day Lee and Steve-

Thank you for your e-mail. Lee- the Mayor is familiar with ManneqART, (I provided her with an after action report and marketing materials you provided me). Ethically speaking the Mayor cannot interfere in these types of negotiations. I have reached out to Bill Cole (CEO of the Baltimore Development Corp) and he indicated that he is thinking about ways to engage Mr. Angelo's as it relates to the space. I will keep you posted on any activities. Please feel free to reach out to me should you have any questions or concerns.

Regards-

Afra Vance White



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[f Mayor Catherine Pugh](#)

From: lee@leeandersen.com [mailto:lee@leeandersen.com]
Sent: Monday, November 27, 2017 4:18 PM
To: 'Steve Adler' <steveadler@comcast.net>
Cc: White, Afra <Afra.White@baltimorecity.gov>
Subject: tonight on?

Hi Steve,
If the Raven's game tickets tonight are problematic, would it be possible to make an appointment with the Mayor in her office instead? She is, no doubt, booked up but we would take any appointment that opens up in the next few weeks. We are really just trying to get on her radar and hopefully get a friendly intro to Peter Angelos regarding the 100 North Charles Center above the parking garage for ManneqART Museum.
Thanks,
Lee

Subject: Accepted: Dinner with Afra
Location: Sticky Rice

Start: 7/25/2017 5:00 PM
End: 7/25/2017 7:00 PM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: White, Afra
Required Attendees: Merlynn Carson
Resources: Sticky Rice

Subject: Accepted: Meeting: Afra White + Ben Carson

Location: 6711 Columbia Gateway Dr;Suite 475;Columbia, MD 21046

Start: 9/27/2017 4:00 PM

End: 9/27/2017 5:00 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: White, Afra

Required Attendees: Veronika Gugel

Resources: 6711 Columbia Gateway Dr;Suite 475;Columbia, MD 21046

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Friday, October 06, 2017 11:48 AM
To: Merlynn Carson
Subject: Fwd: Your tickets for order 1739162
Attachment(s): "31st_Annual_Maritime_Magic.pdf", "ATT00001.htm"

I got the ticket confirmation, see below.

Sent from my iPhone

Begin forwarded message:

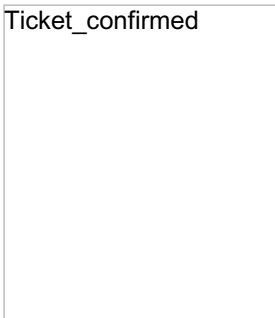
From: <afradawnn@gmail.com>
Date: October 6, 2017 at 12:47:24 PM EDT
To: Afra White <afra.white@baltimorecity.gov>
Subject: Fwd: Your tickets for order 1739162

Sent from my iPhone

Begin forwarded message:

From: MissionTix <web@missiontix.com>
Date: October 6, 2017 at 11:24:44 AM EDT
To: afradawnn@gmail.com
Subject: Your tickets for order 1739162

Ticket_confirmed



Thank you for your order (number 1739162) at
MissionTix (<https://www.mt.cm/>)

Your ticket(s) are attached to this e-mail. Please print them out and take them with you, or display them on your smartphone. Each ticket only admits one person.

Order summary:

Order number: 1739162
Date: Fri, 10/06/2017 - 11:24am
Status: Completed
Customer: afradawnn
Details: <https://goo.gl/nFw7vc>

Afra Vance White
**31ST ANNUAL MARITIME MAGIC - ADVANCED
 TICKET**

Fri, October 6, 2017 7:00 PM

Doors: 07:00 PM

Price: \$120.00

**FREDERICK DOUGLASS-ISAAC MYERS MARITIME
 PARK**
 1417 Thames St
 Baltimore, MD 21231

ORDER NO.

#1739162



Q7H2N4BZ91

THERE IS WORK TO DO.
 LEAVE THE **TIX** TO US.

START SELLING TODAY



Only the first scan of this ticket will allow entry. Unauthorized duplication or sale of this ticket may prevent your entry to the event. Handle this ticket as you would a regular ticket. MissionTix is not responsible for lost or misplaced tickets, nor are we responsible for any unauthorized duplication or the consequences thereof. If duplicate copies do occur, the event promoter or venue reserves the right to refuse entry to all ticket holders. The ticket value may only be refunded to the original purchaser at the venue's discretion. Please note that under any and all circumstances, service fees enacted by MissionTix cannot be refunded due to ticket processing. The date and time of the event are subject to change without notice. For the most current updates, visit <http://www.missiontix.com>. BY USING THIS TICKET, THE HOLDER ASSUMES ALL RISKS AND RESPONSIBILITIES ASSOCIATED WITH THE EVENT FOR WHICH THIS TICKET IS ISSUED, INCLUDING SEEN AND UNFORESEEN DANGERS. IN THE CASE OF ANY SUCH CLAIMS ARISING FROM THIS EVENT OR TICKET PURCHASE, THE HOLDER EXPRESSLY WAIVES AND AGREES TO RELEASE THE VENUE AND ALL ITS AGENTS, PERFORMERS, AS WELL AS MISSIONTIX AND ALL ITS AGENTS FROM THOSE CLAIMS. IF THE EVENT FOR WHICH THIS TICKET IS ISSUED UNDERGOES CANCELLATION OR RESCHEDULING, NEITHER THE VENUE, PROMOTER, OR MISSIONTIX IS REQUIRED TO ISSUE A REFUND. THE DECISION TO ALLOW REFUNDS, OF THE TICKET FACE VALUE AND CONVENIENCE CHARGE, IS THE EXPRESS RIGHT OF THE VENUE OR PROMOTER. UNDER NO CIRCUMSTANCES CAN THE SERVICE FEE BE REFUNDED, UNLESS OTHERWISE STATED BY MISSIONTIX. The venue reserves the right to refuse admission to any ticket holder in the event of disorderly or abusive conduct, inappropriate language, or as management sees fit. The venue also reserves the right to eject any person(s) for conduct or language deemed inappropriate by management. Under these provisions, the ticket holder is entitled to no refunds or remuneration of any kind. This ticket is a revocable license and admission may be refused upon proper refund of the ticket's face value. Unauthorized sale, resale, or attempted resale is illegal and may result in seizure and cancellation without compensation. Tickets obtained from unauthorized sources are void if lost, stolen, or counterfeit. If lost, stolen, or destroyed, ticket cannot be replaced. Ticket is only valid for the date, time, event, and seat issued on the ticket. Ticket is non-transferable or redeemable for cash. Unauthorized reproduction of this ticket is punishable by law. All prices listed include taxes, fees, and/or discounts (if applicable), unless otherwise noted. NO REFUNDS OR EXCHANGES EXCEPT AS PROVIDED HEREIN. DATE AND TIME OF THE EVENT ARE SUBJECT TO CHANGE WITHOUT NOTICE. ALL RIGHTS RESERVED. By using this ticket, holder also agrees to abide by all rules and regulations, instated by the venue, management, or other parties properly associated with the event for which this ticket is issued. In particular, the holder will not transfer or aid in transferring any unauthorized description, account, image, or reproduction of the event and its happenings. However, in the case of authorized broadcast or publicizing of the event, the ticket holder agrees by use of this ticket to grant permission for the use of holder's image or likeness in connection to the event, venue, or promoter. The holder also agrees to abide by any rules prohibiting alcoholic beverages, illegal drugs, controlled substances, cameras, recording devices, bundles and containers of any kind, or other as stated by law or venue policies.

DUPLICATION AND/OR RESALE WILL PREVENT ENTRY TO EVENT



ONE SCAN PER TICKET - KEEP THIS TICKET IN A SAFE PLACE

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Tuesday, July 18, 2017 11:37 AM
To: Steve Adler
Subject: Re: Follow-up

Thanks Steve. I called Mr. Graham early last week and left a voice message. Will call him again today.

Sent from my iPhone

On Jul 18, 2017, at 12:33 PM, Steve Adler <sa@interprisepartners.com> wrote:

Sent from my iPhone

Begin forwarded message:

From: Thomas Graham <thgrahamassociates@gmail.com>
Date: July 18, 2017 at 10:50:59 AM EDT
To: Steve Adler <sa@interprisepartners.com>
Subject: Follow-up

Hi Steve,

I have not heard from the young lady you mentioned but here are the names:

JP Grant - Grant Capital
Calvin Butler - BGE
Nate Beil - KCI
Ken Banks - Banks Contracting
Sheela Murthy - Murthy Law

Hope this helps.

Tom

From: White, Afra
Sent: Monday, July 10, 2017 9:09 AM
To: Steve Adler
Subject: RE: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve you are the BEST!! Thank you. Is it okay for me to send over the sponsorship package to the gentlemen?

From: Steve Adler [mailto:steveadler@comcast.net]
Sent: Sunday, July 09, 2017 6:59 AM
To: White, Afra
Subject: Fwd: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>
Date: July 9, 2017 at 1:52:26 AM EDT
To: Steve Adler <steveadler@comcast.net>, Walter Pearson <wpearson@browncapital.com>, John Walters <jwalters@waltersrelocations.com>, Arnold Williams <awilliams@afnw.com>, Eddie Brown <ecb11102@gmail.com>, "Tony Hill" <tony@edwardsandhill.com>
Subject: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve reached out to me because he was contacted by the Mayor's Office to see if he could help the City to close the gap on the cost of this year's African-American festival. I am headed to East Africa for two weeks on our annual mission trip and consequently unavailable to assist in this effort. However, I informed Steve that I knew of some people who love the City and who might be open to a conversation on this matter.

I thought of you.

I am connecting you together via this note. I hope I am not imposing. Steve is a good friend and I am just trying to help.

God bless you all.



Robert L. Wallace
□ President and CEO

office: 410.962.1188 x 11
□ mobile: 443.864.8698
□ BITHGROUP.com
A row of four small circular icons for Twitter, Facebook, LinkedIn, and YouTube.

From: White, Afra
Sent: Tuesday, September 19, 2017 11:03 AM
To: Veronika Gugel
Subject: RE: Meet.Eat.Grow on October 5

Please consider this e-mail an RSVP for the event October 5, 2017. Thank you.

Regards-

Afra



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[Mayor Catherine Pugh](#)

From: Veronika Gugel [mailto:VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 10:08 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Cc: Steve Adler <sa@interprisepartners.com>; Benjamin Carson <bc@interprisepartners.com>
Subject: Meet.Eat.Grow on October 5

Dear Afra,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.



BY INVITATION ONLY | NON-TRANSFERABLE

Veronika Gugel

Enterprise Partners

6711 Columbia Gateway Dr.

Suite 475, Columbia, MD 21046

O: 410-344-2854

D: 410-344-7624

vg@EnterprisePartners.com

www.EnterprisePartners.com

From: White, Afra
Sent: Friday, October 06, 2017 8:47 AM
To: Merlynn Carson
Subject: RE: Please don't forget to purchase tixs or make a donation!

On-line now purchasing my ticket! J

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:38 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. **Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razoo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.**
2. **Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."**

Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic will be held on Friday, October 6th.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: White, Afra
Sent: Friday, October 06, 2017 9:22 AM
To: Merlynn Carson
Subject: RE: Please don't forget to purchase tixs or make a donation!

Got you!

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 10:08 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: RE: Please don't forget to purchase tixs or make a donation!

Don't forget to put my name on it ☺

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Friday, October 6, 2017 9:47 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

On-line now purchasing my ticket! J

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:38 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.
2. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic will be held on Friday, October 6th.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000197

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Thursday, October 26, 2017 3:30 PM
To: Demarzo, Benjamin E
CC: Fila, Stephanie C
Subject: Re: Timeline for Helping Up Mission Visit by Secretary Carson

Thank you Ben!

Sent from my iPhone

On Oct 26, 2017, at 4:19 PM, Demarzo, Benjamin E <Benjamin.E.Demarzo@hud.gov> wrote:

Helping Up Mission

Friday, October 27

1:00pm-2:30pm

12:45pm – 1:00pm Arrival to HUM Lobby
Secretary Ben Carson, HUD
Secretary Ken Holt, Maryland

1:00pm – 1:30pm Facility tour- Entire HUM Facility (Basement, Floor 1, Floor 4, Roof)

CLOSED PRESS

Secretary Ben Carson
Secretary Ken Holt, Maryland
Bob Gehman and Jim Longenecker, HUM
Dr. Denis Antoine, Dr. Lelin Chao, Dr. Darryl Arrington
Drew Dedrick, Staff Photographer, HUM

1:30pm – 2:00pm Graduation- Chapel (First Floor)

OPEN PRESS

Entire HUM community (200 attendees)
Secretary Ben Carson
Secretary Ken Holt, Maryland
Mayor Catherine Pugh, Baltimore

PROGRAM:

1:25pm – 1:30pm HUM Choir performance

1:30pm – 1:33pm Bob Gehman opening address and welcome

1:33pm – 1:36pm HUM Graduate, Earl Lucas, remarks

1:36pm – 1:37pm Bob Gehman introduce Mayor Catherine Pugh

1:37pm – 1:42pm Mayor Catherine Pugh congratulates HUM graduates and calls Secretary Carson to stage

1:42-1:47 Secretary Carson thanks Mayor Pugh and congratulates HUM graduates

1:48-1:49 Bob Gehman calls Secretary Holt to the stage to join in certificate presentation

1:47-2:00 Bob Gehman, Secretary Carson, Mayor Pugh and Secretary Holt hand out certificates to HUM graduates (pose for photos)

2:00pm Graduation commences and walk over to 1st Floor Conference Room

2:00pm – 2:30pm Roundtable with HUM Treatment Providers (1st Floor Conf Room)

OPEN PRESS

Roundtable attendees:

Secretary Carson
Mayor Pugh
Secretary Holt
Bob Gehman, Executive Director, HUM
Jim Longenecker, Senior Philanthropy Officer, HUM
Dr. Denis Antoine, Director of Cornerstone (partner)
Cornerstone, TBD (partner)
Cornerstone, TBD (partner)

BC-MO-18-0408-A-000199

Pastor Gary, Deputy Director, HUM
Darryl Arrington, Clinical Director, HUM
Vicki Moak, Manager of Treatment Services, HUM
James Hill, Client Services Manager, HUM
Tom Bond, Director of Programs, HUM
Matt Brown, Education and Workforce Dev Mgr, HUM
Dr. Lelin Chao, MD, Health Alliance Associates (partner)
Rasheed Savage, Program Manager, HUM
Pete Griffin, Program Manager, HUM

2:30pm CONCLUDE/DEPART

From: White, Afra
Sent: Monday, November 27, 2017 4:34 PM
To: lee@leeandersen.com; 'Steve Adler'
Subject: RE: tonight on?

Good Day Lee and Steve-

Thank you for your e-mail. Lee- the Mayor is familiar with ManneqART, (I provided her with an after action report and marketing materials you provided me). Ethically speaking the Mayor cannot interfere in these types of negotiations. I have reached out to Bill Cole (CEO of the Baltimore Development Corp) and he indicated that he is thinking about ways to engage Mr. Angelo's as it relates to the space. I will keep you posted on any activities. Please feel free to reach out to me should you have any questions or concerns.

Regards-

Afra Vance White



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[f Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: lee@leeandersen.com [mailto:lee@leeandersen.com]
Sent: Monday, November 27, 2017 4:18 PM
To: 'Steve Adler' <steveadler@comcast.net>
Cc: White, Afra <Afra.White@baltimorecity.gov>
Subject: tonight on?

Hi Steve,

If the Raven's game tickets tonight are problematic, would it be possible to make an appointment with the Mayor in her office instead? She is, no doubt, booked up but we would take any appointment that opens up in the next few weeks. We are really just trying to get on her radar and hopefully get a friendly intro to Peter Angelos regarding the 100 North Charles Center above the parking garage for ManneqART Museum.

Thanks,
Lee

Berube, Leslie

From: Smith, Jim T.
Sent: Thursday, November 23, 2017 8:10 AM
To: Hammen, Peter; Cole, William H.; Berube, Leslie
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting

EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.

- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680 | Office (410) 396-3232 | Fax (410) 545-7771
Jeannine.Dunn@habc.org

Berube, Leslie

From: Smith, Jim T.
Sent: Thursday, November 23, 2017 8:12 AM
To: Berube, Leslie
Subject: Fwd: Center Club Lunch Follow Up

Sent from my iPhone

Begin forwarded message:

From: Benjamin Carson <bc@interprisepartners.com>
Date: November 21, 2017 at 11:43:37 PM EST
To: "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Subject: Re: Center Club Lunch Follow Up

I'll double check on the invite.

What dates would work for getting together? I Should be in town the first and third week of Dec.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: 11/21/17 4:41 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Re: Center Club Lunch Follow Up

I look forward to reconnecting before the end of the year. I don't think I got the invite, at least Leslie has not shown it to me. Have a great Thanksgiving.

Sent from my iPhone

On Nov 21, 2017, at 12:50 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

Looking forward to connecting in the near future. I am traveling for Thanksgiving but should be back in Baltimore area on the 29th and around for the bulk of December.

Also, did you receive an invite to our holiday party on the 7th of December?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

Regarding the Redevelopment Fund, we are in the process of preparing the paperwork and reviewing the regulations involved and will not be ready for prime time until probably mid April. However, in the mean time, we are sending you the contact information of four developers, all organizations that are currently involved in development in Baltimore City. They are always looking for investors, and they may be good partners for your Interprise Partners.

Most of the committees the City establishes have to be residents of Baltimore City. One committee that might be of interest to you is the Workforce Development Committee. If you have any interest, please contact me.

I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov"
<Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <herry@interprisepartners.com>, Steve Adler
<sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

Berube, Leslie

From: Cole, William H.
Sent: Friday, November 24, 2017 2:28 PM
To: Smith, Jim T.; Hammen, Peter
Subject: RE: follow up message to Ben Carson Jr.

I've met with Ben several times now including twice at his office. I really like him and we've had some great meetings . . . I just can't figure out what he wants to do in Baltimore.

I hope he'll pick something to invest in because I do think he has capacity.

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: Smith, Jim T.
Sent: Thursday, November 23, 2017 8:09 AM
To: Hammen, Peter; Cole, William H.; Berube, Leslie
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine

Sent: Monday, June 19, 2017 12:41 PM

To: 'hperry@interprisepartners.com'

Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"

Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

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- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
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- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680 | Office (410) 396-3232 | Fax (410) 545-7771
Jeannine.Dunn@habc.org

Berube, Leslie

From: Smith, Jim T.
Sent: Wednesday, May 10, 2017 6:27 PM
To: Berube, Leslie
Subject: Fwd: Lunch in Baltimore

Set up a lunch. Thx.

Sent from my iPhone

Begin forwarded message:

From: Benjamin Carson <bc@interprisepartners.com>
Date: May 10, 2017 at 9:43:21 AM EDT
To: "jim.smith@baltimorecity.gov" <jim.smith@baltimorecity.gov>
Subject: Lunch in Baltimore

Jim,

It has been great seeing you at several of the Mayor meetings in Baltimore. I would love to grab lunch one of these days if you are around. There seem to be many parties interested in working with Baltimore and any insight into how we could best support the initiatives of the city would be helpful. Also, I would love to get your thoughts on how P3 may be beneficial for the city. I know the federal government is moving further in that direction as well.

Looking forward to connecting!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Enterprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.EnterprisePartners.com

Berube, Leslie

Subject: Lunch with Ben Carson
Location: The Center Club

Start: Thu 6/15/2017 1:00 PM
End: Thu 6/15/2017 2:30 PM

Recurrence: (none)

Organizer: Smith, Jim T.

Reservation made in Jim's name – Membership #8307

Berube, Leslie

From: Berube, Leslie
Sent: Thursday, October 26, 2017 10:52 AM
To: White, Afra
Cc: Smith, Jim T.
Subject: RE: Center Club Lunch Follow Up

Perfect! Thank you very much.

From: White, Afra
Sent: Thursday, October 26, 2017 8:54 AM
To: Berube, Leslie
Cc: Smith, Jim T.
Subject: Re: Center Club Lunch Follow Up

Good day Leslie-

Yes, that demo took place July 13, 2017.

Sent from my iPhone

On Oct 26, 2017, at 8:45 AM, Berube, Leslie <Leslie.Berube@baltimorecity.gov> wrote:

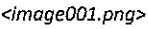
Good morning Afra,

Jim asked me to follow up with you regarding item #3 below. Has this been completed?

Please advise.


Thank you.
Leslie

**Leslie A. Berube, Assistant to
James T. Smith, Jr., Chief of Strategic Alliances
Mayor's Office**

 **Office of
Mayor Catherine Pugh**

100 N. Holliday Street
Baltimore, MD 21202
leslie.berube@baltimorecity.gov
410-396-4725 (Office)

Connect with Catherine Pugh

 [@MayorPugh50](#)

 [Mayor Catherine Pugh](#)

From: Benjamin Carson <bc@interprisepartners.com>

Date: June 19, 2017 at 7:52:25 PM EDT

To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>

Cc: Harrison Perry <hperry@intersepartners.com>, Steve Adler <sa@intersepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
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I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interse Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.IntersePartners.com

Berube, Leslie

Subject: Jim, Pete, Colin, and Michael Braverman to HAVE an INTERNAL DISCUSSION on the Ben Carson Jr. Items

Location: City Hall, 2nd floor, Conference Room 2

Start: Mon 11/13/2017 11:30 AM

End: Mon 11/13/2017 12:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Smith, Jim T.

Required Attendees: Tarbert, Colin; Pete Hammen (peter.hammen@baltimorecity.gov); Braverman, Michael "DHCD Commissioner" - (Baltimore Housing)

Optional Attendees: Berube, Leslie

Items:

- 1) Park Heights
- 2) Development Fund
- 3) Committees

Berube, Leslie

From: Berube, Leslie on behalf of Smith, Jim T.
Sent: Monday, November 20, 2017 3:41 PM
To: Benjamin Carson
Subject: FW: Center Club Lunch Follow Up
Attachments: Developers Currently Involved in Baltimore City.docx

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

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I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <herry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

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Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
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Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

Small Developers Collective
Trade Organization
Andrea Campo, President
brickbybricksolutions@gmail.com
410-241-2996

Ernst Valery
917-757-4389
evalery@eviequity.com

Move Up in Baltimore
Home Free U.S.A. – Howard Park
Marcia Griffin
marciaghfusa@msn.com
dominiquec@homefreeusa.org
202-288-8510

Karim Harried
443-829-7290
karim@excellencerealty.com

Berube, Leslie

From: Benjamin Carson <bc@interprisepartners.com>
Sent: Tuesday, November 21, 2017 12:51 PM
To: Smith, Jim T.
Cc: Melissa B
Subject: Re: Center Club Lunch Follow Up

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

Looking forward to connecting in the near future. I am traveling for Thanksgiving but should be back in Baltimore area on the 29th and around for the bulk of December.

Also, did you receive an invite to our holiday party on the 7th of December?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

Regarding the Redevelopment Fund, we are in the process of preparing the paperwork and reviewing the regulations involved and will not be ready for prime time until probably mid April. However, in the mean time, we are sending you the contact information of four developers, all organizations that are currently involved in development in Baltimore City. They are always looking for investors, and they may be good partners for your Interprise Partners.

Most of the committees the City establishes have to be residents of Baltimore City. One committee that might be of interest to you is the Workforce Development Committee. If you have any interest, please contact me.

I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>

Date: June 19, 2017 at 7:52:25 PM EDT

To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>

Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>

Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

Cole, William H.

From: Cole, William H.
Sent: Friday, November 24, 2017 2:28 PM
To: Smith, Jim T.; Hammen, Peter
Subject: RE: follow up message to Ben Carson Jr.

I've met with Ben several times now including twice at his office. I really like him and we've had some great meetings . . . I just can't figure out what he wants to do in Baltimore.

I hope he'll pick something to invest in because I do think he has capacity.

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Smith, Jim T.](#)
Sent: Thursday, November 23, 2017 8:09 AM
To: [Hammen, Peter](#); [Cole, William H.](#); [Berube, Leslie](#)
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,

Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.

Mara

From: Dunn, Jeannine

Sent: Monday, June 19, 2017 12:41 PM

To: 'hperry@interprisepartners.com'

Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"

Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680 | Office (410) 396-3232 | Fax (410) 545-7771
Jeannine.Dunn@habc.org

Subject: BDC | Interprise

Location: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Benjamin Carson

Required Attendees: Benjamin Carson; Cole, William H.; Harrison Perry; Steve Adler

Resources: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

When: Aug 10, 2017 10:00:00 AM

Where: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

--

Subject: Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 4/28/2017 2:30 PM

End: 4/28/2017 3:30 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra/Jim/Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Mayor to MEET with Millennia Capital and Mike Bristow
Location: Mayor's ECR

Start: 4/27/2017 3:15 PM
End: 4/27/2017 4:15 PM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Hammen, Peter; Shay, Naomi; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra, Jim, Pete, Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Meeting: William Cole + Ben Carson + Steve Adler, Re: Getting together
Location: 6711 Columbia Gateway Dr; Suite 475; Columbia, MD 21046

Start: 6/9/2017 10:00 AM
End: 6/9/2017 11:00 AM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Veronika Gugel
Required Attendees: Veronika Gugel; Cole, William H.; Benjamin Carson
Optional Attendees: Steve Adler

From: Cole, William H.
Sent: Tuesday, June 06, 2017 5:54:21 PM
To: Cole, William H.; Benjamin Carson
Cc: Steve Adler
Subject: Re: Getting together
Anytime in that block works for me. And I don't mind come out to Columbia.

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: VG@interprisepartners.com
Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interprisepartners.com
Cc: sa@interprisepartners.com
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

I ended up dealing with kid issues today (sports injury, sigh). I'm still wide open on the 9th, so tell me when/where and I'm there.

Bill
From: Benjamin Carson [mailto:bc@interprisepartners.com]

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000228

Sent: Friday, May 26, 2017 10:45 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:41 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [<mailto:bc@interprisepartners.com>]

Sent: Friday, May 26, 2017 10:41 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

Best,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:34 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>

Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

Bill

From: Benjamin Carson [<mailto:bc@interprisepartners.com>]

Sent: Wednesday, May 24, 2017 5:17 PM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.

Interprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: 5/24/17 1:56 PM (GMT-05:00)

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Am still in Vegas finished up ICSC. We have a booth so I can't leave until the convention ends today.

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles Street, Suite 2100

Baltimore, MD 21201

ph: 410-837-9305

fax: 410-837-4723

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000229

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com

Sent: May 24, 2017 8:56 AM

To: wcole@baltimoredevelopment.com

Cc: VG@interprisepartners.com; herry@interprisepartners.com

Subject: Re: Getting together

Hey Bill,

Just finished meeting with Braverman, are you around today at all? We have a very large investor in town and would love to introduce you.

Best,

Ben Carson, Jr.

Interprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@interprisepartners.com>

Date: 5/22/17 10:26 AM (GMT-05:00)

To: "Cole, William H." <wcole@baltimoredevelopment.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Bill,

Now that all of the proposed dates have passed, maybe we can get a round 2 going J

How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Monday, April 24, 2017 at 4:08 PM

To: Benjamin Carson <bc@interprisepartners.com>

Subject: Getting together

Ben,

Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

Thursday, May 4th

Breakfast or Lunch

Friday, May 5th

Late lunch or late afternoon meeting

Monday, May 8th

Lunch

Tuesday, May 9th

Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th

Breakfast

Take care,

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles St. - Suite 2100

Baltimore, MD 21201

ph: (410) 837-9305

fax: (410) 837-6363

email: wcole@baltimoredevelopment.com

From: Melissa B [mb@interprisepartners.com]
Sent: Monday, February 26, 2018 1:25 PM
To: Cole, William H.
CC: Benjamin Carson; Harrison Perry
Subject: Meet Eat Grow
Attachment(s): "Meet Eat Grow.png"

Dear Bill,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with COPT, DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Wednesday, March 7, 2018
6:00pm - 8:00pm
7142 Columbia Gateway Drive
Columbia, MD 21046

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and mb@interprisepartners.com by end of business Thursday, March 1, 2018. Thank you.

We look forward to seeing you.

Sincerely,
Interprise Partners, LLC

Melissa Benko
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475
Columbia, MD 21046
410-344-7624
mb@InterprisePartners.com
www.InterprisePartners.com

meet. eat. drink. grow.

Join the Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Event sponsored by:



CORPORATE OFFICE
PROPERTIES TRUST

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Wednesday, March 7, 2018 | 6:00 PM - 8:00 PM

Where: 7142 Columbia Gateway Dr, Columbia, MD 21046

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.



EXCLUSIVELY RESERVED FOR C-LEVEL GUESTS | BY INVITATION ONLY | NON-TRANSFERABLE

Subject: Accepted: Mayor to MEET with Ben Carson, Jr.
Location: Mayor's ECR

Start: 4/28/2017 2:30 PM
End: 4/28/2017 3:30 PM
Show Time As: Busy

Recurrence: (none)

Organizer: Cole, William H.
Required Attendees: Pugh, Catherine
Resources: Mayor's ECR

Subject: Accepted: Meeting: William Cole + Ben Carson + Steve Adler, Re: Getting together
Location: 6711 Columbia Gateway Dr;Suite 475;Columbia, MD 21046

Start: 6/9/2017 10:00 AM
End: 6/9/2017 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Accepted

Organizer: Cole, William H.
Required Attendees: Veronika Gugel
Resources: 6711 Columbia Gateway Dr;Suite 475;Columbia, MD 21046

From: Benjamin Carson [bc@intersepartners.com]
Sent: Tuesday, June 13, 2017 2:54 PM
To: Cole, William H.
CC: Lynn Patton; Merlynn Carson
Subject: Baltimore HUD Tour

Bill,

Per our discussion, I want to connect you with Lynne Patton, Special Advisor to the Secretary, who is coordinating the Baltimore HUD Tour. Can we do a call in the near future? Would love to gameplan.

Best,

Ben Carson, Jr.
Interse Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

Subject: BDC | Interprise

Location: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Benjamin Carson

Required Attendees: Cole, William H.; Harrison Perry; Steve Adler

Resources: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

When: Aug 10, 2017 10:00:00 AM

Where: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

--

Subject: BDC | Interprise

Location: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Benjamin Carson

Required Attendees: Cole, William H.; Harrison Perry

Resources: Eggspectations: 6010 University Blvd, Ellicott City, MD 21043

Subject: Brunch with Ben Carson, Jr. (Eggspectations)

Start: 8/10/2017 9:00 AM

End: 8/10/2017 10:30 AM

Show Time As: Busy

Recurrence: (none)

Organizer: Cole, William H.

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [Michael.Braverman@habc.org]
Sent: Thursday, June 22, 2017 5:57 AM
To: Tarbert, Colin; Cole, William H.
Subject: FW: follow up from meeting with Michael Braverman/Baltimore Housing

Here's my follow-up to Ben Carson's group. Let me know if you think I should add anything.
-Michael

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
- School Sites – As part of the 21st Century Schools initiative, 26 school buildings have been surplus, and the City's Planning Department is engaging stakeholders in discussions about potential plans for re-use. Here is the link for further information: <http://planning.baltimorecity.gov/surplus-schools>.
- Poppleton – There is currently both small and large scale redevelopment activity underway, e.g. La Cite has commenced the first phase of construction on a 13 acre site, and further investment is encouraged. You can discuss this with someone from our organization or you might want to contact Michael Seipp of Southwest Partnership, at michael@southwestpartnershipbaltimore.org, for more information on development opportunities in the area.
- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

From: Smith, Jim T. [Jim.Smith@baltimorecity.gov]
Sent: Thursday, November 23, 2017 8:10 AM
To: Hammen, Peter; Cole, William H.; Berube, Leslie
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@enterprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

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- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
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- You may also be interested in contacting either Bill Cole or Kim Clark from the Baltimore Development Corporation to discuss their recommendations on investment in other areas such as the west side of Downtown or neighborhood corridors. <http://baltimoredevelopment.com/>

If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

Subject: Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 4/28/2017 2:30 PM

End: 4/28/2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Resources: Mayor's ECR

Contact: Ben Carson, Jr. _____. Staff: Afra/Jim/Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Mayor to MEET with Ben Carson, Jr.

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Recurrence: (none)

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Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Resources: Mayor's ECR

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra/Jim/Bill Cole. Briefing: Afra. Requestor: Afra.

Subject: Mayor to MEET with Millennia Capital and Mike Bristow
Location: Mayor's ECR

Start: 4/27/2017 3:15 PM
End: 4/27/2017 4:15 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl; Hammen, Peter; Shay, Naomi; Smith, Jim T.; Berube, Leslie; Cole, William H.; West, Renee L

Resources: Mayor's ECR

Contact: Ben Carson, Jr., 202-570-8890. Staff: Afra, Jim, Pete, Bill Cole. Briefing: Afra. Requestor: Afra.

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 9:12 AM
To: Cole, William H.
CC: Benjamin Carson; Steve Adler
Subject: Meet.Eat.Grow on October 5

Dear Cole,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.

DHG
COXON HUGHES GOODMAN LLP

INTERPRISE

savills
Studley

BY INVITATION ONLY | NON-TRANSFERABLE

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

Subject: Meeting: William Cole + Ben Carson + Steve Adler, Re: Getting together
Location: 6711 Columbia Gateway Dr; Suite 475; Columbia, MD 21046

Start: 6/9/2017 10:00 AM
End: 6/9/2017 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Received

Organizer: Veronika Gugel
Required Attendees: Cole, William H.; Benjamin Carson
Optional Attendees: Steve Adler
Resources: 6711 Columbia Gateway Dr; Suite 475; Columbia, MD 21046

From: Cole, William H.
Sent: Tuesday, June 06, 2017 5:54:21 PM
To: Cole, William H.; Benjamin Carson
Cc: Steve Adler
Subject: Re: Getting together
Anytime in that block works for me. And I don't mind come out to Columbia.

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: VG@interisepartners.com
Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interisepartners.com
Cc: sa@interisepartners.com
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel
Interisepartners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@Interisepartners.com
www.Interisepartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

I ended up dealing with kid issues today (sports injury, sigh). I'm still wide open on the 9th, so tell me when/where and I'm there.

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000246

From: Benjamin Carson [mailto:bc@interprisepartners.com]

Sent: Friday, May 26, 2017 10:45 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

Benjamin S. Carson, Jr.

Enterprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:41 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>

Subject: RE: Getting together

How about the following Friday, June 9th?

From: Benjamin Carson [mailto:bc@interprisepartners.com]

Sent: Friday, May 26, 2017 10:41 AM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

Best,

Ben Jr.

Benjamin S. Carson, Jr.

Enterprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Friday, May 26, 2017 at 10:34 AM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>

Subject: RE: Getting together

Any availability next Friday, June 2nd? I can move just about anything around that day.

Bill

From: Benjamin Carson [mailto:bc@interprisepartners.com]

Sent: Wednesday, May 24, 2017 5:17 PM

To: Cole, William H.

Cc: Veronika Gugel; Harrison Perry

Subject: Re: Getting together

Safe travels. A couple of our friends are out there as well. Did you see Koch Smith Capital present?

Also, would love to get together when you return.

Best,

Ben Carson, Jr.

Enterprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: 5/24/17 1:56 PM (GMT-05:00)

To: Benjamin Carson <bc@interprisepartners.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>

Subject: Re: Getting together

Am still in Vegas finished up ICSC. We have a booth so I can't leave until the convention ends today.

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles Street, Suite 2100

Baltimore, MD 21201

ph: 410-837-9305

fax: 410-837-4723

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000247

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com

Sent: May 24, 2017 8:56 AM

To: wcole@baltimoredevelopment.com

Cc: VG@interprisepartners.com; herry@interprisepartners.com

Subject: Re: Getting together

Hey Bill,

Just finished meeting with Braverman, are you around today at all? We have a very large investor in town and would love to introduce you.

Best,

Ben Carson, Jr.

Interprise Partners

202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@interprisepartners.com>

Date: 5/22/17 10:26 AM (GMT-05:00)

To: "Cole, William H." <wcole@baltimoredevelopment.com>

Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>

Subject: Re: Getting together

Bill,

Now that all of the proposed dates have passed, maybe we can get a round 2 going J

How do the next couple weeks look for you? I am adding Veronika to assist with coordination.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>

Date: Monday, April 24, 2017 at 4:08 PM

To: Benjamin Carson <bc@interprisepartners.com>

Subject: Getting together

Ben,

Great to see you at the Accelerate Baltimore event last week.

As promised, I'm going to throw out some dates when we can get together. I'm mobile and can go anywhere, so once we nail down a date/time, we can figure out what's most convenient for you.

Thursday, May 4th

Breakfast or Lunch

Friday, May 5th

Late lunch or late afternoon meeting

Monday, May 8th

Lunch

Tuesday, May 9th

Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th

Breakfast

Take care,

Bill

William H. Cole

President & CEO

Baltimore Development Corporation

36 S. Charles St. - Suite 2100

Baltimore, MD 21201

ph: (410) 837-9305

fax: (410) 837-6363

email: wcole@baltimoredevelopment.com

From: Patton, Lynne M [Lynne.M.Patton@hud.gov]
Sent: Thursday, June 22, 2017 3:43 PM
Subject: Public Private Partnership Meeting w/Secretary Ben Carson

Importance: High

Gentlemen:

On behalf of Secretary Ben Carson, I wish to cordially invite you to participate in a *Public/Private Partnership Listening Session* with the Secretary this **Thursday, June 29, 2017 @ 2:30 – 3:30PM, Henderson Hopkins, 2100 Ashland Avenue, Baltimore, MD 21205.**

The session will consist of like-minded developers, corporate leaders, non-profits & community leaders in a roundtable format discussing best practices as it pertains to existing public/private partnerships & partnering with potential HUD programs that benefit inner-city & rural revitalization, sustainable housing, affordable healthcare and/or community. development. Please know that this is an intimate roundtable consisting of approximately 15 guests total.

The impressive impact that you have each made in this specific arena warrants your voice at the table. Please feel free to confirm at your earliest convenience.

We apologize for the untimely notice, but I'm sure you can appreciate that we wished to keep Secretary Carson's trip to Baltimore close to the vest. I look forward to your response.

Thank you & have a great evening!



Lynne M. Patton
Senior Advisor & Director of Public Engagement | Office of the Secretary
U.S. Department of Housing and Urban Development, Suite 10226
T: (202) 402-8252 | C: (202) 705-8349 | E: lynne.m.patton@hud.gov



Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: Meeting with Millennia Capital and Mike Bristow

DATE: Thursday, April 27, 2017

CEP TIME: 4:15 pm- 5:15 pm

EVENT TIME: 4:15 pm- 5:15 pm

LOCATION: ECR

PARKING: N/A

MAYOR'S STAFF:

Afra Vance White **CELL:** 410-387-1847

EVENT CONTACT: Ben Carson, Jr., 202-570-8890

PURPOSE/GOAL: The Millennia Capital group is interested in doing as many projects as possible as it relates to development in Baltimore, in particular Pimlico Race Track and public housing.

MAYOR'S ROLE: Mayor will share her vision for these areas and talk about implementation and next steps

CITATIONS REQUESTED: N/A

AUDIENCE/ PROGRAM ATTENDEES: Forthcoming

BACKGROUND: Last month the Mayor met with a group of investors interested in doing business with Baltimore this meeting is a follow up.

MEDIA: N/A

ATTIRE: Business

ADDITIONAL INFORMATION:

SUGGESTED TALKING POINTS:

PREPARED BY: Afra Vance White

ATTACHMENTS:

From: Cole, William H.
Sent: Wednesday, June 14, 2017 9:13 AM
To: 'Benjamin Carson'
CC: Lynn Patton; Merlynn Carson
Subject: RE: Baltimore HUD Tour

Thanks, Ben. I'll do a call whenever it's convenient for the group. Conversely, you can always try reaching me on my cell at (410) 960-6622.

Take care,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Benjamin Carson [mailto:bc@enterprisepartners.com]
Sent: Tuesday, June 13, 2017 3:54 PM
To: Cole, William H.
Cc: Lynn Patton; Merlynn Carson
Subject: Baltimore HUD Tour

Bill,

Per our discussion, I want to connect you with Lynne Patton, Special Advisor to the Secretary, who is coordinating the Baltimore HUD Tour. Can we do a call in the near future? Would love to gameplan.

Best,

Ben Carson, Jr.
Enterprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

From: Cole, William H.

Sent: Thursday, June 22, 2017 8:48 AM

To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" - (Baltimore Housing); Tarbert, Colin

Subject: RE: follow up from meeting with Michael Braverman/Baltimore Housing

Edit: I met with Ben Jr., not Mr. Perry.

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [mailto:Michael.Braverman@habc.org]

Sent: Thursday, June 22, 2017 6:57 AM

To: Tarbert, Colin; Cole, William H.

Subject: FW: follow up from meeting with Michael Braverman/Baltimore Housing

Here's my follow-up to Ben Carson's group. Let me know if you think I should add anything.

-Michael

From: Dunn, Jeannine

Sent: Monday, June 19, 2017 12:41 PM

To: 'hperry@interprisepartners.com'

Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"

Subject: follow up from meeting with Michael Braverman/Baltimore Housing

Good Afternoon Mr. Perry,

Michael asked that I reach out to you to let you know that he and his team enjoyed meeting with you recently, and your interest in Baltimore City is very much appreciated. We are confident that you will find worthwhile investment opportunities throughout the city. The following are some areas that you may want to look into:

- Park Heights – the City has site control over 62 acres of land in Park Heights that has been cleared and assembled. Plans for this area have not been finalized. Wendi Curtis in our Land Resources division would be the best point of contact to discuss development opportunities. She can be reached at wendi.redfern-curtis@baltimorecity.gov
- EBDI – Major redevelopment project on 88 acres in the Middle East neighborhood. Millions of dollars have been invested in this project over multiple phases, but there are still sites available. An RFP for several properties in the area just closed in May, but it might be worth contacting EBDI to follow up on whether they are still interested in proposals. More information can be found on their website, <http://ebdi.org/>.
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If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn

Senior Director

Policy, Programs & Strategic Initiatives

Baltimore Housing

417 E. Fayette Street

Baltimore, MD 21202

Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771

Jeannine.Dunn@habc.org

From: Cole, William H.

Sent: Thursday, June 22, 2017 8:48 AM

To: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" - (Baltimore Housing); Tarbert, Colin

Subject: RE: follow up from meeting with Michael Braverman/Baltimore Housing

I went out to his office two Fridays ago and we sat with google earth and looked at Park Heights/Pimlico together. I'm glad you've got that at the top of your list because he's very interested. I think he mentioned interest in senior housing there, but I've talked to so many people about it recently that my conversations may be merging in my mind.

I don't know that you need the last bullet unless you change it to "continue your conversations with Bill and BDC" or something to that effect.

B

From: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director" [mailto:Michael.Braverman@habc.org]

Sent: Thursday, June 22, 2017 6:57 AM

To: Tarbert, Colin; Cole, William H.

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Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"

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If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street

BC-MO-18-0408-A-000254

Baltimore, MD 21202

Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771

Jeannine.Dunn@habc.org

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Friday, November 24, 2017 2:28 PM
To: Smith, Jim T.; Hammen, Peter
Subject: RE: follow up message to Ben Carson Jr.

I've met with Ben several times now including twice at his office. I really like him and we've had some great meetings . . . I just can't figure out what he wants to do in Baltimore.

I hope he'll pick something to invest in because I do think he has capacity.

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Smith, Jim T.](#)
Sent: Thursday, November 23, 2017 8:09 AM
To: [Hammen, Peter](#); [Cole, William H.](#); [Berube, Leslie](#)
Subject: Fwd: follow up message to Ben Carson Jr.

Sent from my iPhone

Begin forwarded message:

From: "D'Angelo, Mara - (Baltimore Housing)" <Mara.D'Angelo@baltimorecity.gov>
Date: November 22, 2017 at 1:37:25 PM EST
To: "Hammen, Peter" <peter.hammen@baltimorecity.gov>, "Smith, Jim T." <Jim.Smith@baltimorecity.gov>, "Day, Julie \"Acting Chief of Staff\" - (Baltimore Housing)" <julie.day@baltimorecity.gov>, "Tarbert, Colin" <Colin.Tarbert@baltimorecity.gov>
Cc: "Braverman, Michael \"DHCD Commissioner\" - (Baltimore Housing)" <Michael.Braverman@habc.org>
Subject: FW: follow up message to Ben Carson Jr.

All,
Michael asked that I share the email that was sent following DHCD's meeting with Ben Carson Jr.'s team. Please see below.
Mara

From: Dunn, Jeannine
Sent: Monday, June 19, 2017 12:41 PM
To: 'hperry@interprisepartners.com'
Cc: Braverman, Michael "Acting DHCD Commissioner-HABC Executive Director"; Day, Julia "Acting Chief of Staff"; Redfern-Curtis, Wendi "Acting Deputy Commissioner - Land Resources"
Subject: follow up from meeting with Michael Braverman/Baltimore Housing

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If you'd like us to put you in touch with anyone from this list and/or make introductions for you, just let us know and we'll be happy to do so.

Thanks,

Jeannine

Jeannine E. Dunn
Senior Director
Policy, Programs & Strategic Initiatives
Baltimore Housing
417 E. Fayette Street
Baltimore, MD 21202
Direct (410) 545-1680|Office (410) 396-3232|Fax (410) 545-7771
Jeannine.Dunn@habc.org

From:**Sent:** Friday, November 24, 2017 2:28 PM**To:** Smith, Jim T.; Hammen, Peter**Subject:** RE: follow up message to Ben Carson Jr.

I've met with Ben several times now including twice at his office. I really like him and we've had some great meetings . . . I just can't figure out what he wants to do in Baltimore.

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Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Smith, Jim T.](#)**Sent:** Thursday, November 23, 2017 8:09 AM**To:** [Hammen, Peter](#); [Cole, William H.](#); [Berube, Leslie](#)**Subject:** Fwd: follow up message to Ben Carson Jr.

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, May 26, 2017 9:41 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

I am out of town but Harrison will be here. I am adding him to the email as well.

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:34 AM
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>
Subject: RE: Getting together

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From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Wednesday, May 24, 2017 5:17 PM
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Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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Sent from my Verizon, Samsung Galaxy smartphone

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Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000259

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
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Subject: Getting together

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BC-MO-18-0408-A-000260

Friday, May 12th
Breakfast

Take care,
Bill

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From: Benjamin Carson [mailto:bc@interprisepartners.com]

BC-MO-18-0408-A-000262

Sent: Wednesday, May 24, 2017 5:17 PM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <herry@interprisepartners.com>
Subject: Re: Getting together

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000263

Cheers,

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From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:02 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Excellent!

Veronika, can you propose some times and finalize coordination?

Thanks,

Ben Jr.

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fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

BC-MO-18-0408-A-000271

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Monday, May 22, 2017 9:27 AM
To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

Bill,

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email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Monday, May 22, 2017 4:10 PM
To: Benjamin Carson; Cole, William H.
CC: Harrison Perry
Subject: Re: Getting together

Dear Bill,

Ben and Harrison are available for meeting
on Friday, 26/05/2017 @3-4 pm
on Monday, 05/06/2017 @10am-2pm
on Tuesday, 06/06/2017 @10am-1pm

What time works for you?

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
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From: Benjamin Carson
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From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, June 06, 2017 4:49 PM
To: Cole, William H.; Benjamin Carson
CC: Steve Adler
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel

Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

I ended up dealing with kid issues today (sports injury, sigh). I'm still wide open on the 9th, so tell me when/where and I'm there.

Bill

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, May 26, 2017 10:45 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

June 9th I am around I believe. Maybe we can do a call on the 2nd and meet on the 9th? We have been building some strong momentum and would love to get the conversation started sooner rather than later.

B

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Friday, May 26, 2017 at 10:41 AM
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
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To: Cole, William H.
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Subject: Re: Getting together

Bill,

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Best,

Ben Jr.

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Also, would love to get together when you return.

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Ben Carson, Jr.
Enterprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

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Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; herry@interprisepartners.com
Subject: Re: Getting together

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From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
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Tuesday, May 9th
Pick anything – I was supposed to be traveling and plans just were canceled

Friday, May 12th
Breakfast

Take care,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000278

36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: William H. Cole [wcole@baltimoredevelopment.com]
Sent: Wednesday, May 24, 2017 12:57 PM
To: Benjamin S. Carson, Jr.
CC: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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William H. Cole
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Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
Subject: Re: Getting together

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To: Cole, William H.
CC: Veronika Gugel; Harrison Perry
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Also, would love to get together when you return.

Best,

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000281

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 5/24/17 1:56 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Cc: Veronika Gugel <VG@interprisepartners.com>, Harrison Perry <hperry@interprisepartners.com>
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William H. Cole
President & CEO
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From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
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Cc: VG@interprisepartners.com; hperry@interprisepartners.com
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Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000282

M: 202-570-8890
www.InterprisePartners.com

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Take care,
Bill

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ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Friday, May 26, 2017 12:20 PM
To: Cole, William H.; Benjamin Carson
CC: Harrison Perry
Subject: Re: Getting together

Good afternoon,

I think any time **from 10 am to 1 pm** is good for the call on Friday, **June 2**, and anytime **before 3 pm** works for meeting on Friday, **June 9**.

What time would you prefer?
Should I schedule the meeting at our office in Columbia?

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
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D: 410-344-7624
vg@InterprisePartners.com
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From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, May 26, 2017 10:47:00 AM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

Fine with me. Just tell me the best times on both days. I can come out to you on the 9th

From: Benjamin Carson [mailto:bc@interprisepartners.com]
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To: Cole, William H.
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Subject: Re: Getting together

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BC-MO-18-0408-A-000285

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202.570.8890

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William H. Cole
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Baltimore Development Corporation
36 S. Charles St. - Suite 2100

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000286

Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

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From: Cole, William H.
Sent: Friday, May 26, 2017 9:42 AM
To: 'Benjamin Carson'
CC: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

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OVERSIGHT

BC-MO-18-0408-A-000291

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ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Wednesday, June 07, 2017 8:30 AM
To: Cole, William H.; Benjamin Carson
CC: Steve Adler
Subject: Re: Getting together

Good to know!
I sent you a calendar invite for Friday, 11 a.m. at out office.
Have a great day!

Veronika Gugel

Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Tuesday, June 6, 2017 5:54:14 PM
To: Benjamin Carson; Veronika Gugel
Cc: Steve Adler
Subject: Re: Getting together

Anytime in that block works for me. And I don't mind come out to Columbia.

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

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From: VG@interprisepartners.com
Sent: June 6, 2017 5:49 PM
To: wcole@baltimoredevelopment.com; bc@interprisepartners.com
Cc: sa@interprisepartners.com
Subject: Re: Getting together

Dear Cole,

What time are you available on June 9th?
What about 11 am - 1 pm?

Veronika Gugel

Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Cole, William H. <wcole@baltimoredevelopment.com>
Sent: Friday, June 2, 2017 4:13 PM
To: Benjamin Carson
Cc: Veronika Gugel; Harrison Perry
Subject: RE: Getting together

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From: Benjamin Carson [mailto:bc@interprisepartners.com]

BC-MO-18-0408-A-000293

Sent: Friday, May 26, 2017 10:45 AM
To: Cole, William H.
Cc: Veronika Gugel; Harrison Perry
Subject: Re: Getting together

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M: 202-570-8890
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Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

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President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: May 24, 2017 8:56 AM
To: wcole@baltimoredevelopment.com
Cc: VG@interprisepartners.com; hperry@interprisepartners.com
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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000295

Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: Monday, April 24, 2017 at 4:08 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Getting together

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Sent: Tuesday, June 06, 2017 4:54 PM
To: Benjamin S. Carson, Jr.; Veronika Gugel
CC: Steve Adler
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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000302

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OVERSIGHT

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Breakfast

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email: wcole@baltimoredevelopment.com

From: Marléna Peel [marlena@dynamis-hc.com]
Sent: Thursday, July 20, 2017 8:31 AM
To: West, Renee L
CC: Cole, William H.
Subject: Re: Healthy Village Projects

Good morning, Renee.

Let me know what dates/times might work best for your team re: participating in a Healthy Village Web Meeting hosted by Scott Keller, President of Dynamis. In general, Mondays and Fridays are the best days (in office) for Scott as he travels quite extensively.

Marléna Peel, Project Administrator
Dynamis Advisors Inc.
7209 Chagrin Road, Ste. A
Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com

www.dynamis-hc.com

On Jul 18, 2017, at 5:29 PM, Cole, William H. <wcole@baltimoredevelopment.com> wrote:

Marlena,

My executive assistant, Renee West, is copied here. Our new Housing Commissioner along with a few others in Baltimore City government would like to see the webinar. I'm going to ask Renee to coordinate with you on dates because it will be challenging to coordinate schedules.

Renee, it's me, Michael Braverman, Julie Day and Pete Hammen.

Thanks,
Bill

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From: [Marléna Peel](mailto:marlena@dynamis-hc.com)
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; [Cole, William H.](mailto:wcole@baltimoredevelopment.com)
Subject: Healthy Village Projects

Dear Mayor Pugh and Mr. Cole :

By way of introduction, we wish to introduce to you a concept that might be useful as you think about the future of your city – [Healthy Villages](#). For the past 21 years, our organization has been assisting healthcare providers and the communities they serve design, finance and develop these projects at varying scales. One of our most recent projects, which is called the Health and Education Innovation District in Kingston, NY received a \$88.8 million implementation grant award from the State as part of the State's Medicaid innovation capital program.

Healthy Villages are purposefully designed projects of various sizes comprised of tenants and partners whose aggregate services improve health and reduce costs. They often involve mixed use development including non acute and post acute healthcare services, education and job training, convenience retail, affordable housing and social services. Most importantly, these projects create a real sense of community.

These projects range from small to large scale and sometimes involve reuse of soon-to-be obsolete in-patient facilities, schools or other buildings. Creative third party financing and strategic community partnerships often attract capital. We have recently entered into a relationship with a significant family foundation who is interested in funding worthy Healthy Village initiatives.

Because of the success of these projects, we are expanding our client base to include cities and towns.

BC-MO-18-0408-A-000307

Scott Keller, President of Dynamis, would be happy to discuss our experience in more detail perhaps utilizing a webinar showcasing some of the projects.

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From: Cole, William H.
Sent: Thursday, July 13, 2017 3:13 PM
To: 'Marléna Peel'
Subject: RE: Healthy Village Projects

Ms. Peel,

Thank you for reaching out.

I will gather the appropriate folks from the Mayor's office to determine if we want to have a conversation or pursue the webinar to learn more. I will be in touch shortly.

Bill Cole

William H. Cole
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From: Marlana Peel [marlena@dynamis-hc.com]
Sent: Tuesday, July 18, 2017 4:44 PM
To: Cole, William H.
Subject: Re: Healthy Village Projects

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Marléna

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President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Marléna Peel](#)
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; [Cole, William H.](#)
Subject: Healthy Village Projects

Dear Mayor Pugh and Mr. Cole :

By way of introduction, we wish to introduce to you a concept that might be useful as you think about the future of your city – [Healthy Villages](#). For the past 21 years, our organization has been assisting healthcare providers and the communities they serve design, finance and develop these projects at varying scales. One of our most recent projects, which is called the Health and Education Innovation District in Kingston, NY received a \$88.8 million implementation grant award from the State as part of the State's Medicaid innovation capital program. Healthy Villages are purposefully designed projects of various sizes comprised of tenants and partners whose aggregate services improve health and reduce costs. They often involve mixed use development including non acute and post acute healthcare services, education and job training, convenience retail, affordable housing and social services. Most importantly, these projects create a real sense of community.

These projects range from small to large scale and sometimes involve reuse of soon-to-be obsolete in-patient facilities, schools or other buildings. Creative third party financing and strategic community partnerships often attract capital. We have recently entered into a relationship with a significant family foundation who is interested in funding worthy Healthy Village initiatives.

Because of the success of these projects, we are expanding our client base to include cities and towns.

Scott Keller, President of Dynamis, would be happy to discuss our experience in more detail perhaps utilizing a webinar showcasing some of the projects.

Marléna Peel, Project Administrator
Dynamis Advisors Inc.
7209 Chagrin Road, Ste. A
Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com
www.dynamis-hc.com

From: Marléna Peel [marlena@dynamis-hc.com]
Sent: Thursday, July 13, 2017 3:21 PM
To: Cole, William H.
CC: Scott Keller
Subject: Re: Healthy Village Projects

Thanks, Bill. I'll stand by ready to coordinate calendars if need be.

Marléna Peel, Project Administrator
Dynamis Advisors Inc.
7209 Chagrin Road, Ste. A
Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com

www.dynamis-hc.com

On Jul 13, 2017, at 4:12 PM, Cole, William H. <wcole@baltimoredevelopment.com> wrote:

Ms. Peel,

Thank you for reaching out.

I will gather the appropriate folks from the Mayor's office to determine if we want to have a conversation or pursue the webinar to learn more. I will be in touch shortly.

Bill Cole

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Marléna Peel [<mailto:marlena@dynamis-hc.com>]
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; Cole, William H.
Subject: Healthy Village Projects

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Marléna Peel, Project Administrator

BC-MO-18-0408-A-000312

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Chagrin Falls, OH 44023
Tel: 440-247-7876 Fax: 440-247-4960
marlena@dynamis-hc.com
www.dynamis-hc.com

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Tuesday, July 18, 2017 4:29 PM
To: Marléna Peel
CC: West, Renee L
Subject: RE: Healthy Village Projects

Marlena,

My executive assistant, Renee West, is copied here. Our new Housing Commissioner along with a few others in Baltimore City government would like to see the webinar. I'm going to ask Renee to coordinate with you on dates because it will be challenging to coordinate schedules.

Renee, it's me, Michael Braverman, Julie Day and Pete Hammen.

Thanks,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
email: wcole@baltimoredevelopment.com

From: [Marléna Peel](#)
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; [Cole, William H.](#)
Subject: Healthy Village Projects

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marlena@dynamis-hc.com
www.dynamis-hc.com

From: Braverman, Michael "DHCD Commissioner" [Michael.Braverman@habc.org]
Sent: Sunday, July 16, 2017 8:32 PM
To: Cole, William H.; Tarbert, Colin; Hammen, Peter
CC: Day, Julia "Acting Chief of Staff" - (Baltimore Housing)
Subject: RE: Healthy Village Projects

In spite of how difficult it is to find the time, taking advantage of the webinar seems sensible. Count Julie and me in.

From: Cole, William H. [mailto:wcole@baltimoredevelopment.com]
Sent: Thursday, July 13, 2017 4:17 PM
To: Tarbert, Colin - (Baltimore City); Braverman, Michael "DHCD Commissioner"; Hammen, Peter - (Baltimore City)
Subject: FW: Healthy Village Projects

Is this something we should explore further? They sent to the Mayor using a bad email address. I said I'd let them know if we were interested in the webinar.

Bill

From: Marléna Peel [mailto:marlena@dynamis-hc.com]
Sent: Thursday, July 13, 2017 3:15 PM
To: catherine.pugh@baltimorecity.org; Cole, William H.
Subject: Healthy Village Projects

Dear Mayor Pugh and Mr. Cole :

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marlena@dynamis-hc.com
www.dynamis-hc.com

From: Veronika Gugel [VG@interprisepartners.com]

Sent: Tuesday, September 19, 2017 9:14 AM

To: Cole, William H.

Subject: Re: Meet.Eat.Grow on October 5

I'm sorry, Bill, I didn't intend to use your last name in the invitation.
Please accept my apologies.
Have a great day!

Veronika Gugel

Interprise Partners

6711 Columbia Gateway Dr.

Suite 475, Columbia, MD 21046

O: 410-344-2854

D: 410-344-7624

vg@InterprisePartners.com

www.InterprisePartners.com

From: Veronika Gugel

Sent: Tuesday, September 19, 2017 10:11 AM

To: wcole@baltimoredevelopment.com

Cc: Benjamin Carson; Steve Adler

Subject: Meet.Eat.Grow on October 5

Dear Cole,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event.
In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th

6:00pm - 9:00pm

The Stanford Grill

8900 Stanford Blvd.

Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.

Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.



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OVERSIGHT

BC-MO-18-0408-A-000316

Veronika Gugel

Interprise Partners

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Suite 475, Columbia, MD 21046

O: 410-344-2854

D: 410-344-7624

vg@InterprisePartners.com

www.InterprisePartners.com

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, June 23, 2017 11:47 AM
To: Cole, William H.
Subject: Re: Park Heights

I just sent a message to dad and Lynne. Let me see what I can do. I am also trying to get the tour to visit Poppleton

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 6/23/17 11:24 AM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Park Heights

So they assembled this two HUD tour and Park Heights is completely left out. From what I've seen, his schedule is completely jam packed. I'm joining for two parts - one on Wednesday and one on Thursday.

You may be the only one who can figure out how to get the Secretary and some collection of City stakeholders to do the very necessary tour of Park Heights/Pimlico.

Feel free to call my cell - (410) 960-6622

Bill

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles St. - Suite 2100
Baltimore, MD 21201
ph: (410) 837-9305
fax: (410) 837-6363
email: wcole@baltimoredevelopment.com

From: Cole, William H. [wcole@baltimoredevelopment.com]
Sent: Friday, June 23, 2017 12:03 PM
To: Benjamin S. Carson, Jr.
Subject: Re: Park Heights

Keep me posted. Thanks!

William H. Cole
President & CEO
Baltimore Development Corporation
36 S. Charles Street, Suite 2100
Baltimore, MD 21201
ph: 410-837-9305
fax: 410-837-4723

Please excuse brevity, typos and grammatical errors. Sent from my wireless device.

From: bc@interprisepartners.com
Sent: June 23, 2017 12:47 PM
To: wcole@baltimoredevelopment.com
Subject: Re: Park Heights

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202.570.8890

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email: wcole@baltimoredevelopment.com

From: Benjamin Carson [bc@interisepartners.com]
Sent: Friday, July 28, 2017 12:28 PM
To: Cole, William H.
CC: Veronika Gugel
Subject: Re: West Side RAD

Perfect! How about Monday morning?

Ben Carson, Jr.
Interisepartners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Cole, William H." <wcole@baltimoredevelopment.com>
Date: 7/28/17 1:24 PM (GMT-05:00)
To: Benjamin Carson <bc@interisepartners.com>
Cc: Veronika Gugel <VG@interisepartners.com>
Subject: Re: West Side RAD

Yes, and I got the full scoop from Braverman and his team at Housing.

I'm around virtually all week. Give me some options.

Take care,
Bill

William H. Cole
President & CEO
Baltimore Development Corporation
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ph: 410-837-9305
fax: 410-837-4723

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From: bc@interisepartners.com
Sent: July 28, 2017 1:19 PM
To: wcole@baltimoredevelopment.com
Cc: VG@interisepartners.com
Subject: West Side RAD

Bill,

I was just on the phone with Dan Blythwood and Ian Arias of La Cite. They said they had spoken with you and Jim Smith about Poe Homes being included in the RAD project. Would love to chat with you about this.

Are you around next week?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interisepartners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.Interisepartners.com

From: Cole, William H.
Sent: Friday, July 28, 2017 2:08 PM
To: 'Benjamin Carson'
CC: Veronika Gugel
Subject: RE: West Side RAD

[Use my cell - 410-960-6622](#)

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, July 28, 2017 1:28 PM
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6711 Columbia Gateway Dr.

BC-MO-18-0408-A-000321

Suite 475
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M: 202-570-8890
www.InterprisePartners.com



Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: ShiftGig Demonstration

DATE: July 13, 2017

EVENT TIME: 1:00 pm -2:00 pm

LOCATION: Conference Room

MAYOR'S STAFF: Afra Vance White

CELL: 410-387-1847

EVENT CONTACT: Merlynn Carson, 202-570-9023

PURPOSE/GOAL: Founded on the simple premise that many people want flexible work opportunities that fit into the rest of their lives, Shiftgig builds technology that is focused on one thing: connecting people who want hourly work with companies who need them. We know everyone benefits when people are empowered to better balance their work with their life.

MAYOR'S ROLE: May stop by

CITATIONS REQUESTED: N/A

BACKGROUND- Shiftgig connects hourly workers and businesses through a mobile application. Aiming to streamline and modernize the traditional staffing industry, it develops an employment-related mobile application, where employees can claim jobs in real-time.

AUDIENCE/ PROGRAM ATTENDEES: Executive Team Members, and HR heads from each agency. Jeff – Shiftgig Sales Manager; Merylnn Carson, CEO Myriddian

AGENDA/PROGRAM:
Welcome/Introductions
Demonstration
Q & A

PREPARED BY: Afra Vance White

ATTACHMENTS: Shiftgig One pager, and Myriddian Capability Statement

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 3:22 PM
To: Hammen, Peter
CC: Steve Adler; Benjamin Carson
Subject: Meet.Eat.Grow on October 5

Dear Peter,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,
Interprise Partners, LLC



meet. eat. drink. grow.

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DHG
DAVID HUGHES GOODMAN LLP

INTERPRISE

savills
Studley

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D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Benjamin Carson [bc@intersepartners.com]
Sent: Thursday, May 11, 2017 4:32 PM
To: Hammen, Peter
CC: Harrison Perry; Veronika Gugel; Steve Adler
Subject: Meeting with Braverman

Peter,

It was wonderful connecting with you over the last couple weeks in meetings with the mayor. I wanted to let you know that we are meeting with Peter Engle and Michael Braverman on Wednesday. You had mentioned that you would maybe want to join for that meeting. I am adding Harrison and Veronika to the email to assist with coordination in the event that you can join us.

Very much so appreciate you spending so much time with us and we look forward to continuing our support of Baltimore and your and they Mayor's initiatives.

Best Regards,

Ben Carson Jr.

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Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, May 16, 2017 2:42 PM
To: Hammen, Peter; Benjamin Carson
CC: Harrison Perry; Steve Adler
Subject: Re: Meeting with Braverman

Hello, Peter!

FYI:
the meeting with Michael Braverman and Peter Engel has been confirmed
for 12:30 pm at their office
at 417 E. Fayette St, 13th Floor, Baltimore MD 21202.
You are welcome.

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Hammen, Peter <peter.hammen@baltimorecity.gov>
Sent: Friday, May 12, 2017 4:07 PM
To: Benjamin Carson
Cc: Harrison Perry; Veronika Gugel; Steve Adler
Subject: RE: Meeting with Braverman

Ben,

Thank you for your email. I would like to join you next week if my schedule allows. I've copied Naomi Shay, in my office, and she will follow up with regard to my availability on Wednesday.

Enjoy the weekend!

Pete

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Thursday, May 11, 2017 5:32 PM
To: Hammen, Peter
Cc: Harrison Perry; Veronika Gugel; Steve Adler
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M: 202-570-8890
www.InterprisePartners.com

From: Hammen, Peter
Sent: Friday, May 12, 2017 3:07 PM
To: 'Benjamin Carson'
CC: Harrison Perry; Veronika Gugel; Steve Adler
Subject: RE: Meeting with Braverman

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Ben Carson Jr.

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Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: Mayor to meet with Millennia Capital

DATE: April 26, 2017

CEP TIME: 4:15 pm- 5:15 pm

EVENT TIME: 4:15 pm- 5:15 pm

LOCATION: ECR

PARKING:

MAYOR'S STAFF: Afra Vance White

CELL: 410-387-1847

EVENT CONTACT: Ben Carson, 202-570-8890

PURPOSE/GOAL: Millennia Capital has \$40M they are initially planning on deploying into Baltimore. The group is looking to sit down Madam Mayor to discuss specific projects and the process for making investments in Baltimore. They would like to focus on maximizing time with the Mayor to advance on whichever projects she would like.

Millennia has made progress on underwriting some of the areas and are at the point of wanting to put pen to paper and see how best to deploy capital to support Baltimore's goals.

MAYOR'S ROLE: Mayor will share her vision for these areas and talk about implementation and next steps

CITATIONS REQUESTED: N/A

AUDIENCE/ PROGRAM ATTENDEES:

Investor Group

Robert S. DiNicola
Attorney Guillermo Perez (Will)
Gustavo Bengochea (Gus)
J.J. Vigil of Vigil Contracting Inc.
Marc Sperling

Interprise Partners
Benjamin Carson Jr.
Steve Adler
Harrison Perry
James Shin

BACKGROUND: Last month the Mayor met with a group of investors interested in doing business with Baltimore this meeting is a follow up.

Yesterday the group took a tour of the following Perkins Homes, Pimlico, Park Heights, Cherry Hill area, Druid Hill Park, Port Covington and Westport area

MEDIA: N/A

ATTIRE: business

PODIUM: No

ADDITIONAL INFORMATION:

SUGGESTED TALKING POINTS:

PREPARED BY: Afra Vance White

ATTACHMENTS:



Mayor Catherine E. Pugh
Briefing Memorandum

EVENT: Mayor to meet with Sustainability Partners

DATE: April 28, 2017

CEP TIME: 3:30 pm- 4:30 pm

EVENT TIME: 3:30 pm- 4:30 pm

LOCATION: ECR

PARKING:

MAYOR'S STAFF: Afra Vance White

CELL: 410-387-1847

EVENT CONTACT: Ben Carson, 202-570-8890

PURPOSE/GOAL: This group will be looking for specific areas of the city or projects that require investment to solve for deferred maintenance, rehab, or infrastructure relating to energy efficiency.

Scott Keller and Josh Boles are also interested from a development standpoint and want to understand where they can bring their capital into play. Both have backgrounds in Public Private Partnerships and are working with us to structure transactions.

MAYOR'S ROLE: Mayor will share her vision for these areas and talk about implementation and next steps

CITATIONS REQUESTED: N/A

AUDIENCE/ PROGRAM ATTENDEES:

Sustainability Partners

Jay Jacobs, Managing Director

Tom Cain, CEO/Founder

Subject Matter Experts

Josh Boles, Savage Funding

Scott Keller, National Strategy Group

Interprise

Benjamin Carson, Jr

Steve Adler

Harrison Perry

BACKGROUND:

Sustainability Partners (SP), works with customers to invest in and deploy energy efficient initiatives in a no cost, low-risk way with no obligations. The value-added approach of Sustainability-as-a-Service (SaaS®) delivers effective and impactful energy, water and fuel efficient systems to customers by accelerating traditional project and procurement processes.

SAVAGE Funding is a structured finance company that provides expert consulting services to capitalize projects, corporations, and special circumstances for both public and private partners. At SAVAGE, our Leadership Team is comprised of dynamic individuals from diverse backgrounds that have successfully funded commercial real estate, energy and special situation opportunities since 1950. We analyze complicated situations, break them down to the very core of their essence, and suggest simple solutions that we know are executable given the set of circumstances for each engagement. This is how we successfully fund projects for our partners; and solve complicated public-private partnership funding requirements throughout the United States.

National Strategy Group is a digital and traditional marketing firm with a focused strategy insights.

MEDIA: N/A

ATTIRE: business

PODIUM: No

ADDITIONAL INFORMATION:

SUGGESTED TALKING POINTS:

PREPARED BY: Afra Vance White

ATTACHMENTS:

From: webmail.noreply@baltimorecity.gov on behalf of Scott Keller [webmail.noreply@baltimorecity.gov]
Sent: Wednesday, March 29, 2017 6:46 PM
To: Mayor Catherine E. Pugh
Subject: FORM SUBMISSION: Contact the Mayor

WEB FORM SUBMISSION

NAME: Scott Keller
EMAIL: sd.keller@verizon.net

MESSAGE:

What kind of democratic politician vetoes a \$15/hr minimum wage? Who bought you off? We'll find out and when we do, your political career will be over. \$15/hr by 2022 was already a joke and you think raising the minimum wage will cost Baltimore jobs? Why don't you look at any study not produced by the ALEC's and AEI's of the world that PROVES raising the minimum wage benefits local economy's not the other way around. Who taught you how to be a democratic politician - Hillary Clinton? All of you democrats are a joke.

###

Submitted on Wednesday, March 29, 2017 - 7:46pm by Scott Keller (sd.keller@verizon.net). The results of this submission may be viewed at <http://mayor.baltimorecity.gov/node/28/submission/60871>.

From: Tom Cochran [tcochran@usmayors.org]
Sent: Monday, May 15, 2017 5:16 PM
To: Mayor Catherine E. Pugh
Subject: To The Mayor: May 15, 2017

Senator Lindsey Graham emerges as vocal Republican Senate Leader.

[View this email in your browser](#)

May 15, 2017
Washington, D.C.

SC Senator Lindsey Graham: Trump, FBI, Independent Investigation, Tapes

Senator Lindsey Graham (SC) continues to emerge as a most vocal Republican Senate Leader on the hot-button issues on which many Republicans are rather silent.

This weekend, Senator Graham hit *Meet the Press*, *Newsweek*, and a number of other national and international issues about Russia, President Trump, and the firing of the FBI Director firestorm that suddenly hit Washington last week.

Here are a few quotes and statements from Senator Graham...

He criticized President Trump over the changing and contradictory stories about the President's firing of FBI Director James Comey. "The President has a chance to clean up the mess that he mostly created," Graham said. "He really, I think, did his staff a disservice by changing the explanation."

He referred to the threat President Trump made to Comey about tapes. "You can't be cute about tapes," Graham added, "If there are any tapes of this conversation they need to be turned over. I doubt if there are, but we need to clear the air."

He said he doesn't believe President Trump is personally under any investigation. Graham said he would advise the President not to tweet about the investigation going forward. "He needs to back off here."

He was very strong in his opinion that President Trump appoint a member of the FBI to be the new director. Graham wants someone "who has no political background at all" and compares the FBI director appointment to a judicial appointment by the President. "the President appoints the FBI director but the FBI director has to be loyal to the law." As to Texas Senator John Cornyn being on the shortlist, Senator Graham said "Under normal circumstances, (he) would be a superb choice to be FBI Director. But these are not normal circumstances. We got a chance to reset here as a nation. The President has a chance to clean up the mess that he mostly created."

He said about Russia, "I'm 1,000 percent certain that the Russians interfered in our election. It was Russia's intelligence service that hacked into Podesta's email, to create chaos. They did try to undercut Clinton. I don't think they changed the outcome. I don't believe we can go forward with as a nation until we punish Russia."

He says he has bipartisan sanctions against Russia "And my goal is to put it on the President's desk and I hope he would embrace it."

Police Continue to Report Drops in Crime Reporting – Rape, Sexual Assault, Domestic and Spousal Abuse

Police departments across the nation are reporting that crime reports of rape, sexual assault, and spousal abuse have decreased since the administration's immigration executive orders, followed by the national debate and impassioned

BC-MO-18-0408-A-000335

political rhetoric that has followed.

In March, at our USCM meeting with Homeland Security Secretary John Kelly, Los Angeles Police Chief Charlie Beck noted a 10% drop of reported spousal abuse and 25% drop of reported rape in his Hispanic communities compared to last year. The LA Police Department issued a statement, "The [LAPD] department believes deportation fears are preventing persons from reporting when they are victimized."

Mayors and Police Chiefs at our March meeting expressed similar reports and former Philadelphia Police Chief Chuck Ramsey noted that rape does not decrease, it is ongoing, and people are still violently raping.

The fear of deportation has sent a shockwave of fear through the Latino communities throughout the nation.

New Orleans Mayor Landrieu has been saying that the fear felt in the Latino community has driven that group of people into the shadows.

"Into the shadows" is a phrase meaning that people are afraid to even see a local law enforcement official or an ICE official, much less speak to them. Austin Mayor Steve Adler, ground zero to the immigration turmoil, echoed his concern about people not coming forth to report violent crimes that are ongoing.

Houston Police Chief Art Acevedo said this week, "It looks like they're going further into the shadows and there appears to be a chilling effect in the reporting of violent crime by members of the Hispanic community." Houston has seen a 43% drop in the number of rape and sexual assaults reported by Hispanics, while there is an 8% increase in those same crimes reported by non-Hispanics.

The reporting is twofold: people raped are not reporting they were raped, and people who have witnessed a person being raped are not reporting witnessing a crime.

In Camden County, New Jersey, Police Chief Scott Thompson, on the question of building trust with local police departments said, "When it comes to deportation woes, people in those communities are not differentiating among local, state and federal officers. They're going to look at all police in the same light."

Chuck Wexler, Executive Director of the Police Executive Research Forum (PERF) a partner of USCM, points out that, "An unreported domestic violence case can become a reported homicide if police are not alerted." He suggests too that the "national mood" about immigration is of concern to many police chiefs because the fear and national action has made people in the Hispanic community reluctant to report crimes.

So, we might conclude from these reports that the rapists and spouse abusers are winning. They are not being caught due to the national government's actions and policies that are confusing and devoid of clarity. The fear of reporting that now exists is making many local police departments' jobs more difficult in the very tough and delicate work of bringing violent rapists and domestic abusers to the light of day and to justice, for the men, women, boys, and girls who are the victims.

Mayor Landrieu Gets National Opinion – "Toxic Nostalgia" This is Our City

Mayor Mitch Landrieu's actions to implement and lead the removal of Confederate monuments continues to draw national attention and comment. Sunday's Washington Post carried [an op-ed piece by Mayor Landrieu](#).

From those opposed to the removal came conservative commentator Laura Ingraham's tweet "When will they storm Washington's Monticello?" She's a little off on her history. We know that Monticello is in Charlottesville and is where Thomas Jefferson lived and died and that Washington's home, Mount Vernon, is down past Alexandria. Christine Emba notes, "The thing that all of these indignant commentators rush to preserve is a toxic nostalgia for the time and place that Confederate monuments represent."

The next monument on the removal list is that of Robert E. Lee, an icon for “the lost cause.” Emba quotes Lee in her [May 12 opinion article](#), “I think it wisest not to keep open the sores of war, but to follow the example of those nations who endeavored to obliterate the marks of civil strife, and to commit to oblivion the feelings it engendered.”

Mayor Landrieu’s actions in New Orleans are provoking a discussion again about race in America and what has been referred to in our nation as the original sin, slavery. America, not just the south, is raising questions about who and how far we must go to help recognize our history, how we got to where we are, and at the same time recognize that to African-Americans certainly symbols of our history raised up on a pedestal to be honored raises questions that need discussion.

In New Orleans, that city is saying, you can talk about and do what you need to do. All we are saying that down in New Orleans, a most diverse city, we are saying that a long time ago when we were not in power, no votes, not franchised, our leaders did this. Today, however, it’s not us, and we can’t stand it any longer. This goes to an even bigger issue today. The city is a city with its own sovereignty, not to be dictated by a backward and insensitive state government. This statue that Mayor Landrieu goes to the central question of – are we a city? Or are we a creature of a state - alien to the diverse demographics of our city? Monuments are coming down in New Orleans and the state legislature is not liking it at all. Over in Texas, the Texas state legislature is treating the Great City of Austin as a slave creature itself. Sometime soon, cities are going to rise up and say enough. That’s what is happening and it’s long overdue.

I remember my grandmother saying, “Listen, son, before there was Georgia, before there was the United States of America, there was Savannah.” Cities were here before states. Cities were here before this nation. In 2017, cities are gaining more importance to the 85% of the nation’s citizens that live in our cities. And a great many people don’t relate any affinity to state legislatures and lately, they can’t relate to their very confused federal government. When you boil it down, Americans are looking to their mayors more than ever.

Sumter Mayor Fires Shot at OMB Defending CDBG

Sumter, South Carolina Mayor Joseph T. McElveen expressed deep alarm over OMB Director Mick Mulvaney’s recommendation to Congress to eliminate our Community Development Block Grant program. Mayor McElveen took the question of tracking results quite seriously. “I cannot think of another federal program that has such detailed tracking and reporting requirements.” [He goes on in his letter to list one by one what his city has done with the \\$285,000 Sumter allocation. Quite a remarkable letter.](#) Mayor McElveen has written as to investing in the nation’s infrastructure, “You would be hard-pressed to find a program as well suited to that purpose as CDBG.”

This letter and our actions since, are in response to the OMB Director appearing before a White House Sean Spicer press briefing to brag about getting rid of “meals on wheels” for senior citizens in the nation. It was embarrassing and clearly, the OMB Director is not aware of the great success we continue to have in our cities, as Sumter’s McElveen has proved in his well-thought-out letter of the truth.

Let us hope the OMB Director will go beyond the Heritage Foundation recommendations to abolish the CDBG program. The Sumter program was ongoing when Mulvaney was a Congressman representing Sumter. The OMB Director needs to understand just how successful the CDBG program is and he will soon be aware that Republican members of Congress are CDBG supporters.

Mayors will stand up to stop the OMB Director in his misguided advice to President Trump to kill CDBG. We will fight to stop the elimination of CDBG. June 7 is CDBG Day. Mayors and City Leaders from the US Conference of Mayors and the National League of Cities are coming to Washington to get the votes and keep \$3.3 billion of CDBG funds coming to our cities large and small.

Thank you, Mayor McElveen, for your continued leadership. We need more letters like yours. Together, we will succeed for the millions of people that benefit from the successful programs of our key federal partnership we have had since 1974.

Here's a Fact.

Calista Gingrich, the wife of former Speaker Newt Gingrich, will be named U.S. Ambassador to the Vatican this week before President Trump meets with Pope Francis on May 24 in Rome.

Our diplomatic relations with the Vatican have been affected by a reluctance to establish full diplomatic relations, partially due to the anti-Catholicism in our nation. We had diplomatic relations from 1797 to 1867, when the Papal States ceased to exist due to the establishment of the Kingdom of Italy.

In 1951 President Truman nominated an esteemed General and war hero, General Mark Clark to be our emissary; Clark withdrew his nomination following protests from Texas Senator Conley and Protestant groups.

From 1951 until 1968 we had no official relations with the Holy See.

President Nixon sent Henry Cabot Lodge, his old running mate, to be his personal representative.

It was President Reagan who finally opened full diplomatic relations with the Holy See with a formal full-fledged Ambassador.

Two former Presidents of the United States Conference of Mayors have led our relations with the Vatican. President Carter in 1978 appointed, as his personal representative, former New York City Mayor Robert Wagner, President of the United States Conference of Mayors from 1957 - 1958. And in 1993 President Clinton appointed, as full Ambassador to the Vatican, Boston Mayor Ray Flynn who served as USCM President from 1991 to 1992.

Tom

[@tcochran_mayors](#)



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To change your contact information, please visit <https://community.usmayors.org/>.

Our mailing address is:

The United States Conference of Mayors
1620 I St., N.W.
4th Floor
Washington, DC 20006

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Subject: **POST** Presidential Inauguration Reception Hosted By Ben Carson, Jr, LendingTree Founder and CEO Doug Lebda and Dean Parker
Location: Acadiana - 901 New York Avenue, NW Washington, DC 20001

Start: 1/19/2017 6:00 PM

End: 1/19/2017 8:00 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Organizer

Organizer: Pugh, Catherine

Required Attendees: Colon, Alberto; Colson, Marvin; Gooden, Kyle; Rosado, Alexandra; Strong, Rashawn; Warren Smith - City of Baltimore (Warren.Smith@baltimorecity.gov); Williams, Earl; Tisha Edwards (tisha.edwards1913@gmail.com); Edwards, Tisha; White, Afra

Subject: Mayor to HAVE LUNCH with Ben Carson Jr.

Location: Teavolve, 1401 Aliceanna St, Baltimore, MD 21231

Start: 3/20/2017 11:30 AM

End: 3/20/2017 12:30 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Organizer

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl

Contact: Ben Carson Jr, 202-570-8890. Staff/Briefing: none. Requestor: Afra.

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Tuesday, April 11, 2017 7:11 AM
To: Pugh, Catherine
Subject: Re: ****HOLD**** Mayor's Breakfast Option

It is a Ben Carson, Jr. hold, I will call him to follow up.

Sent from my iPhone

> On Apr 10, 2017, at 7:51 PM, Pugh, Catherine <CEP@baltimorecity.gov> wrote:
>
> Has this date been determined to be used? Need a morning option this week for a meeting....
>
> -----Original Appointment-----
> From: Themelis, Nina On Behalf Of Pugh, Catherine
> Sent: Wednesday, March 29, 2017 12:05 PM
> To: Pugh, Catherine; White, Afra
> Subject: ****HOLD**** Mayor's Breakfast Option
> When: Tuesday, May 02, 2017 7:30 AM-9:00 AM (UTC-05:00) Eastern Time (US & Canada).
> Where: Mayor's ECR
>
>
>
>
> <meeting.ics>

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Tuesday, November 21, 2017 12:51 PM
To: Smith, Jim T.
CC: Melissa B
Subject: Re: Center Club Lunch Follow Up

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

Looking forward to connecting in the near future. I am traveling for Thanksgiving but should be back in Baltimore area on the 29th and around for the bulk of December.

Also, did you receive an invite to our holiday party on the 7th of December?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

Regarding the Redevelopment Fund, we are in the process of preparing the paperwork and reviewing the regulations involved and will not be ready for prime time until probably mid April. However, in the mean time, we are sending you the contact information of four developers, all organizations that are currently involved in development in Baltimore City. They are always looking for investors, and they may be good partners for your Interprise Partners.

Most of the committees the City establishes have to be residents of Baltimore City. One committee that might be of interest to you is the Workforce Development Committee. If you have any interest, please contact me.

I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;

BC-MO-18-0408-A-000342

2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

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Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Tuesday, November 21, 2017 11:44 PM
To: Smith, Jim T.
Subject: Re: Center Club Lunch Follow Up

I'll double check on the invite.

What dates would work for getting together? I Should be in town the first and third week of Dec.

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: 11/21/17 4:41 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Re: Center Club Lunch Follow Up

I look forward to reconnecting before the end of the year. I don't think I got the invite, at least Leslie has not shown it to me. Have a great Thanksgiving.

Sent from my iPhone

On Nov 21, 2017, at 12:50 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

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From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>

Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000344

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Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.smith@baltimorecity.gov" <Jim.smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
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Columbia, MD 21046
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Subject: **HOLD** Lunch meeting with Ben Carson Jr.
Location: The Center Club

Start: 6/8/2017 11:30 AM
End: 6/8/2017 1:00 PM
Show Time As: Busy

Recurrence: (none)

Organizer: Smith, Jim T.
Required Attendees: Smith, Jim T.

From: Benjamin Carson [bc@intersepartners.com]
Sent: Monday, June 19, 2017 6:52 PM
To: Smith, Jim T.
CC: Harrison Perry; Steve Adler
Subject: Center Club Lunch Follow Up

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Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.Smith@baltimorecity.gov" <Jim.Smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

BC-MO-18-0408-A-000348

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Enterprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.EnterprisePartners.com

Subject: Accepted: Mayor to MEET with Ben Carson, Jr.
Location: Mayor's ECR

Start: 4/28/2017 2:30 PM
End: 4/28/2017 3:30 PM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Smith, Jim T.
Required Attendees: Pugh, Catherine
Resources: Mayor's ECR

From: Smith, Jim T. [Jim.Smith@baltimorecity.gov]
Sent: Tuesday, November 21, 2017 4:41 PM
To: Benjamin Carson
Subject: Re: Center Club Lunch Follow Up

I look forward to reconnecting before the end of the year. I don't think I got the invite, at least Leslie has not shown it to me. Have a great Thanksgiving.

Sent from my iPhone

On Nov 21, 2017, at 12:50 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Jim,

Thanks for the note, I would love to circle the wagons and hear about all of the updates. I am glad the fund is moving forward and would be happy to reach out to the developers. Also, on the Workforce Development Committee, I would be happy to learn more. I don't live in the city, but we do substantial work there and I am on the board of one of the hospitals and involved in several city initiatives. Would love to see how I can support.

Additionally, we have been holding conversations with a couple people at the city and state level on how to build a more robust small business and minority business environment as it relates to workforce. I would love to pick your brain on strategies and share what we have been up to.

Looking forward to connecting in the near future. I am traveling for Thanksgiving but should be back in Baltimore area on the 29th and around for the bulk of December.

Also, did you receive an invite to our holiday party on the 7th of December?

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Berube, Leslie" <Leslie.Berube@baltimorecity.gov> on behalf of "Smith, Jim T." <Jim.Smith@baltimorecity.gov>
Date: Monday, November 20, 2017 at 3:41 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: FW: Center Club Lunch Follow Up

Hello Ben,

Getting back to our meeting at the Center Club, I believe you have already been brought up-to-date on Park Heights. If that is not the case, please let me know when you are available and we can certainly accomplish that in short order.

As to the Shift Gig Economy Platform, Afra coordinated that demo on July 13, 2017.

Regarding the Redevelopment Fund, we are in the process of preparing the paperwork and reviewing the regulations involved and will not be ready for prime time until probably mid April. However, in the mean time, we are sending you the contact information of four developers, all organizations that are currently involved in development in Baltimore City. They are always looking for investors, and they may be good partners for your Interprise Partners.

Most of the committees the City establishes have to be residents of Baltimore City. One committee that might be of interest to you is the Workforce Development Committee. If you have any interest, please contact me.

I am trying to tie up loose ends from our meeting and look forward to more discussion and collaboration in the future.

Jim

From: Benjamin Carson <bc@interprisepartners.com>
Date: June 19, 2017 at 7:52:25 PM EDT
To: "Jim.Smith@baltimorecity.gov" <Jim.Smith@baltimorecity.gov>
Cc: Harrison Perry <hperry@interprisepartners.com>, Steve Adler <sa@interprisepartners.com>
Subject: Center Club Lunch Follow Up

BC-MO-18-0408-A-000351

Jim,

Thank you for hosting me at the Center Club last week, such a great conversation and I was encouraged by the progress of the administration. They are lucky to have you!

I believe we had a couple follow up items and I wanted to make sure that I had the whole list:

1. **HUD Tour:** Connect you with Lynne Patton, Senior Advisor to the Secretary, who is coordinating the event;
2. **Park Heights:** Set up a time for my team to come up to your office to take a look at the latest plans for Park Heights;
3. **Shift Gig:** Set up a demo for you to look at the Gig-Economy platform. I believe Afra is coordinating a demo for several members of the administration currently;
4. **Baltimore RE Development Fund:** It would be great to get more detail on what is being set up and how it is being structured. I would like to introduce you to Scott Keller (17 years @ HUD, former Blackstone, former Greenberg Traurig) to discuss federal programs that may be able to augment the fund;
5. **Committees:** I would love to learn more about what committees are being set up and if anyone in our network may be helpful. I know getting things done is the priority and that speed is of the essence for having some immediate "wins";

I probably missed a ton, but these are the couple items that are top of mind. Let me know anything else we can advance for you as well. Our goal is to make sure that we can support the immediate impact and short term wins for the administration to build momentum and form a trend of success. I look forward to working closely with you and your team to build Baltimore!

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Enterprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.EnterprisePartners.com

Subject: Dinner with Afra

Location: Sticky Rice (1634 Aliceanna St, Baltimore, Md, United States)

Start: 7/25/2017 5:00 PM

End: 7/25/2017 7:00 PM

Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: Merlynn Carson

Required Attendees: Merlynn Carson; White, Afra

Resources: Sticky Rice (1634 Aliceanna St, Baltimore, Md, United States)

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Wednesday, May 31, 2017 4:14 PM
To: White, Afra
Subject: BCV business cards from Steve Adler
Attachment(s): "BCV business cards.pdf"

Veronika Gugel

Interprise Partners

6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Themelis, Nina [Nina.Themelis@baltimorecity.gov]

Sent: Tuesday, March 07, 2017 12:48 PM

To: White, Afra

Subject: Breakfasts with Mayor Pugh

Thursday March 23 – Ben Carson Jr Breakfast

Monday, March 27- Bankers Breakfast

Tuesday, March 28 – AFRAM Breakfast

TBD – NAACP Breakfast



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of
Mayor Catherine Pugh 410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

 [@MayorPugh50](https://twitter.com/MayorPugh50)

 [Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

Subject: Canceled: **HOLD** Mayor to MEET with Ben Carson, Jr.

Location: Mayor's ECR

Start: 5/1/2017 1:00 PM

End: 5/1/2017 2:00 PM

Show Time As: Free

Recurrence: (none)

Importance: High

Organizer: Pugh, Catherine

Required Attendees: White, Afra

Resources: Mayor's ECR

Requestor: Afra.

From: Merlynn Carson [mcarson@myriddian.com]

Sent: Wednesday, July 12, 2017 4:08 PM

To: White, Afra

Subject: cap

Attachment(s): "CAP Statement wh.pdf", "Shiftgig_TECHDATA_The_Future_of_Work .pdf"

Afra,

Her is our cap statement and bit more of the technology.

Thank you



CONTACT INFORMATION

Phone: 866-991-7052

Fax: 202-204-1631

Email: MCarson@myriddian.com

Website: www.Myriddian.com

CAPABILITY STATEMENT

Myriddian assists companies that are seeking to reduce operational overhead while improving efficiency by offering a robust suite of business process outsourcing (BPO) solutions. Our suite of services includes Project Management, Data Analytics, Revenue Cycle Management, Workforce Solutions, and Training.

As a Physician and Woman Owned Small Business, Myriddian is committed to quality and creating customized solutions.

CORE CAPABILITIES

Workforce

Workforce is the backbone of every company. Our solutions are designed to bring best practices and technology to enhance your growing business.

- Training and Development
- Full-Life Cycle Staffing
- Recruitment and Outreach
- HR Services
- Medical Coding, Billing, Auditing
- Records Management

Consulting

Our consulting services are tailored to fit the clients need. Our industry experts combine expertise and experience to create innovative strategies and processes.

- Project Management
- HR Processes Consulting
- Talent Acquisition Strategy
- Onsite Management
- Workforce Management and Development
- Outsourcing & Managed Services

Technology

Our technology services focus on bringing solutions to augment workforce, management of IT services and processes.

- Tech Enabled Staffing "GigEconomy"
- Data Conversion, Database Admin
- Call Center Management and Deployment

AWARDS & RECOGNITIONS

2017

Living Classrooms "Rising Star"

2016

US Excellence Award in Leadership
Smart CEO-Baltimore

Best of Business, Columbia, MD

2015

Smart CEO-DC
Best of Business, Columbia, MD

2014

Featured in Her Mind Magazine

A Few Major Clients

- Verizon
- Kaiser Permanente
- IRS
- CMS
- FDA
- Fairpoint
- RiverSide Consulting
- Catholic Health
- Bon Secours

FEDERAL CERTIFICATION

SBA-8a

WOSB-Woman Owned Small Business

STATE CERTIFICATION

Maryland

MBE/DBD/SBE-MDOT Certified

LOCAL CERTIFICATION

MBE-City of Baltimore

NSA-DHMH License

NON-GOVERNMENT

WBE-WBENC

MBE-NMSDC

Meet Our CEO

Found in 2010, Merlynn Carson, M.D. serves as the CEO of Myriddian. She oversees the management of over 150 employees, and steering the company towards growth and success. She is involved in the Congressional Club, White House initiative for Workforce Development, Zaching for Cancer, and the Local Chamber of Commerce.

General Information

Company Name: **Myriddian, LLC**

Owner: **Merlynn Carson, M.D.**

Year Incorporated: **2010**

State of Incorporation: **DC**

DUNS: **962935248**

CAGE: **62Y11**

Address:

6711 Columbia Gateway Dr. # 475

Columbia, MD 21046
BC-MD-16-0468-A-000358

From: Benjamin Carson [bc@intersepartners.com]
Sent: Wednesday, May 10, 2017 8:39 AM
To: White, Afra
CC: Merlynn Carson
Subject: Follow Up Items

Afra,

Many thanks for the time yesterday, we are looking forward to advancing the ball. Several follow up items:

1. Meeting with HUD re Sec. Tour: Lynn Patton is helping coordinate the Baltimore tour on behalf of HUD. Maybe we can all get together on Friday to discuss the current thoughts and make sure that we are in close alignment. What times work best on your end?
2. ShiftGig: We would love to set up a demo as early as next week. Can you provide a couple times that may work on your end?
3. Amazon: Amazon is very interested in investing in Baltimore. Maybe we can set up a meeting with you and Jim Smith initially to get some additional background.
4. Arden Sokolov: Arden heads multifamily for HUD in the NE region. She is interested in meeting with the mayor to discuss close collaboration.
5. Michael Braverman: I realized that I do not have contact information for Braverman or the COO for Baltimore. Can you forward contact info so we can coordinate the meeting to discuss Druid Heights and Middle East Baltimore?

Let me know if I missed anything. Also, if you can get me times for Friday asap, we can get thigns coordinated with Lynn.

Cheers,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Newton, Renee [Renee.Newton@baltimorecity.gov]
Sent: Friday, March 24, 2017 1:24 PM
To: White, Afra
Subject: FW: Breakfasts with Mayor Pugh

Found your email....are we still good for 27 ppl?

From: White, Afra
Sent: Wednesday, March 08, 2017 10:41 AM
To: Marshall, Veronica; Newton, Renee
Cc: Themelis, Nina; Eldridge, Lindsey
Subject: RE: Breakfasts with Mayor Pugh

Thursday March 23 – Ben Carson Jr Breakfast- 20 people- 7:30 am – 9:00 am
Monday, March 27- Bankers Breakfast- 27 people - 7:30 am – 9:00 am
Rescheduled – AFRAM Breakfast-
TBD – NAACP Breakfast—Count to be determined- 7:30 am – 9:00 am

From: Marshall, Veronica
Sent: Tuesday, March 07, 2017 3:32 PM
To: White, Afra; Newton, Renee
Subject: RE: Breakfasts with Mayor Pugh

How many people?

What time?

From: White, Afra
Sent: Tuesday, March 07, 2017 1:39 PM
To: Newton, Renee
Cc: Marshall, Veronica
Subject: FW: Breakfasts with Mayor Pugh

Upcoming breakfast.. See below

From: Themelis, Nina
Sent: Tuesday, March 07, 2017 12:48 PM
To: White, Afra
Subject: Breakfasts with Mayor Pugh

Thursday March 23 – Ben Carson Jr Breakfast
Monday, March 27- Bankers Breakfast
Tuesday, March 28 – AFRAM Breakfast
TBD – NAACP Breakfast



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of 410-396-4323 (Office)
Mayor Catherine Pugh 410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)
[f Mayor Catherine Pugh](#)

From: Steve Adler [sa@intersepartners.com]
Sent: Tuesday, July 18, 2017 11:33 AM
To: White, Afra
Subject: Fwd: Follow-up

Sent from my iPhone

Begin forwarded message:

From: Thomas Graham <thgrahamassociates@gmail.com>
Date: July 18, 2017 at 10:50:59 AM EDT
To: Steve Adler <sa@intersepartners.com>
Subject: Follow-up

Hi Steve,

I have not heard from the young lady you mentioned but here are the names:

JP Grant - Grant Capital
Calvin Butler - BGE
Nate Beil - KCI
Ken Banks - Banks Contracting
Sheela Murthy - Murthy Law

Hope this helps.

Tom

From: Steve Adler [steveadler@comcast.net]

Sent: Sunday, July 09, 2017 5:59 AM

To: White, Afra

Subject: Fwd: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Attachment(s): "image003.png", "image003.png"

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>

Date: July 9, 2017 at 1:52:26 AM EDT

To: Steve Adler <steveadler@comcast.net>, Walter Pearson <wpearson@browncapital.com>, John Walters <jwalters@waltersrelocations.com>, Arnold Williams <awilliams@afnw.com>, Eddie Brown <ecb11102@gmail.com>, "Tony Hill" <tony@edwardsandhill.com>

Subject: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve reached out to me because he was contacted by the Mayor's Office to see if he could help the City to close the gap on the cost of this year's African-American festival. I am headed to East Africa for two weeks on our annual mission trip and consequently unavailable to assist in this effort. However, I informed Steve that I knew of some people who love the City and who might be open to a conversation on this matter.

I thought of you.

I am connecting you together via this note. I hope I am not imposing. Steve is a good friend and I am just trying to help.

God bless you all.



Robert L. Wallace

□ President and CEO

office: 410.962.1188 x 11

□ mobile: 443.864.8698

□ BITHGROUP.com



From: Steve Adler [steveadler@comcast.net]
Sent: Tuesday, July 11, 2017 10:16 AM
To: White, Afra
Subject: Fwd: Sewing Machines that your donation paid for. God bless you. Bob

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>
Date: July 11, 2017 at 6:25:39 AM EDT
To: Steve Adler <steveadler@comcast.net>, Kim Campbell <kcampbell@bithgroup.com>, Joseph Stegemerten <jstegemerten@bithgroup.com>
Subject: Sewing Machines that your donation paid for. God bless you. Bob



Sent from my iPhone

From: Steve Adler [steveadler@comcast.net]

Sent: Wednesday, July 12, 2017 5:53 AM

To: White, Afra

Subject: Fwd: The children of our orphanage in Tanzania. Thanks Jim and Steve for your contributions. God bless you. Bob

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>

Date: July 12, 2017 at 2:14:26 AM EDT

To: Steve Adler <steveadler@comcast.net>, Jim Brady <brady.james.t@gmail.com>, Joseph Stegemerten <jstegemerten@bithgroup.com>, Harry Holt <hholt@bithgroup.com>

Cc: Jordan Wallace <jordan.david.a.wallace@gmail.com>, Taylor Irene <tiwallace15@gmail.com>, "JoshuaJeepYj@gmail.com" <joshuajeepyj@gmail.com>

Subject: The children of our orphanage in Tanzania. Thanks Jim and Steve for your contributions. God bless you. Bob



Sent from my iPhone

From: Merlynn Carson [mcarson@myriddian.com]

Sent: Wednesday, April 12, 2017 2:55 PM

To: White, Afra

Subject: Hi

Hi Afra

Hope all is well. Would you mind sending me the guest list from the mayor's breakfast event.

Also, wanted to see how your schedule looked for the next week or the week of the 24th to get together.

We didn't get a chance to exchange numbers last time here is my cell 202-570-9023

Look forward to seeing you again!

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Monday, July 10, 2017 10:08 AM
To: destiny-simone.ramjohn@kp.org; White, Afra
Subject: Intro

Destiny and Afra,

By way of this email I wanted to introduce you both. Destiny, meet Afra she is the Director of External Affairs for Mayor Pugh. Afra, Destiny is the Director of Stakeholder Relations for Kaiser Permanente. More importantly, both of you are fabulous women that are doing great things for the city and thought it would be great for you both to connect.

Let me know if I can help with anything.

Merlynn Carson
Myriddian, LLC

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Thursday, April 27, 2017 11:30 AM
Subject: Living Classrooms

I could use your help!

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leaders for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

- Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts.

Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.

- Mail a check to:

Living Classrooms Foundation
ATTN: Analeigh Smith
1417 Thames Street
Baltimore, MD 21231

If you are mailing a check, please be certain to make it out to Living Classrooms Foundation, and include my name in the "memo" section.

- Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation.



A CHARITABLE FUNDRAISER FOR

LIVING CLASSROOMS FOUNDATION INC

ORGANIZED BY

Merlynn Carson



Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000367

Subject: Mayor to HAVE LUNCH with Ben Carson Jr.

Location: Teavolve, 1401 Aliceanna St, Baltimore, MD 21231

Start: 3/20/2017 11:30 AM

End: 3/20/2017 12:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Pugh, Catherine

Required Attendees: White, Afra; Colon, Alberto; Colson, Marvin; Dennis, Mark; Gooden, Kyle; Rosado, Alexandra; Smith, Warren; Strong, Rashawn; Williams, Earl

Resources: Teavolve, 1401 Aliceanna St, Baltimore, MD 21231

Contact: Ben Carson Jr, 202-570-8890. Staff/Briefing: none. Requestor: Afra.

From: Veronika Gugel [VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 9:08 AM
To: White, Afra
CC: Steve Adler; Benjamin Carson
Subject: Meet.Eat.Grow on October 5

Dear Afra,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.

DHG
COXON HUGHES GOODMAN LLP

INTERPRISE

savills
Studley

BY INVITATION ONLY | NON-TRANSFERABLE

Veronika Gugel
Interprise Partners
6711 Columbia Gateway Dr.
Suite 475, Columbia, MD 21046
O: 410-344-2854
D: 410-344-7624
vg@InterprisePartners.com
www.InterprisePartners.com

From: Benjamin Carson [bc@intersepartners.com]
Sent: Sunday, May 07, 2017 9:37 PM
To: White, Afra
CC: Merlynn Carson
Subject: Meeting Monday, May 8th
Attachment(s): "Bmore Mayor Meeting - 5 8 17.pdf"

Afra,

In preparation for the meeting tomorrow, I wanted to forward the attached agenda. Merlynn and I look forward to seeing you tomorrow at 10:30am.

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.
Interse Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.IntersePartners.com



CITY OF BALTIMORE DISCUSSIONS

MAY 7, 2017

SUMMARY:

Discuss RE opportunities in Baltimore relative to federal programs, private funding options, and P3. Also discuss workforce development and AWS Educate and Venture Capital

SCOTT KELLER | HUD

- More in-depth bio and background
- HUD Multifamily
- HUD Secretary Tour in Baltimore

RECAP FROM PRIOR CONVERSATIONS

- Perkins Homes
- Cherry Hill
- Deferred Maintenance
- Other Projects

SHIFTGIG, AUGMENTED REALITY, ETC.

- Workforce is becoming a major priority for Federal
- Workforce initiatives and programs
- Things we can do to help immediately

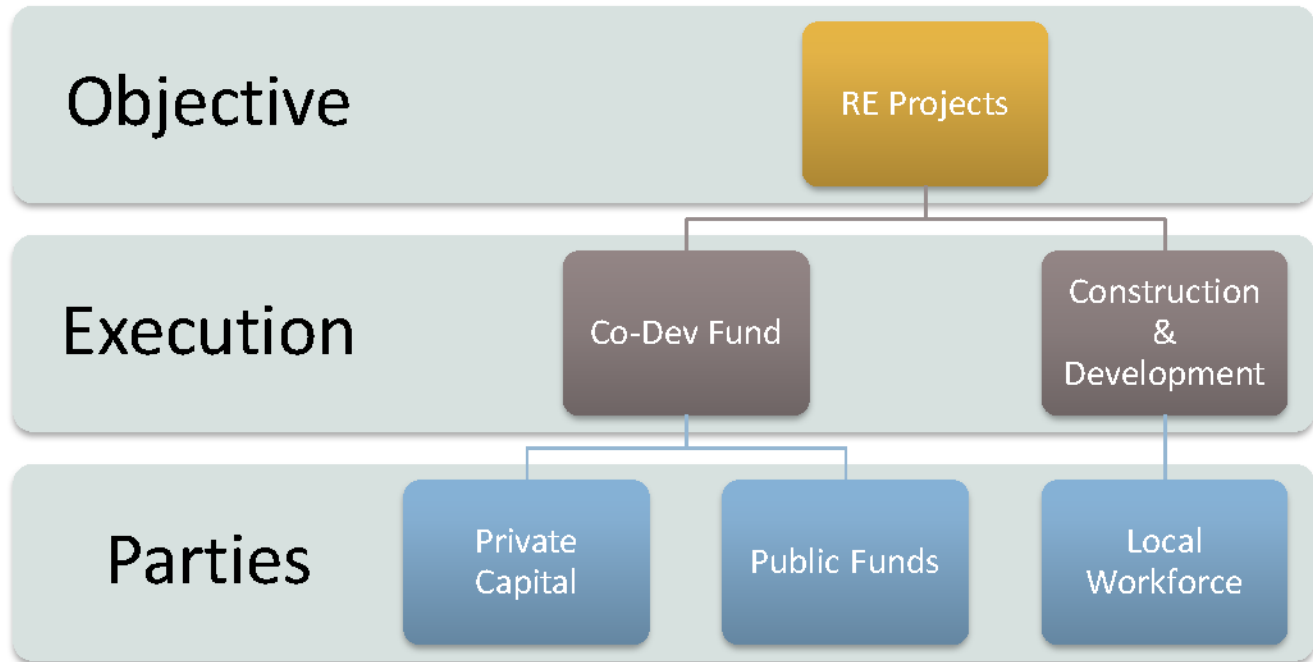
AMAZON

- AWS Educate – Interested in partnering in Baltimore to encourage more training for Cloud
- AWS Venture Capital – Interested in partnerships that would allow AWS to “invest” in entrepreneurs
- AWS IoT and Smart Cities Initiative

6711 Columbia Gateway Drive | Suite 475 | Columbia, MD 21046

www.INTERPRISEPARTNERS.COM

CO-OP DEVELOPMENT FUND



CO-DEVELOPMENT FUND – 1:1 MATCH WITH PRIVATE MONIES

- Public Private Partnership with trackable goals
 - RE Projects completed
 - Workforce trained
 - MBE/WBE participation goals
 - Aligned with Public Funding Mandates
- Co-Dev fund would provide advantages to Baltimore
 - City participation on investment committee
 - City invested in growth and development
 - Private funds to exponentially increase public funding goals
 - Private sector execution teams
 - Complete alignment with city objectives
 - Local impact, local workforce, outside capital
- Framework is already complete
 - \$20M+ Committed and ready to fund
 - Construction and rehab teams already identified
 - Development team identified
 - Working with the city to advance the Mayor's initiatives

CONFIDENTIAL

Prepared by Interprise Partners

Page 2 of 2

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Thursday, April 27, 2017 11:40 AM
To: White, Afra
CC: Steve Adler; Veronika Gugel; Harrison Perry
Subject: Meeting with the Mayor on 4/28

Afra,

I wanted to send the list of attendees for the 4/28 meeting at 3:30pm with the Mayor:

Sustainability Partners

Jay Jacobs
Tom Cain
Josh Boles

Subject Matter Experts

Josh Boles, Savage Funding
Scott Keller, National Strategy Group

Interprise

Benjamin Carson, Jr
Steve Adler
Harrison Perry

We would not need a tour on this meeting as the parties have toured Baltimore at this point. They will be looking for specific areas of the city or projects that require investment to solve for deferred maintenance, rehab, or infrastructure relating to energy efficiency.

Scott Keller and Josh Boles are also interested from a development standpoint and want to understand where they can bring their capital into play. Both have backgrounds in Public Private Partnerships and are working with us to structure transactions.

Looking forward to today and tomorrow! Also, are we still able to get together on May 8th? I have that date as a hold and wanted to discuss a couple items with the Mayor that day. I can give you more detail in person.

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 8:38 AM
To: White, Afra
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.
2. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic will be held on Friday, October 6th.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Wednesday, October 04, 2017 1:06 PM
Subject: Please don't forget to purchase tixs or make a donation!

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2. Mail a check to:
Living Classrooms Foundation

ATTN: Analeigh Smith

1417 Thames Street

Baltimore, MD 21231

If you are mailing a check, please be certain to make it out to Living Classrooms Foundation, and include my name in the "memo" section.
3. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

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Certified: MBE, DBE, WBE, WOSB, 8a

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Thursday, April 20, 2017 7:50 AM
To: White, Afra
Subject: Re: Dates for Meetings

So my afternoon is almost completely booked. Do you have time this morning before 1030?

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: 4/20/17 8:23 AM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Re: Dates for Meetings

Good day Mr. Carson-

All dates are on the calendar and we are good to go. If you have time this afternoon, I would love to discuss further. Let me know what time would work if you are available.

Thank you.

Regards-

Afra

Sent from my iPhone

On Apr 19, 2017, at 10:22 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Hey Afra,

Just checking back in with you on dates. Also, I was hoping on the 28th to have a meeting with the Mayor for internal discussions but I was just informed that Sustainability Partners is coming to the city. They exclusively invest in infrastructure via a p3 model that we are currently evaluating for a couple government agencies.

For the 27th, the Millenia Capital group wanted to get confirmation so they can book. When do you think we can get things locked in?

Many thanks,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Benjamin Carson <bc@interprisepartners.com>
Date: 4/18/17 11:18 PM (GMT-05:00)
To: "White, Afra" <Afra.White@baltimorecity.gov>
Subject: Re: Dates for Meetings

Afra,

I have confirmation for the 27th. I believe it will be Millenia Capital (the main group the Mayor wanted to meet with) and Mike Bristow.

I should have confirmation for Scott Keller and Josh Boles shortly, and I may see if Doug Koch can join us. We are targeting the 8th for that meeting.

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Merlynn and Harrison with me as well as Steve Adler.

I am going to be out of town on the 1st, but the other dates should be good to go!

Many thanks, and sorry for the delay, we had some tentative meetings on the calendar and I did not want to reschedule on the Mayor.

By the way, how about getting together on the 28th after meeting with Mayor? You, me and Merlynn can maybe head down to Harbor East Waterfront?

Cheers,

B

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M: 202-570-8890
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From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: Tuesday, April 4, 2017 at 6:11 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Re: Dates for Meetings

Yes, these dates are for all of the various development and interested parties.

Sent from my iPhone

On Apr 4, 2017, at 4:00 PM, Benjamin Carson <bc@interprisepartners.com> wrote:

Thank you for the dates, I will circulate and let you know what works best. Would any of these dates also work to speak with the mayor and the group that wants to develop Pimlico?

Best,

Ben Jr.

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From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: Tuesday, April 4, 2017 at 10:12 AM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Dates for Meetings

Good Day Mr. Carson-

It is always such a pleasure speaking with you. Thank you for your call yesterday. I am eager to start the planning and implementation of neighborhood revitalization in Baltimore!

Below you will find several dates that I am currently holding for us to start scheduling meeting with relevant parties and the Mayor as well as to plan our Baltimore City Neighborhood tour. If you could let me know what dates work best for you and what individuals you would like to meet for the varying dates, that would be helpful.

April 27, 2017 – 3:00 – 4:00 pm
April 28, 2017- 3:30 – 4:30 pm
May 1, 2017 – 2:00 – 3:00 pm
May 8, 2017 10:00 am – 11:00 am

Regards-

Afra

[<image001.png>](#)

Office of

Mayor Catherine

Pugh

Afra Vance White

Director of External Affairs

100 N. Holliday Street

Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

[<image002.png>](#) [@Mayor_Pugh](#)

[<image003.png>](#) [Mayor](#)

[Catherine Pugh](#)

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BC-MO-18-0408-A-000379

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Afra

<image001.png>
Office of
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Connect with Catherine Pugh

<image002.png> [@Mayor_Pugh](#)
<image003.png> [Mayor](#)
[Catherine Pugh](#)

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Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

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AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000381

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Ben Jr.

Benjamin S. Carson, Jr.

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www.EnterprisePartners.com

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<[image001.png](#)>

Office of

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afra.white@baltimorecity.gov

Connect with Catherine Pugh

<[image002.png](#)> [@Mayor_Pugh](#)

<[image003.png](#)> [Mayor](#)

[Catherine Pugh](#)

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Tuesday, August 01, 2017 11:25 AM
To: jperkins-cohen@oedworks.com
CC: White, Afra
Subject: RE: Follow up

Jason,

Just wanted to follow up on my previous emails, who can we coordinate with to do a whiteboarding session.

From: Merlynn Carson
Sent: Tuesday, July 25, 2017 11:16 AM
To: 'jperkins-cohen@oedworks.com' <jperkins-cohen@oedworks.com>
Subject: FW: Follow up

Hi Jason,

I just wanted to follow up on my previous message, I wanted to schedule a whiteboarding session for the beta test. Let me know who on your team can help coordinate this meeting.

From: Merlynn Carson
Sent: Monday, July 17, 2017 10:03 AM
To: <jperkins-cohen@oedworks.com>
Subject: Follow Up

Jason,

It was wonderful meeting you, thank you so much for taking the time to see the demo. We are confident the technology can be customized to your preference to support your objectives. As a follow up, I wanted to schedule a whiteboarding session to customize a beta test. We are already in the works with our products team on the resume builder idea you proposed.

Please let me know who on your team we should correspond with to get the whiteboarding session scheduled.

Thank you



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D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Steve Adler [steveadler@comcast.net]

Sent: Monday, July 10, 2017 9:52 AM

To: White, Afra

Subject: Re: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Yes! I think a short note would be good ! S

Sent from my iPhone

On Jul 10, 2017, at 10:09 AM, White, Afra <Afra.White@baltimorecity.gov> wrote:

Steve you are the BEST!! Thank you. Is it okay for me to send over the sponsorship package to the gentlemen?

From: Steve Adler [mailto:steveadler@comcast.net]

Sent: Sunday, July 09, 2017 6:59 AM

To: White, Afra

Subject: Fwd: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>

Date: July 9, 2017 at 1:52:26 AM EDT

To: Steve Adler <steveadler@comcast.net>, Walter Pearson <wpearson@browncapital.com>, John Walters <jwalters@waltersrelocations.com>, Arnold Williams <awilliams@afnw.com>, Eddie Brown <ecb11102@gmail.com>, "Tony Hill" <tony@edwardsandhill.com>

Subject: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve reached out to me because he was contacted by the Mayor's Office to see if he could help the City to close the gap on the cost of this year's African-American festival. I am headed to East Africa for two weeks on our annual mission trip and consequently unavailable to assist in this effort. However, I informed Steve that I knew of some people who love the City and who might be open to a conversation on this matter.

I thought of you.

I am connecting you together via this note. I hope I am not imposing. Steve is a good friend and I am just trying to help.

God bless you all.

Robert L. Wallace

□ President and CEO

<image001.png>

office: 410.962.1188 x 11

□ mobile: 443.864.8698

□ BITHGROUP.com

<image002.png> <image003.png> <image004.png> <image005.png> <image006.png>

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Tuesday, April 18, 2017 1:31 PM
To: White, Afra
Subject: RE: Hi

Afra

Thank you for sending. 25th is perfect. I'll text you my contact info and we can coordinate time and location.

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Tuesday, April 18, 2017 9:48 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Hi

Hi Merlynn-

How are you? I hope this e-mail finds you in great spirits! It was fantastic seeing you at the breakfast last month. Attached is the guest list.

The week of April 24, 2017 – I am available the evening of the 25th and 27th. Does either day work for you? My mobile number is 443-610-6126.

Look forward to getting together.

Regards-

Afra

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Wednesday, April 12, 2017 3:55 PM
To: White, Afra
Subject: Hi

Hi Afra

Hope all is well. Would you mind sending me the guest list from the mayor's breakfast event.

Also, wanted to see how your schedule looked for the next week or the week of the 24th to get together.

We didn't get a chance to exchange numbers last time here is my cell 202-570-9023

Look forward to seeing you again!

From: Steve Adler [sa@interprisepartners.com]
Sent: Wednesday, December 06, 2017 5:28 AM
To: White, Afra
Subject: Re: ManneqART and MDfin still has no home in Baltimore city!

Thanks for the heads up. Looking forward to seeing you Thursday! G M !! ☐

Sent from my iPhone

On Dec 5, 2017, at 12:37 PM, White, Afra <Afra.White@baltimorecity.gov> wrote:

From: lee@leeandersen.com [mailto:lee@leeandersen.com]
Sent: Monday, December 04, 2017 6:27 PM
To: White, Afra <Afra.White@baltimorecity.gov>
Cc: Cooper, Darron <dcooper@baltimoredevelopment.com>; Cole, William H. <wcole@baltimoredevelopment.com>
Subject: ManneqART and MDfin still has no home in Baltimore city!

Hi Afra,
The Baltimore Development Corp is struggling to find us a home after a month of discussions.

Their primary mission appears to be to sell buildings to developers to raise money for the city and **we do acknowledge the city needs the money!** The Bromo arts and entertainment area has the Hippodrome, Everyman theater and a struggling Lexington Market due to be rebuilt, with drug dealers outside. What else is tourist friendly and 'Arts and Entertainment' about this nationally designated area????? We are ideal as an acorn that could grow into an oak there but we can't find a plot of land to plant the seed!

There is only one government owned building in Bromo that the Baltimore Development Corp has come up with that might work for us. I raised it with them not the other way around -it needs a new roof and has mildew which we could work with, but we were told today it is being put out for proposals to developers soon and this is not an option for us. It does not fit their mission to put us into the building.

Actually putting arts and entertainment into the arts and entertainment district of Bromo is not their mission It is not their fault – they just have a different mission. I feel misled. I think it is important to tell people like us up front - it appears to me that it is about how much money I have, not whether we are good for the city. We have been spinning our wheels wasting time.

Darron Cooper told me this afternoon four other buildings have gone to developers in the last week. The Bromo district is primarily in the hands of developers and not getting into the hands of arts and entertainment people like us. So far the developers who have the buildings have let them sit rough, derelict and dark at night for years which encourages drug dealers. I was told today that that is will not be the case with the developers who got buildings this week. There was no mention of what they intend to do with the buildings and I think Darron would have been kind enough to tell us if they were going to Arts and Entertainment related groups so we would feel less rejected.

Is there even an organization with the mission to bring tourism, entertainment, fashion, education or the arts into Baltimore city? Which organization has the mission to improve the image of the city in the media which it sorely needs? My staff of 20 females is scared to work in Baltimore city - it is me encouraging them. I have already committed to raising their wages as they will be driving further, pay for parking for them and providing security for them walking to their cars at night.

If I have had no success with all we have to offer, who is having success? Is it possible my experience is actually typical and a less determined person simply goes off to another city?

I would be more patient if there was any sign progress was being made rather than just options being eliminated.

We have a good offer on the table from Annapolis although it is not in a 'tourist' neighborhood, and another one potentially from a university in New Jersey but I have to be serious about moving all three organizations if I take their meeting.

The only reason we have been given for not being able to find us a home which I was only told today: we need 20,000 sq ft which is apparently a difficult amount of space? We thought we had been clear we could be split up into component parts if necessary but then the spaces needed to be walking distance from each other to maintain the synergy required to attract tourists and to be physically safe for students to walk from one building to the other. We do need windows on the ground floor for the display of the artworks free to the touring public that we can light at night to keep the drug dealers away.

Who else could we talk to in Baltimore about a space? We are sending a package out to Peter Angelos tonight but I am not sure what it will take to get to have a meeting with him about the building at 100 N Charles Center that has stood vacant with brown paper on the windows for 8 years in a very visible location.

The person who works for him and is in charge of putting proposals like ours in front of him, Dean Hadjis, has not been particularly encouraging about us even getting a meeting. He would not even commit to putting the proposal in front of Mr Angelos in a positive way but instead suggested Mr Angelos may have other plans for the building... after 8 years of it looking obviously empty to the visiting public? I can't believe no visual arts groups have approached him in 8 years to temporarily display there so the city looks nicer for visitors?

You have already told us the Mayor's office cannot intervene on our behalf with Peter Angelos. Bill Cole may be able to ease our proposal forward a little but not directly and there are no guarantees Mr Angelos will even see it.

We are a month down the road from our lunch meeting and I am no closer to finding a home for the ManneqART Museum, the Maryland Fashion Institute and the fashion manufacturing facility in Baltimore? Tuesday Dec 5th I start broadening our search outside Baltimore City. Sorry.
Lee J

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, March 10, 2017 12:19 PM
To: Themelis, Nina; White, Afra
Subject: RE: Meeting with Mayor Catherine E. Pugh

I'm easy, whatever is most convenient. If there is a good vegetarian restaurant in the area maybe we could go there?

Best,

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>
Date: 3/10/17 12:01 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>, "White, Afra" <Afra.White@baltimorecity.gov>
Subject: RE: Meeting with Mayor Catherine E. Pugh

We will be able to confirm exact location shortly. The Mayor's preceding meeting is here at City Hall, so a location nearby will be the preference. Will that work for you?

Thank you,



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of Mayor Catherine Pugh 410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)
[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benjamin Carson [mailto:bc@interprisepartners.com]
Sent: Friday, March 10, 2017 11:57 AM
To: Themelis, Nina; White, Afra
Subject: Re: Meeting with Mayor Catherine E. Pugh

Thank you Nina. What location would be most convenient?

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>
Date: Friday, March 10, 2017 at 11:56 AM
To: Benjamin Carson <bc@interprisepartners.com>, "White, Afra" <Afra.White@baltimorecity.gov>
Subject: RE: Meeting with Mayor Catherine E. Pugh

Good Afternoon,

We have lunch with Mayor Pugh on the calendar from 12:30 - 1:30PM on Monday, March 20th.

Thank you,



Office of
Mayor Catherine Pugh

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)

[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benjamin Carson [<mailto:bc@interprisepartners.com>]

Sent: Friday, March 10, 2017 11:53 AM

To: White, Afra

Cc: Themelis, Nina

Subject: Re: Meeting with Mayor Catherine E. Pugh

Afra and Nina,

I just wanted to follow up in regards to lunch on the 20th. Does that time still work for the Mayor?

Best Regards,

Ben Jr.

Benjamin S. Carson, Jr.

Interprise Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.InterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: Thursday, February 16, 2017 at 5:08 PM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>

Subject: Meeting with Mayor Catherine E. Pugh

Good Day Mr. Carson-

Thank you so much for your time today, it was a pleasure speaking with you. Please let this e-mail serve as confirmation of your meeting with Mayor Pugh, March 20, 2017 from 12:30-1:30 pm. The Mayor's scheduler, Nina Themelis, will be in contact as it relates to the location.

Below you will find my contact information. We can start working on setting up a breakfast meeting with the individuals you were speaking of today. I am looking forward to working with you and your team. Thank you.

Regards-

Afra



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

410-396-1800-direct

410-387-1847-cell

100 N. Holliday Street

Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Friday, March 10, 2017 12:20 PM
To: Themelis, Nina; White, Afra
Subject: RE: Meeting with Mayor Catherine E. Pugh

Perfect, many thanks

Ben Carson, Jr.
Interprise Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>
Date: 3/10/17 12:17 PM (GMT-05:00)
To: Benjamin Carson <bc@interprisepartners.com>, "White, Afra" <Afra.White@baltimorecity.gov>
Subject: RE: Meeting with Mayor Catherine E. Pugh

Good Afternoon,

The location for lunch will be:

Teavolve Café, 1401 Aliceanna St, Baltimore, MD 21231

Thank you,



Nina Themelis

100 N. Holliday Street
Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of Mayor Catherine Pugh
410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)
[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

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Sent: Friday, March 10, 2017 11:57 AM
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Columbia, MD 21046
M: 202-570-8890
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Date: Friday, March 10, 2017 at 11:56 AM
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Baltimore, MD 21202
nina.themelis@baltimorecity.gov

Office of
Mayor Catherine Pugh 410-396-4323 (Office)
410-576-9425 (Fax)

Connect with Catherine Pugh

[@MayorPugh50](https://twitter.com/MayorPugh50)

[f Mayor Catherine Pugh](#)

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Sent: Friday, March 10, 2017 11:53 AM

To: White, Afra

Cc: Themelis, Nina

Subject: Re: Meeting with Mayor Catherine E. Pugh

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Ben Jr.

Benjamin S. Carson, Jr.

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6711 Columbia Gateway Dr

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Columbia, MD 21046

M: 202-570-8890

www.EnterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: Thursday, February 16, 2017 at 5:08 PM

To: Benjamin Carson <bc@interprisepartners.com>

Cc: "Themelis, Nina" <Nina.Themelis@baltimorecity.gov>

Subject: Meeting with Mayor Catherine E. Pugh

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Below you will find my contact information. We can start working on setting up a breakfast meeting with the individuals you were speaking of today. I am looking forward to working with you and your team. Thank you.

Regards-

Afra



Afra Vance White

Director of External Affairs

410-396-1800-direct

410-387-1847-cell

Office of
Mayor Catherine
Pugh

100 N. Holliday Street
Baltimore, MD 21202

afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000392

From: Benjamin Carson [bc@interprisepartners.com]
Sent: Wednesday, April 26, 2017 10:40 PM
To: White, Afra
Subject: Re: Names for individuals attending meeting tomorrow.

Afra, please see names below:

Investor Group

Robert S. DiNicola
Attorney Guillermo Perez (Will)
Gustavo Bengochea (Gus)
J.J. Vigil of Vigil Contracting Inc.
Marc Sperling

Interprise Partners

Benjamin Carson Jr.
Steve Adler
Harrison Perry
James Shin

These guys have the \$40M they are initially planning on deploying into Baltimore. I had dinner with them this evening to discuss more specifics. Tomorrow, we have a city tour set up for them to visit Perkins Homes, Pimlico, Park Heights, Cherry Hill area, and Druid Hill Park. They are also going to be looking at Port Covington and Westport area. At the meeting tomorrow, they are really looking to sit down with you and Madam Mayor and discuss specific projects and the process for making investments in Baltimore. We will not need to do a tour of the city and can focus on maximizing time in the board room to advance on whichever projects the Mayor would like.

I will give you a call in the morning as well to coordinate further. I was under the impression that they wanted to go around the city for the tour, but it looks like they have made more progress on underwriting some of the areas than I initially thought and are at the point of wanting to put pen to paper and see how best to deploy capital to support Baltimore's goals.

Best,

Ben Jr.

Benjamin S. Carson, Jr.
Interprise Partners, LLC
6711 Columbia Gateway Dr
Suite 475
Columbia, MD 21046
M: 202-570-8890
www.InterprisePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>
Date: Wednesday, April 26, 2017 at 6:00 PM
To: Benjamin Carson <bc@interprisepartners.com>
Subject: Names for individuals attending meeting tomorrow.

Good Day Ben-

Can you e-mail me the names of those individuals attending tomorrow's meeting. Thank you.



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[f Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 8:55 AM
To: White, Afra
Subject: RE: Please don't forget to purchase tixs or make a donation!

Yay, see you tonight!

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Friday, October 6, 2017 9:47 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

On-line now purchasing my ticket! J

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:38 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.
2. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic will be held on Friday, October 6th.

Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:08 AM
To: White, Afra
Subject: RE: Please don't forget to purchase tixs or make a donation!

Don't forget to put my name on it ☺

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Friday, October 6, 2017 9:47 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

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Merlynn Carson, M.D.
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O: 866-991-7052
D: 410-344-2852
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www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Merlynn Carson [mcarson@myriddian.com]
Sent: Friday, October 06, 2017 11:41 AM
To: White, Afra
Subject: RE: Please don't forget to purchase tixs or make a donation!

Thank you, I just got a list of tickets purchased didn't see you on it yet!

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Friday, October 6, 2017 10:22 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

Got you!

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 10:08 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: RE: Please don't forget to purchase tixs or make a donation!

Don't forget to put my name on it ☺

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Sent: Friday, October 6, 2017 9:47 AM
To: Merlynn Carson <mcarson@myriddian.com>
Subject: RE: Please don't forget to purchase tixs or make a donation!

On-line now purchasing my ticket! J

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Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

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2. Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."

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Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

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O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: Benjamin Carson [bc@intersepartners.com]

Sent: Thursday, March 16, 2017 5:05 PM

To: White, Afra

Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

You're the best!

Ben Carson, Jr.
Interse Partners
202.570.8890

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: 3/16/17 5:47 PM (GMT-05:00)

To: Benjamin Carson <bc@intersepartners.com>

Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

No problem done deal.

From: Benjamin Carson [mailto:bc@intersepartners.com]

Sent: Thursday, March 16, 2017 2:43 PM

To: White, Afra

Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

Afra,

Sorry about the Mike Bristow address. Here is the updated list. I highlighted the 2 new additions and Mike Bristow's line for you. Do you mind resending to Mike and including the two new invites?

Best,

Ben Jr.

Benjamin S. Carson, Jr.

Interse Partners, LLC

6711 Columbia Gateway Dr

Suite 475

Columbia, MD 21046

M: 202-570-8890

www.IntersePartners.com

From: "White, Afra" <Afra.White@baltimorecity.gov>

Date: Thursday, March 16, 2017 at 1:42 PM

To: Benjamin Carson <bc@intersepartners.com>

Subject: FW: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

FYI, Mr. Carson-

Mike Bristow no longer works for Gulfstream.

Regards-

Afra

From: Mike Bristow [<mailto:mbristow@GulfstreamDiagnostics.onmicrosoft.com>]

Sent: Thursday, March 16, 2017 1:31 PM

To: White, Afra

Subject: Automatic reply: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

Please note Michael Bristow is no longer with Gulfstream Diagnostics. Please contact Keu Zafar via email kzafar@gulfdiagnostics.com to assist you

BC-MO-18-0408-A-000400

promptly.

This e-mail message and any documents attached to it are confidential and may contain information that is protected from disclosure by various federal and state laws, including the HIPAA privacy rule (45 C.F.R., Part 164). This information is intended to be used solely by the entity or individual to whom this message is addressed. If you are not the intended recipient, be advised that any use, dissemination, forwarding, printing, or copying of this message without the sender's written permission is strictly prohibited and may be unlawful. Accordingly, if you have received this message in error, please notify the sender immediately by return e-mail or call 972.630.6400, and then delete this message.

From: Mark Powell [mpowell@argo-sys.com]
Sent: Monday, March 20, 2017 7:38 AM
To: White, Afra
CC: Benjamin Carson (bc@interprisepartners.com)
Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

I will be attending,

Thank you very much,

V/R, Mark Powell

Mark L. Powell

Chief Executive Officer
ARGO Systems, LLC

Main Corporate Office:
1362 Mellon Road, Suite #100
Hanover, MD 21076
410-768-2444, ext. 232
Mobile: 443-822-0020

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Thursday, March 16, 2017 1:31 PM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017

Good Day-

Please join Mayor Catherine E. Pugh and Interprise Partners for a breakfast discussion, **Thursday, March 23, 2017 from 7:30-9:00 am** at City Hall. Please see attached invitation. Thank you and we hope to see you there.

Regards-

Afra Vance White



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)
[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Steve Adler [sa@interprisepartners.com]
Sent: Monday, March 20, 2017 10:27 AM
To: White, Afra
Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!
Attachment(s): "image001.png", "image002.png", "image003.png"

I will attend. Steve Adler.

Sent from my iPhone

On Mar 20, 2017, at 10:17 AM, White, Afra <Afra.White@baltimorecity.gov> wrote:

Good Day-

Please join Mayor Catherine E. Pugh and Interprise Partners for a breakfast discussion, **Thursday, March 23, 2017 from 7:30-9:00 am** at City Hall. Please see attached invitation. Thank you and we hope to see you there.

Regards-

Afra Vance White

Afra Vance White

<image001.png> **Director of External Affairs**

Office of
Mayor Catherine
Pugh 100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

<image002.png> [@Mayor_Pugh](#)
<image003.png> [Mayor Catherine Pugh](#)

<BREAKFASTINVITATIONMARCH23.pdf>

From: Harrison Perry [hperry@interprisepartners.com]

Sent: Monday, March 20, 2017 11:27 AM

To: White, Afra

Subject: RE: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

Thank you, Afra, I will plan to attend. I look forward to it. I'm Ben's Partner at Interprise Partners, by the way.

Best,

Harrison Perry

Interprise Partners

6711 Columbia Gateway Drive, Suite 475

Columbia, MD 21046

Mobile: 847-404-5913

Email: hperry@interprisepartners.com

Website: www.interprisepartners.com

From: White, Afra [mailto:Afra.White@baltimorecity.gov]

Sent: Monday, March 20, 2017 10:18 AM

To: White, Afra <Afra.White@baltimorecity.gov>

Subject: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

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Afra Vance White



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afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[f Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Steve Adler [sa@interprisepartners.com]
Sent: Monday, March 20, 2017 11:21 AM
To: White, Afra
Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!
Attachment(s): "image001.png", "image002.png", "image003.png"

Will attend. S

Sent from my iPhone

On Mar 20, 2017, at 10:17 AM, White, Afra <Afra.White@baltimorecity.gov> wrote:

Good Day-

Please join Mayor Catherine E. Pugh and Interprise Partners for a breakfast discussion, **Thursday, March 23, 2017 from 7:30-9:00 am** at City Hall. Please see attached invitation. Thank you and we hope to see you there.

Regards-

Afra Vance White

Afra Vance White

<[image001.png](#)> **Director of External Affairs**

Office of
Mayor Catherine Pugh 100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

<[image002.png](#)> [@Mayor_Pugh](#)
[f](#) [Mayor Catherine Pugh](#)

<BREAKFASTINVITATIONMARCH23.pdf>

From: Scott Keller [scott@nsgdc.com]
Sent: Monday, March 20, 2017 9:31 PM
To: White, Afra
Subject: Re: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

Thank you Ms. White... I'll be there.

Scott Keller

From: <White>, Afra <Afra.White@baltimorecity.gov>
Date: Monday, March 20, 2017 at 10:17 AM
To: "White, Afra" <Afra.White@baltimorecity.gov>
Subject: YOU ARE CORDIALLY INVITED TO ATTEND BREAKFAST WITH MAYOR CATHERINE E. PUGH--THURSDAY,MARCH 23, 2017--RSVP--TODAY!!

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Regards-

Afra Vance White



*Office of
Mayor Catherine
Pugh*

Afra Vance White
Director of External Affairs

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afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)
 [Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: Merlynn Carson [mcarson@myriddian.com]

Sent: Friday, October 06, 2017 12:33 PM

To: White, Afra

Subject: Thank you

Dear Afra,

I want to thank you for your support of me and this incredible organization, Living Classrooms. Your support has helped underserved youth in the Baltimore and DC areas by providing hands-on education and job training.

I look forward to celebrating with you tonight, your support means a lot to me. Details for the VIP Rising Stars Awards Ceremony held in conjunction with Maritime Magic are below.

Awards Ceremony Details:

- The event will begin at 6:00 at the Living Classrooms Headquarters (1417 Thames Street) with a private reception. The program will begin promptly at 6:30.
- Attire for Maritime Magic ranges from jeans to cocktail attire.
- Parking is available in the garage at the corner of Thames Street and Caroline Street (entrances on both Thames and Caroline). There is metered street parking as well.

I look forward to seeing you there.

Thank you again!!!

-Merlynn

From: lee@leeandersen.com
Sent: Monday, November 27, 2017 5:16 PM
To: White, Afra
CC: 'Steve Adler'; 'Al Scolnik'
Subject: understand!

Hi Afra,
Thank you for clarifying the situation! Thank you, also, for passing on the information about us to the Mayor. What did she think about us as an organization potentially coming to Baltimore City?
I will follow up with Bill Cole in a few days and see if he has thought of a way to move the ball towards the ten yard line.
Lee
PS
Al and I will plan on hot chocolate in front of the TV watching the Ravens!

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
Sent: Monday, November 27, 2017 4:34 PM
To: lee@leeandersen.com; 'Steve Adler' <steveadler@comcast.net>
Subject: RE: tonight on?

Good Day Lee and Steve-

Thank you for your e-mail. Lee- the Mayor is familiar with ManneqART, (I provided her with an after action report and marketing materials you provided me). Ethically speaking the Mayor cannot interfere in these types of negotiations. I have reached out to Bill Cole (CEO of the Baltimore Development Corp) and he indicated that he is thinking about ways to engage Mr. Angelo's as it relates to the space. I will keep you posted on any activities. Please feel free to reach out to me should you have any questions or concerns.

Regards-

Afra Vance White



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[Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

From: lee@leeandersen.com [mailto:lee@leeandersen.com]
Sent: Monday, November 27, 2017 4:18 PM
To: 'Steve Adler' <steveadler@comcast.net>
Cc: White, Afra <Afra.White@baltimorecity.gov>
Subject: tonight on?

Hi Steve,
If the Raven's game tickets tonight are problematic, would it be possible to make an appointment with the Mayor in her office instead? She is, no doubt, booked up but we would take any appointment that opens up in the next few weeks. We are really just trying to get on her radar and hopefully get a friendly intro to Peter Angelos regarding the 100 North Charles Center above the parking garage for ManneqART Museum.
Thanks,
Lee

Subject: Accepted: Dinner with Afra
Location: Sticky Rice

Start: 7/25/2017 5:00 PM
End: 7/25/2017 7:00 PM
Show Time As: Busy

Recurrence: (none)

Meeting Status: Accepted

Organizer: White, Afra
Required Attendees: Merlynn Carson
Resources: Sticky Rice

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Friday, October 06, 2017 11:48 AM
To: Merlynn Carson
Subject: Fwd: Your tickets for order 1739162
Attachment(s): "31st_Annual_Maritime_Magic.pdf", "ATT00001.htm"

I got the ticket confirmation, see below.

Sent from my iPhone

Begin forwarded message:

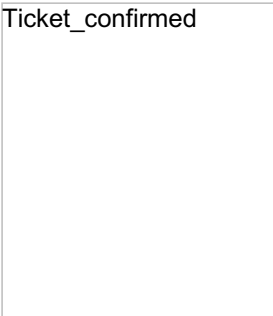
From: <afradawnn@gmail.com>
Date: October 6, 2017 at 12:47:24 PM EDT
To: Afra White <afra.white@baltimorecity.gov>
Subject: Fwd: Your tickets for order 1739162

Sent from my iPhone

Begin forwarded message:

From: MissionTix <web@missiontix.com>
Date: October 6, 2017 at 11:24:44 AM EDT
To: afradawnn@gmail.com
Subject: Your tickets for order 1739162

Ticket_confirmed



Thank you for your order (number 1739162) at
MissionTix (<https://www.mt.cm/>)

Your ticket(s) are attached to this e-mail. Please print them out and take them with you, or display them on your smartphone. Each ticket only admits one person.

Order summary:

Order number: 1739162
Date: Fri, 10/06/2017 - 11:24am
Status: Completed
Customer: afradawnn
Details: <https://goo.gl/nFw7vc>

Afra Vance White
**31ST ANNUAL MARITIME MAGIC - ADVANCED
 TICKET**

Fri, October 6, 2017 7:00 PM

Doors: 07:00 PM

Price: \$120.00

**FREDERICK DOUGLASS-ISAAC MYERS MARITIME
 PARK**
 1417 Thames St
 Baltimore, MD 21231

ORDER NO.

#1739162



Q7H2N4BZ91

THERE IS WORK TO DO.
 LEAVE THE **TIX** TO US.

START SELLING TODAY



Only the first scan of this ticket will allow entry. Unauthorized duplication or sale of this ticket may prevent your entry to the event. Handle this ticket as you would a regular ticket. MissionTix is not responsible for lost or misplaced tickets, nor are we responsible for any unauthorized duplication or the consequences thereof. If duplicate copies do occur, the event promoter or venue reserves the right to refuse entry to all ticket holders. The ticket value may only be refunded to the original purchaser at the venue's discretion. Please note that under any and all circumstances, service fees enacted by MissionTix cannot be refunded due to ticket processing. The date and time of the event are subject to change without notice. For the most current updates, visit <http://www.missiontix.com>. BY USING THIS TICKET, THE HOLDER ASSUMES ALL RISKS AND RESPONSIBILITIES ASSOCIATED WITH THE EVENT FOR WHICH THIS TICKET IS ISSUED, INCLUDING SEEN AND UNFORESEEN DANGERS. IN THE CASE OF ANY SUCH CLAIMS ARISING FROM THIS EVENT OR TICKET PURCHASE, THE HOLDER EXPRESSLY WAIVES AND AGREES TO RELEASE THE VENUE AND ALL ITS AGENTS, PERFORMERS, AS WELL AS MISSIONTIX AND ALL ITS AGENTS FROM THOSE CLAIMS. IF THE EVENT FOR WHICH THIS TICKET IS ISSUED UNDERGOES CANCELLATION OR RESCHEDULING, NEITHER THE VENUE, PROMOTER, OR MISSIONTIX IS REQUIRED TO ISSUE A REFUND. THE DECISION TO ALLOW REFUNDS, OF THE TICKET FACE VALUE AND CONVENIENCE CHARGE, IS THE EXPRESS RIGHT OF THE VENUE OR PROMOTER. UNDER NO CIRCUMSTANCES CAN THE SERVICE FEE BE REFUNDED, UNLESS OTHERWISE STATED BY MISSIONTIX. The venue reserves the right to refuse admission to any ticket holder in the event of disorderly or abusive conduct, inappropriate language, or as management sees fit. The venue also reserves the right to eject any person(s) for conduct or language deemed inappropriate by management. Under these provisions, the ticket holder is entitled to no refunds or remuneration of any kind. This ticket is a revocable license and admission may be refused upon proper refund of the ticket's face value. Unauthorized sale, resale, or attempted resale is illegal and may result in seizure and cancellation without compensation. Tickets obtained from unauthorized sources are void if lost, stolen, or counterfeit. If lost, stolen, or destroyed, ticket cannot be replaced. Ticket is only valid for the date, time, event, and seat issued on the ticket. Ticket is non-transferable or redeemable for cash. Unauthorized reproduction of this ticket is punishable by law. All prices listed include taxes, fees, and/or discounts (if applicable), unless otherwise noted. NO REFUNDS OR EXCHANGES EXCEPT AS PROVIDED HEREIN. DATE AND TIME OF THE EVENT ARE SUBJECT TO CHANGE WITHOUT NOTICE. ALL RIGHTS RESERVED. By using this ticket, holder also agrees to abide by all rules and regulations, instated by the venue, management, or other parties properly associated with the event for which this ticket is issued. In particular, the holder will not transfer or aid in transferring any unauthorized description, account, image, or reproduction of the event and its happenings. However, in the case of authorized broadcast or publicizing of the event, the ticket holder agrees by use of this ticket to grant permission for the use of holder's image or likeness in connection to the event, venue, or promoter. The holder also agrees to abide by any rules prohibiting alcoholic beverages, illegal drugs, controlled substances, cameras, recording devices, bundles and containers of any kind, or other as stated by law or venue policies.

DUPLICATION AND/OR RESALE WILL PREVENT ENTRY TO EVENT



ONE SCAN PER TICKET - KEEP THIS TICKET IN A SAFE PLACE

From: White, Afra [Afra.White@baltimorecity.gov]
Sent: Tuesday, July 18, 2017 11:37 AM
To: Steve Adler
Subject: Re: Follow-up

Thanks Steve. I called Mr. Graham early last week and left a voice message. Will call him again today.

Sent from my iPhone

On Jul 18, 2017, at 12:33 PM, Steve Adler <sa@interprisepartners.com> wrote:

Sent from my iPhone

Begin forwarded message:

From: Thomas Graham <thgrahamassociates@gmail.com>
Date: July 18, 2017 at 10:50:59 AM EDT
To: Steve Adler <sa@interprisepartners.com>
Subject: Follow-up

Hi Steve,

I have not heard from the young lady you mentioned but here are the names:

JP Grant - Grant Capital
Calvin Butler - BGE
Nate Beil - KCI
Ken Banks - Banks Contracting
Sheela Murthy - Murthy Law

Hope this helps.

Tom

From: White, Afra
Sent: Monday, July 10, 2017 9:09 AM
To: Steve Adler
Subject: RE: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve you are the BEST!! Thank you. Is it okay for me to send over the sponsorship package to the gentlemen?

From: Steve Adler [mailto:steveadler@comcast.net]
Sent: Sunday, July 09, 2017 6:59 AM
To: White, Afra
Subject: Fwd: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Sent from my iPhone

Begin forwarded message:

From: Robert Wallace <rwallace@bithgroup.com>
Date: July 9, 2017 at 1:52:26 AM EDT
To: Steve Adler <steveadler@comcast.net>, Walter Pearson <wpearson@browncapital.com>, John Walters <jwalters@waltersrelocations.com>, Arnold Williams <awilliams@afnw.com>, Eddie Brown <ecb11102@gmail.com>, "Tony Hill" <tony@edwardsandhill.com>
Subject: Gentleman, a good friend of mine, Steve Adler, is trying to help Baltimore City to complete the funding of the African-America Festival. Bob Wallace.

Steve reached out to me because he was contacted by the Mayor's Office to see if he could help the City to close the gap on the cost of this year's African-American festival. I am headed to East Africa for two weeks on our annual mission trip and consequently unavailable to assist in this effort. However, I informed Steve that I knew of some people who love the City and who might be open to a conversation on this matter.

I thought of you.

I am connecting you together via this note. I hope I am not imposing. Steve is a good friend and I am just trying to help.

God bless you all.



Robert L. Wallace
□ President and CEO

office: 410.962.1188 x 11
□ mobile: 443.864.8698
□ BITHGROUP.com
A row of four small circular icons for Twitter, Facebook, LinkedIn, and YouTube.

From: White, Afra
Sent: Tuesday, September 19, 2017 11:03 AM
To: Veronika Gugel
Subject: RE: Meet.Eat.Grow on October 5

Please consider this e-mail an RSVP for the event October 5, 2017. Thank you.

Regards-

Afra



Office of
Mayor Catherine
Pugh

Afra Vance White
Director of External Affairs

100 N. Holliday Street
Baltimore, MD 21202
afra.white@baltimorecity.gov

Connect with Catherine Pugh

[@Mayor_Pugh](https://twitter.com/Mayor_Pugh)

[Mayor Catherine Pugh](#)

From: Veronika Gugel [mailto:VG@interprisepartners.com]
Sent: Tuesday, September 19, 2017 10:08 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Cc: Steve Adler <sa@interprisepartners.com>; Benjamin Carson <bc@interprisepartners.com>
Subject: Meet.Eat.Grow on October 5

Dear Afra,

Please join the Interprise team and fellow C-Suite executives at our Meet.Eat.Grow event. In partnership with DHG and Savills Studley, we are inviting a select group of top-tier executives from the technology and healthcare industries to join us for an evening with no formal agenda, where you will be able to expand relationships with peers in both the public and private sectors.

Thursday, October 5th
6:00pm - 9:00pm
The Stanford Grill
8900 Stanford Blvd.
Columbia, MD 21045

See the attached invitation for detail and make sure to RSVP to Erin Loder at erin.loder@dhgllp.com and VG@interprisepartners.com before Friday, 9/22/17. Thank you.
We look forward to seeing you.

Sincerely,

Benjamin Carson, Jr.
Interprise Partners, LLC

meet. eat. drink. grow.

Join the Technology Executive Forum for an evening of collegial introductions to fellow regional C-Level Executives in Cyber Security, Government Contracting and Technology Companies.

Let us treat you to a selection of cocktails and hors d'oeuvres.

When: Thursday, October 5, 2017 | 6:00 PM - 9:00 PM

Where: Stanford Grill, 8900 Stanford Blvd, Columbia, MD 21045

RSVP to Erin Loder at 703.328.0087 or erin.loder@dhgllp.com.



BY INVITATION ONLY | NON-TRANSFERABLE

Veronika Gugel

Enterprise Partners

6711 Columbia Gateway Dr.

Suite 475, Columbia, MD 21046

O: 410-344-2854

D: 410-344-7624

vg@EnterprisePartners.com

www.EnterprisePartners.com

From: White, Afra
Sent: Friday, October 06, 2017 8:47 AM
To: Merlynn Carson
Subject: RE: Please don't forget to purchase tixs or make a donation!

On-line now purchasing my ticket! J

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 9:38 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: Please don't forget to purchase tixs or make a donation!

Hi Afra,

I am being honored by Living Classrooms Foundation and the *Baltimore Business Journal* as a "Rising Star," an award recognizing outstanding young leader for their achievements and philanthropic efforts. In accepting this distinction, I have committed to raise money to help Living Classrooms fulfill its mission of providing hands-on education and job training to underserved youth and adults in the Baltimore and Washington, DC areas.

Please support me by making a contribution or buying a ticket to Living Classrooms Foundation, an organization that has been providing youth and the community with national-model education programs since 1985. The Foundation serves over 25,000 youth and young adults in the Baltimore and DC areas every year through charter school education, educational enrichment and supplemental services to schools, critical job and life skills training to the under and unemployed, and a variety of community development projects, all while using urban, maritime, and natural resources as "living classrooms."

You can support me in the following ways:

1. **Donate right here on my fundraising page! It is simple, fast, and secure. It is also the most efficient way to support my fundraising efforts. Please visit <https://razoo.io/FYMP8p> to support Merlynn Carson Living Classrooms 2017 Rising Star. It would mean a lot to me.**
2. **Purchase a ticket to Living Classrooms' biggest fundraiser and best party in Baltimore, Maritime Magic! This year's event will be held on Friday, October 6th. The price of your ticket also includes admission to the Rising Stars celebration that will be held in conjunction with the party! To purchase tickets to Maritime Magic, or to sponsor the event, please visit the Living Classrooms website or call Analeigh Smith at 410-685-0295. You can purchase them through the link found [HERE](#). On step 2 of the purchasing process, where guests fill out billing information, there is a field that says "If you're purchasing your ticket in honor of a Rising Star, please enter my name Merlynn Carson below."**

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Thank you in advance for supporting me and a meaningful cause -- and don't forget to forward this to anyone who you think might want to donate too!

Together, we can make a difference.

Sincerely,
Merlynn Carson

* All donations made through Razoo are tax-deductible. To purchase tickets to Maritime Magic, or to sponsor the event, please refer to the information above. No goods or services will be received through your Razoo donation

Merlynn Carson, M.D.
Myriddian, LLC
6711 Columbia Gateway Drive
Suite 475
Columbia, MD 21046
O: 866-991-7052
D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

Certified: MBE, DBE, WBE, WOSB, 8a

From: White, Afra
Sent: Friday, October 06, 2017 9:22 AM
To: Merlynn Carson
Subject: RE: Please don't forget to purchase tixs or make a donation!

Got you!

From: Merlynn Carson [mailto:mcarson@myriddian.com]
Sent: Friday, October 06, 2017 10:08 AM
To: White, Afra <Afra.White@baltimorecity.gov>
Subject: RE: Please don't forget to purchase tixs or make a donation!

Don't forget to put my name on it ☺

From: White, Afra [mailto:Afra.White@baltimorecity.gov]
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D: 410-344-2852
C: 202-570-9023
www.Myriddian.com

AMERICAN
OVERSIGHT

BC-MO-18-0408-A-000417

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Sent: Monday, November 27, 2017 4:34 PM
To: lee@leeandersen.com; 'Steve Adler'
Subject: RE: tonight on?

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[f Mayor Catherine Pugh](https://www.facebook.com/MayorCatherinePugh)

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